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# FINANCIAL TIMES

Tuesday April 28 1992

D 8523A

## Lloyds to launch hostile bid for rival UK bank

Lloyds Bank will announce today its plan to bid for rival Midland Bank, the object of a £3.5bn (\$5.3bn) takeover offer from Hongkong and Shanghai Banking Corporation. Lloyds is expected to offer more than 400p per Midland share.

It will be the first time a UK clearing bank has made a hostile bid for another UK clearer. Midland is likely to oppose the move. Page 17

**American Express**, financial services group, announced plans to cut annual operating costs at its card division by up to \$1bn. Page 17

**Afghan fighting continues:** Rival guerrilla groups in Kabul ignored a ceasefire as they harried each other across the city. As the fighting continued, crowds of mujahideen guerrillas welcomed the president-elect, Sibghatullah Mojaddedi, as he crossed the Pakistani border on his journey to the Afghan capital. Page 16

**Malaysia gets tough on environment:**

Malaysian prime minister, Dr Mahathir Mohammed, has called on industrialised nations to inject money into poorer economies to protect the environment.

In a combative speech ahead of June's Earth Summit, he said: "Fear by the north of environmental degradation

provides the south the leverage that did not exist before." Rich nations must "sacrifice their progress in the interest of our development". Page 4

**Time Warner**, debt-laden US media and entertainment company, is seeking to reschedule \$7.2bn of bank loans. Page 17

**Wałęsa seeks new powers:** Polish president Lech Wałęsa announced his intention to become a French-style executive president. Page 16

**UK recovery hopes:** Sterling, leading UK shares and government gilt-edged securities all rose on hopes of a UK recovery. The pound gained 1% pence against a weaker D-Mark and the FT-SE 100 index climbed to within 21 points of its all-time high. D-Mark punished. Page 26; London stock exchange, Page 29

**General Motors' proposed \$2bn share sale,** the largest non-privatisation offering launched internationally, will be carried out for cut-price fees. Page 21

**New Yugoslavia:** The Serbian-controlled parliament formally declared a new Yugoslavia within the boundaries of Serbia and Montenegro. Page 2

**Bear wins over:** The North American bear market, after years of wrangling between the US and Canada, is expected to become more competitive and integrated following an agreement to dismantle several trade barriers. Page 5

**Tokyo brokers:** Japan's big four securities companies are being forced to write off Y129.8bn (\$975m) in securities losses because of the steep fall in Tokyo's stock market. Page 17

**OAY action deferred:** The Canadian government will not offer immediate financial aid to Olympia & York, property developer, because of the political risk of bailing out the Reichmann family. Page 19

**Tradition broken:** The British House of Commons broke with centuries of tradition by choosing a woman, Betty Boothroyd, as the parliamentary speaker. Page 8

**Machin tool deal:** The US has agreed with Japan key elements for phasing out voluntary quotas on machine tools. Page 5

**Russian jobless:** Unemployment in Russia may rise to 10m-11m by the end of this year, according to an International Labour Organisation study. Page 3

**Officials jailed:** Seven Mexican officials were jailed in connection with the Guadalajara sewer explosions which killed 200 people, pending a decision on whether to file formal charges. Page 8

**Siemens:** German electrical and electronics group, reported a rise of 8 per cent to DM589m (\$61m) in first-half net profits, with business growing faster at home than abroad. Page 18

**Saddam celebrations:** Iraq is preparing huge celebrations for the 55th birthday of President Saddam Hussein, firmly in power despite the hardships Iraqis face under UN sanctions.

**Europe's big cheeses:** Lymeswold, the soft natural cheese once billed as Britain's answer to Brie and Camembert, will no longer be made. Page 8

**The Markets**

STOCK MARKETS		STERLING	
FT-SE 100	-2,652.3 (-15.2%)	New York	1,778.5 (1.72%)
Yield	4.57	London	1,775.5 (1.72%)
FT-SE Eurotrack 100	+1,180.59 (+2.5%)	DM	2,357.5 (2.02%)
FT-SE All Share	+1,982.70 (+0.9%)	FF	5,907.5 (2.82%)
Nikkei	17,495.32 (-81.3%)	SF	2,725.5 (2.71%)
New York	-2,954.35 (-15.4%)	Y	228.75 (2.02%)
Dow Jones Ind Ave	-2,954.35 (-15.4%)	E	52.5 (0.2%)
S&P Composite	-404.45 (-0.57%)	I	-

**US CLOSING RATES**

		DOLLAR	
Federal Funds	-355% (-3.5%)	New York	1,664.65 (1.65%)
3-mo Treasury Bills	Yld -3.795% (3.724%)	FF	1,523.5 (1.52%)
Long Bond	8.98% (0.002%)	Y	1,301.05 (1.34%)
Yield	-	London	1,597.5 (0.002%)
Y	-	DM	5,597.5 (5.577%)
Y	-	SF	1,528.5 (1.52%)
Y	-	Y	223.1 (1.34%)
Y	-	E	54.8 (0.4%)
Y	-	I	-
Total close Y 193.5	-	S Index	-

**Austria** 1,263.00 **Hungary** Ft182 **Malta** Lmt50 **S. Arabia** SR9.00 **New York** 1,778.5 **Poland** Mlt11 **Singapore** SGD10.00 **Bahrain** Dlr1,000 **Iceland** Kr180 **Monaco** MDN11 **Spain** Pts10.00 **Belgium** BF180 **India** Ru20 **Neth** Fl 3.80 **Spain** Pts10.00 **Cyprus** CED1.00 **Indonesia** Rp200 **Nigeria** Nga10.00 **Switz** SF25.00 **Denmark** DK14.00 **Ltad** Lmt50 **Orl120** **Thailand** Bt160 **Egypt** E24.00 **Jordan** JD120 **Pakistan** Ps25 **Turkey** Lir1,000 **Finland** FIM10 **Korea** Won 250 **Philippines** Ps45 **Turkey** Lir1,000 **France** FF18.00 **Kuwait** Ksd1,000 **Poland** Zl1,000 **UAE** Dhs1.00 **Germany** DM18.00 **Lebanon** Lst1,000 **Potugal** Esc1,000 **Greece** Dr22.00 **Lat** Lrt1,000 **Qatar** Crf1,000

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Unions demand full payment of claim as Kohl backs up employers

## Strikers halt German services

By Christopher Parkes in Bonn

THE GERMAN government stood its ground yesterday as the main public sector union called 75,000 workers out on strike, crippling local transport in several important cities, and prepared to bring other services to a halt.

Chancellor Helmut Kohl said the employers' final 4.8 per cent pay offer had his "full support", and that he was unable to improve on it. But as he spoke Mrs Monika Wolf-Mathies, president of the union, the GVV, demanded payment of its original 9.5 per cent claim.

Heartened by an 89 per cent vote for strike action among her 800,000 members in western Germany, she renounced her earlier acceptance of an arbitration offer of 5.4 per cent.

The weight of voting for strike action, and early signs of good co-operation among the half-dozen unions involved, suggest a hard battle ahead.

The coalition government, racked by economic problems, internal dissent and international criticism of its economic policy, was further shaken yesterday by the surprise resignation of Mr Hans-Dietrich Genscher, the foreign minister.

The government is committed to cutting costs and the record federal deficit. By giving in to the public sector unions, it would be widely seen as encouraging militancy among private sector workers. IG Metall, the 4m-member engineering union, has already called warning strikes later this week as a protest against the employers' 3.8 per cent pay offer.

However, the mood among travellers was generally cheerful yesterday, helped by warm spring weather, and the novelty of the first national public sector stoppages in 18 years.



Federal railway workers block the tracks in front of Germany's new high speed train, the ICE, in Hamburg yesterday

with notes appealing for support.

In Essen, a nurse was dispatched from a local hospital to keep an eye on the heavily pregnant bride at a makeshift wedding venue: a bus outside the strike-bound town hall.

The first wave of stoppages in

the long-threatened public sector strike was specifically aimed at public transport. Bus, tram and underground services were halted completely in 11 cities. Some 15,000 of the 17,500 union members in the Berlin transport service stayed away.

All-out transport stoppages are expected to spread to other areas today, including the industrial centres of North Rhine-Westphalia.

Further disruption, affecting airports, rubbish collection, ancillary services to schools and hospitals, local and national administration, street repairs and other essential public services will take effect progressively, union leaders warned.

Its last national strike, in 1974, ended with about DM600m (\$363m) in its strike fund. According to rule-of-thumb estimates, strike pay will cost it DM1m a day for every 10,000 members taking action.

The DPG post office union, meanwhile, yesterday called out 8,000 in key sorting centres. Some 6m letters and packages were piled up in Hamburg. Action by signal-box staff disrupted trains in Frankfurt and

Genscher decision to quit stuns colleagues

By Quentin Peel in Bonn

MR Hans-Dietrich Genscher, Germany's foreign minister for the past 18 years, yesterday stunned the political establishment in Bonn by announcing his decision to resign next month.

His move marks the end of an era in German foreign policy, and is likely to cause new strains within the coalition government of Chancellor Helmut Kohl.

Mr Genscher's successor was named swiftly as Mrs Irmgard Schwaetzer, formerly the state secretary for European affairs, and most recently construction minister. However her automatic appointment - she comes from the same minority Free Democratic party (FDP) as Mr Genscher - was criticised by the Christian Social Union (CSU), the Bavarian-based sister party of Mr Kohl's Christian Democrats (CDU).

The chancellor was obviously anxious to avoid any major cabinet reshuffle at a sensitive time. He faced the simultaneous embarrassment of a second resignation, that of Mrs Gerda Hasselfeldt, the health minister, whose closest adviser is being investigated on suspicion of espionage. She was instantly replaced by a CSU colleague.

Only four weeks ago the government was faced by the sudden resignation of Mr Gerhard Stoltenberg, the defence minister, and the most senior CDU minister after Mr Kohl, in a row over arms deliveries to Turkey.

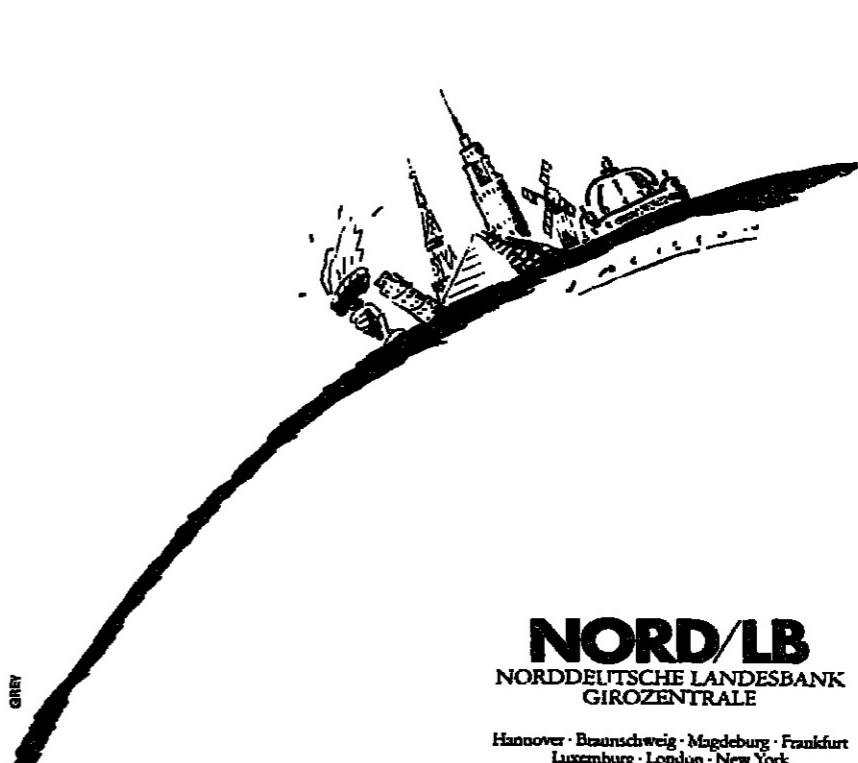
The chancellor insisted yesterday that the resignations would not weaken his government. He paid tribute to the extraordinary service of Mr Genscher, saying his decision to go was entirely personal, and understandable in the light of his long service as cabinet minister.

"In these 23 years German unity became possible, and also the breakthrough on the way to political union in Europe," Mr Kohl said. "In all of that, Hans-Dietrich Genscher played a decisive part. With his own inimitable personal handwriting, he has written a significant part in the

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## BANK ON A BANK WITH FAR SIGHTEDNESS.

The world does not stop at the horizon. This basic principle has never had more truth than today. The world is getting smaller and markets grow together. Even so the overall picture must be kept in view whether it's with creative minds or with computers. Because the better our overall picture, the more promising the perspective. Bank on our far sightedness.



## NEWS: EUROPE

Hans-Dietrich Genscher, Germany's master diplomatist, leaves a legacy of success

## A gap at the high table of power play

By David Marsh in Strasbourg

**THE CRUMPLED** figure of Mr Hans-Dietrich Genscher has haunted the corridors of world diplomacy for so long that his face, like the Cheshire cat's, will take some considerable time to disappear.

Under Chancellors Helmut Schmidt and Helmut Kohl, Mr Genscher honed his skills to emerge as the unsurpassed master of coalition wheeling-dealing. His passion for power play was never put to better advantage than during the helter-skelter international negotiations leading to German reunification in 1990.

The foreign minister built his penchant for jet-travel diplomacy into a personal trademark. His globe-trotting revealed much about his restlessness, but little about the man himself.

Extending the Ostpolitik of Chancellor Willy Brandt, Mr Genscher continued with aplomb this policy of developing links with West Germany's eastern neighbours. Five years ago, he became the first senior

western politician publicly to back Mr Mikhail Gorbachev's reform measures in the Soviet Union. Without the bonds of sympathy to Moscow, Mr Kohl and Mr Genscher would never have pulled off German unification quite so quickly.

Despite – and because of – his success, he could never throw off altogether a reputation for putting tactics before principles. Mr Brandt, who resigned as chancellor in 1974, as well as Mr Schmidt, whose downfall in 1982 was due to his foreign minister's decision to back Mr Kohl, both had extensive experience of Mr Genscher's talents for manoeuvre.

He believed deeply in his mission to help restore the post-war credibility of German foreign policy. Ever thin-skinned, he was deeply hurt to be told that, because of his role in toppling Mr Schmidt, he was not trusted by Mrs Margaret Thatcher.

Reunification was his finest hour. Mr Genscher was born in a village outside Halle in eastern Germany and made annual Christmas pilgrimages to his

homeland during the years of division. However, like Mr Kohl, he believed he would never live to see the two parts of the fatherland reunited.

After the fall of the Berlin Wall, Mr Genscher realised, with typical alertness, that the opportunity for unity might be

tional mood during the approach to the Gulf war last year. At times, it seemed to the foreign minister was trying to elevate Germany's absenteeism from the multinational anti-Iraq task force to a higher form of morality.

Mr Genscher also clung for longer than others in the west to the belief that Mr Gorbachev would remain in charge of an intact Soviet Union. In view of the hope and the D-Marks invested by the Germans in the Soviet leader, this was forgivable, but it did not improve the reputation of a man famed for deciphering the shifting runes of international politics.

Mr Genscher is a complicated personality, though not quite as complicated as his favoured long strings of high-sounding subordinate clauses can sometimes make him seem. There is a stern touch to him. He adores wise-cracking and carnival festivities, particularly when he is the centre of attention, but instructs his speech-writers never to put jokes into his public addresses.

short-lived. His resolve to take office was single-minded.

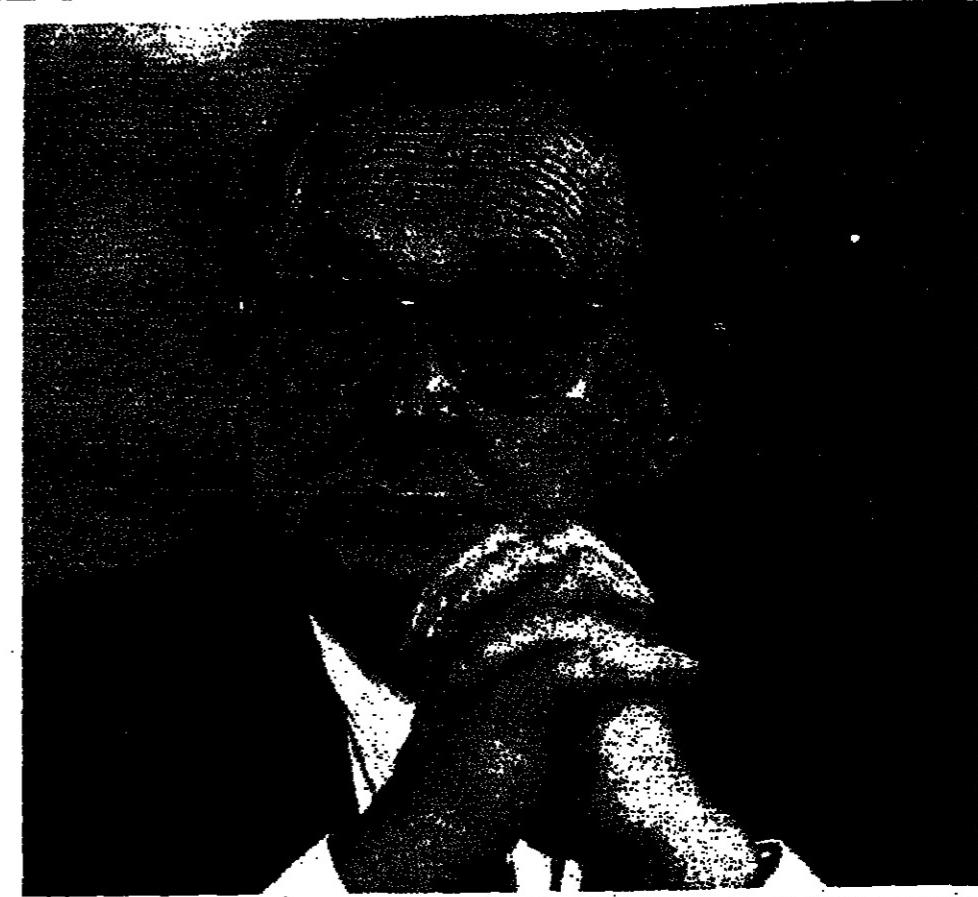
An emotional high-point came in early autumn 1989. He stood on the balcony of the West German embassy in Prague to announce the liberation of hordes of east German refugees who had been camping in the grounds, hoping to escape to the west.

After the catharsis of unity, an exhausted Mr Genscher seemed to lose his touch. He failed to recognise the international mood during the approach to the Gulf war last year. At times, it seemed to the foreign minister was trying to elevate Germany's absenteeism from the multinational anti-Iraq task force to a higher form of morality.

He once expressed indignation when Mr Douglas Hurd, then Britain's home secretary, made a whimsical remark about modernisation of nuclear missiles in a speech at Düsseldorf. He bears grudges, and remembers favours. He recently indicated to Mr Hurd, now foreign secretary, that since Germany had helped Britain at the Maastricht summit, the UK should be more supportive of Bonn's controversial line over recognising Croatia.

By becoming foreign minister of a united Germany, he realised his life's ambition. Since he has made the foreign ministry his personal fiefdom by having placed favoured officials in all the key posts, he can be sure that Genscherian will live on, at least for a few more years.

Asked what he would do with more spare time, Mr Genscher once answered that he would re-order the books in his library at home in the hills near Bonn. Perhaps he will write one, too – probably about Genscherism.



Single-minded, thin-skinned, certainly long-lasting in his job as Bonn's foreign minister, Hans-Dietrich Genscher dropped a political bombshell by resigning yesterday

## Schwaetzer emerges from shadow of mentor

MRS Irmgard Schwaetzer, nominated yesterday to succeed Mr Hans-Dietrich Genscher as German foreign minister, is thus designated to occupy the most powerful political post ever held by a woman in Germany, agencies report from Bonn.

Mrs Schwaetzer, aged 50, spent four years as state secretary in the foreign ministry before she became construction minister in Chancellor Helmut Kohl's coalition cabinet in January 1991.

Mr Genscher was her mentor in the Free Democratic Party (FDP), junior partner in the coalition, whose leaders have nominated her to succeed the veteran minister when he steps down in mid-May.

The FDP executive and parliamentary delegation is to approve the choice at a meeting today. Mr Kohl also has a say in the matter, but the chancellor said it was the FDP's right pick a successor under the terms by which the coalition operates.

Mrs Schwaetzer first rose to national prominence as FDP general-secretary, a post she took after the party had quit a federal coalition with the Social Democrats in 1982 and formed a cabinet with Mr Kohl.

However, her nomination to the foreign ministry was a surprise after several setbacks for her within the party in recent years, including losing to Mr Otto Lambsdorff in a bid for the FDP's national presidency in 1988. She had quit as general-secretary in 1984.

Mrs Schwaetzer had campaigned for the party's top job as a reformer who wanted to bring in younger blood and give the strongly pro-business party more of a social conscience.

As construction minister, Mrs Schwaetzer has faced a national housing shortage and steep rent increases in east Germany.

Last October, she was brushing off suggestions that she was seeking to succeed Mr Genscher. "I have my own programme in the FDP, involving social issues," she said.

Mrs Schwaetzer favours a liberal abortion law, contrary to Mr Kohl's conservative Christian Democrats (CDU) and his right-wing Bavarian allies in the Christian Social Union (CSU).

The minister-designate is a trained chemist and a stylish dresser who likes to wear large tortoise-shell glasses. She is married to Udo Phillip, her second husband and a television reporter. She has no children.

## Mercedes-Benz to cut workforce by 20,000

By Christopher Parkes in Bonn

MERCEDES BENZ, one of Germany's leading car and lorry makers, is to cut its workforce by 20,000 over the next two years, according to Mr Werner Niefer, chairman.

"Introducing such a short-term programme is urgently necessary if we are to remain competitive, most notably with the Japanese," he added.

Job cuts were only part of a wide-ranging programme, he said. The model range had to be extended and production methods adapted.

The aim was to cut costs by 10-12 per cent. Other objectives were to increase research and development links with components suppliers, reduce the range of parts used in Mercedes cars and lorries, and improve plant working times.

Reductions in the payroll would come from redundancies, early retirement and natural wastage, Mr Niefer said.

The announcement followed broad hints from Mr Edward Reuter, chairman of Mercedes' parent, Daimler-Benz. He told journalists in April that the subsidiary had 20,000 excess workers and that it would have to "cut the fat". He suggested then that the cuts would not involve redundancies.

Mr Niefer, who is also Mr Reuter's deputy, said negotiations with unions were continuing, although broad agreement had been reached.

## Serbs proclaim new Yugoslavia

By Laura Silber in Belgrade and by David Suchan in Brussels

THE Serbian-controlled parliament yesterday decreed the demise of the Yugoslav federation of six republics and proclaimed a new Yugoslavia within the boundaries of Serbia and Montenegro.

By declaring itself the successor to the federal state, the new Serbian Yugoslavia hopes to avoid the need to seek recognition of its successor status from the European Community and other states.

But EC diplomats, with the exception of Greece, and diplomats from the US and Canada distanced themselves from the new state by boycotting the muted ceremony. It was attended by diplomats from China, Russia and many non-aligned countries.

In Brussels, Community diplomats warned that the issue of the "successor state" was for all republics to decide in the EC-sponsored peace conference, not Serbia unilaterally.

The new state, in which ethnic Serbs make up 62 per cent of the 10.5m population, covers only 39 per cent of the territory of the former federation. It includes 1.8m ethnic Albanians, who form more than 90 per cent of the population of the southern province of Kosovo, and 345,000 ethnic Hungarians who comprise 16 per cent of Vojvodina, to the north. Both gained autonomous status in 1974 under President Tito but lost it under Serbia's President Slobodan Milošević.

Diplomats based in Belgrade say proclamation of the new state was pushed forward so as to precede tomorrow's session of the Conference on Security and Co-operation in Europe (CSCE) which is set to debate the exclusion of Yugoslavia. The EC and the US have put most of the blame on Serbia for destabilising Bosnia-Herzegovina, which was recognised as independent on April 6.

Outside the parliament, an anti-Communist crowd chanted "red bandits" as the new flag was raised over the parliament which was elected in Communist-run elections six years ago. The ceremony was boycotted by ethnic Albanians.

In an attempt to appease the west, the federal parliament also yesterday hastily adopted a new constitutional law which promises the same respect for human and minority rights as other CSCE member countries grant their minorities.

Meanwhile, an limited fighting continued in the northern and western parts of Bosnia, the republic's president Alija Izetbegović ordered the Yugoslav federal army to leave.

In Lisbon preliminary and separate talks began between Mr José Cutileiro, the EC's special representative, and Serbian and Moslem delegations to the EC-sponsored peace talks on Bosnia-Herzegovina. A Portuguese foreign ministry spokeswoman said a full Serbian delegation and part of the Moslem delegation had arrived during the day, but officials were still awaiting the Croat delegation.

## Poverty brings Tajikistan's political tension to the fore

By Gillian Tett in Dushanbe

BIBI PARVINA, a stout, middle-aged Tajik woman, tied her headscarf, shook her placard and shouted angrily: "This is what we want: Islam, bread, and democracy!"

Her words sum up a set of political demands that are pushing Tajikistan, still in the grip of the former Soviet republics, into a bitter political confrontation between communists and Islamic political factions.

Tension is rising, with the doubling yesterday of the thousands of demonstrators, both for and against the government, who have taken to the streets of Dushanbe, the Tajik capital. With about 10,000 anti-government protesters camped out in the newly named Martyrs Square, and another 10,000 pro-government demonstrators half a kilometre away in Freedom or formerly Lenin Square, a long struggle may be underway. Government-sponsored negotiations, begun on Sunday, collapsed yesterday.

The latest round of political conflict in Tajikistan was prompted by the arrest last month of Mr Mahmud Khamrov, Dushanbe's democratic-leaning mayor.

The opposition Islamic and Democratic Party demonstrated to demand the release of Mr Khamrov, suspension of the communist-dominated parliament and resignation of Mr Safar Kadiyev, the key government figure. The opposition then took hostage 20 parliamentary deputies, later released them, and forced a compromise: Mr Kadiyev resigned and the government promised multi-party parliamentary elections in December.

Most government officials insist that the real problem is economic. Mr Latif Kiyumov, the foreign minister, believes that when the economic situation improves, the threat of Islamic militancy will vanish.

At the moment, this seems unlikely. Mr Edmund McWilliams, the US chargé d'affaires, admits that the transition to a market economy is likely to be painful in Tajikistan, with its impoverished population, lack of hard currency and grinding budget deficit.

"They have a lot to do, and not very much time. The social and political pressures are rising," he said.

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## NEWS: EUROPE

## Turks pin EC hopes on British presidency

By Robert Mauthner and John Murray Brown in Ankara

TURKEY is putting its faith in the forthcoming British presidency of the European Community to further its ambitions of forging a closer relationship with both the EC and the nine-nation Western European Union (WEU) defence organisation, Mr Hikmet Cetin, Turkish foreign minister, told the Financial Times in an interview.

Though the Turkish government has reluctantly accepted the EC's decision, taken more than two years ago, to put Turkey's application for full-membership of the EC on ice for the foreseeable future, it continues to seek early activation of the financial arrangements provided for by the country's 1983 association agreement with the EC. It now wants to be included in the Community's new Mediterranean policy.

Both developments are being blocked by Greece, which is a full member of the EC and can exercise therefore a veto in the community's Council of Ministers. But Greece's attitude is causing increasing irritation in other EC capitals, and Mr Douglas Hurd, British foreign secretary, made clear during a visit to Ankara last week that he wants to "enhance" Turkey's relationship with the community and the WEU.

Mr Cetin recognises that Turkey was unlikely to become a full member of the Community before the end of the century, but he emphasised that, no matter what happened, Turkey would pursue its long-term objective to become "part of Europe and to be in all the institutions of Europe."

He made clear that, important as Turkey's economic relations with the Community were, his government was equally concerned about its future defence relationship with western Europe. He was particularly grateful to Britain and one or two other Community countries for having supported, during the Maastricht treaty negotiations at the end of last year, Turkey's full participation in the WEU. But he was decidedly unhappy about the eventual decision by the Community as a whole to offer only associate membership.

"Turkey has contributed to European defence in the past, and Turkey has also paid for it. We think that Turkey contributed to the ending of the Cold War in this part of the world. Now, it should not be the policy to say to Turkey that it is no longer needed and that Turkey should be given second class-membership. That cannot be accepted," Mr Cetin said.

"Associate membership of the WEU can be accepted by Turkey for a temporary period only if we know that we will become a member of the EC in the future. Just during that temporary period, Turkey can accept associate status, and in that case it will nevertheless expect to participate in all actions of the WEU."

Mr Cetin emphasized his concern at the probability that, if Greece were to become a full member of the WEU and Turkey were given only associate status, the bilateral problems of Turkey and Greece would be transferred to the whole defence organization.

## ILO fears 10m jobless in Russia this year

By John Lloyd in Moscow

UNEMPLOYMENT in Russia is likely to rise to 10m-11m by the end of this year, according to the first results of a study of Russian manufacturing industries by the International Labour Organisation, one of the arms of the UN.

Other foreign experts in Moscow think the ILO estimates too high although they see unemployment rising sharply to as high as 8m by the end of December. They believe enterprises will lay off workers less rapidly than the ILO thinks; and that the government will continue to subsidise enterprises in various ways to avoid unemployment.

Officially, more than 100,000 are unemployed in Russia although Mr Yegor Gaidar, the first deputy prime minister, has also talked of about 8m by the end of the year.

The study covers more than 500 plants in all manufacturing sectors in Moscow and St Petersburg and their surrounding regions. The ILO team has been researching changes on the shopfloor since December.

Mr Guy Standing, leader of the team, said that in spite of strenuous government efforts, unemployment provision,



Deputy Premier Gaidar: talk of big increase

social security benefits, training programmes and labour market policies were rudimentary - hampered by lack of cash, expertise and data.

Enterprises have preferred to pile up debts to each other and to banks rather than lay off workers. Even defence plants, seen as among the most vulnerable because of the sharp cut in allocations to defence equipment, have continued to produce, even when uncertain of being paid.

However, Mr Standing said the

ILO survey showed that:

- Unemployment in the survey group had risen by about 9 per cent in 1991. Many workers had not registered as unemployed partly because they were guaranteed three months severance pay and partly because well below 20 per cent actually received the small amount of unemployment benefit.

- Unemployment had already hit the most vulnerable and lowly paid, such as women (who make up 40 per cent of the manufacturing labour force) and the handicapped.

- Managers were laying off clerical white-collar staff, and technicians and specialists - many with higher education - while skilled manual workers were still in demand.

- Wages had risen strongly in the manufacturing sector, though, in many instances, managers and workers colluded in avoiding the high wages tax of last year (since reduced) by paying workers wages in kind - usually in food supplies.

- Though there are signs of more market-orientated behaviour, there was still no clear relation between falling sales and reductions in staff.

Rouelle fund, Page 6

## Investments prove something of a mystery to puzzled Czechoslovaks

Ariane Genillard writes from Prague on a mass privatisation scheme

**M**ARIA JOSEF MACHACEK scratches his head, picks up his pen, ponders for a while, puts it down and sighs. "It's like falling into a black hole," says the 51-year-old repairman from his small front chair in Prague's crowded central post office. "You have no information, and you just don't know what to do."

Holding a small yellow booklet of vouchers, which he bought recently, as did 8m other Czechoslovaks to participate in the mass privatisation scheme launched by the government this year, he peers anxiously around the room.

On both sides of him, people are forming long queues to register their booklets with one of the 500 private investment funds which have mushroomed in the country to benefit from privatisation.

Sunday was the last day for citizens to decide whether they would invest their vouchers directly in companies or subscribe to an investment fund. Under the Czechoslovak privatisation programme, more than 2,000 enterprises will distribute the bulk of their equity this spring to those people who paid a small fee to buy their voucher books.

However, with little information available on individual companies, and only three more weeks available to bid for them singly, Czechs and Slovaks hurried to post offices last week to register with one of the investment funds which offer to help investors choose.

Officials predict that at least half of the investors will subscribe to a fund rather than try to invest their vouchers directly.

Then again, the choice of a fund often remains arbitrary. At the central post office in Prague, most admit to last-minute decisions.

"I found this advertising leaflet in my mail this morning," says Ms Jindra Justova, a 50-year-old mathematical analyst. "It's a lottery anyway. Even if you were given information on enterprises and chose to invest your vouchers yourself, do

a copy for the Financial Times, all it showed was a list of enterprise names and their asset values."

"It's like a sport," reckons Mr Jiri Sladek, an army technician. "I just decided to put all my vouchers into a fund set up by a major bank. That should be safe."

Behind him, Mr Jiri Davidek, a 55-year-old actor, adds with an amused look in his eyes: "I put them in a fund called the Fund for Retired People. At least that's one thing I am sure of - I'll retire soon."

Investment funds set up by main banks are attracting the most voucher holders, but the wide array of funds offers plenty of choice for anyone who likes a gamble.

The Sreber Tennis Investment Fund, set up by an old Davis Cup player, shows in its advertising brochure a picture of Sreber himself next to Ronald and Nancy Reagan.

On the radio, the Bonton Investment Fund blares advertising songs. Set up by Michael Kocab, a former rock star turned MP after the anti-communist revolution and founder of the Prague Millionaires' Club, the Bonton appeals to young people.

"Michael Kocab made a fortune in the last two years, so he should be able to make me rich in the next two," says Frantisek Houska, a 23-year-old student in jeans and leather who received his voucher book as a Christmas present from his parents. Winking, he opens it at the page where, next to a series of numbers, he has pencilled the code name of the Bonton.

One letter in each box spells TREND.

you really think you could trust this information?" she asks before joining the queue.

For weeks now, the government has

promised to give future investors the financial details of enterprises so as to facilitate choice.

Some information has been published in the press in recent months, showing companies' income figures and privatisation plans - but these are only a fraction of the 2,000 enterprises involved in the voucher scheme.

A complete list of them, recently published by the privatisation ministry in the Czech republic, is nowhere to be found.

"It's sold out - sold out in one day," explains the post office clerk. Even at the

ministry, the list cannot be obtained.

When Mr Jaroslav Lizer, an official at

the federal finance ministry finally found

## Dutch tax burden criticised

By Ronald van de Kroon in Amsterdam

THE DUTCH central bank yesterday praised the government for having cut the budget deficit, but criticised the way the reduction was achieved.

Mr Wim Duisenberg, the bank's president, said the government was relying too heavily on raising tax revenues through such indirect levies as increased taxes on petrol and natural gas. Another factor behind the decline in the financing deficit was an accelerated programme of tax collection.

"There is but one road towards the restoration of a fundamentally sound state of public finance, bringing down the share of public expenditure in national product," he told a news conference.

In 1991, the budget deficit eased to 3.75 per cent of gross national product, below the government's target of 4.25 per cent, and is expected to drop to 3.25 per cent this year.

However, by the end of its four-year tenure in office in late 1993, the centre-left coalition government of Mr Ruud Lubbers would have exceeded its original projections for tax revenue in the period by Fl 10bn (23.65bn), Mr Duisenberg said. In the same period, social insurance premiums would have generated Fl 3.5bn more than planned in 1989.

This trend reduced the purchasing power of consumers and the profitability of Dutch companies and ultimately exerted negative pressure on economic growth, he added.

On Friday, Mr Lubbers, who leads the Christian Democrats, said he accepted that the budget would lead to a 1 per cent decline in the purchasing power of the lowest-paid in 1993, while medium- and higher-income households would gain by 1.5 per cent and 1 per cent respectively.

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## NEWS: INTERNATIONAL

# Malaysia calls for cash to protect environment

By Victor Mallal  
In Kuala Lumpur

**DR MAHATHIR** Mohammed, the Malaysian prime minister, declared yesterday that the industrialised world's fear of global environmental damage had given poor countries new leverage to demand assistance for the development of their economies.

Opening a conference of more than 50 developing countries, aimed at forging a common position for the Earth Summit to be held in Rio de Janeiro in June, Dr Mahathir insisted, in a typically combative speech, that the North would have to transfer money and technology to the South if developing nations were to protect the environment.

"It is the rich who must be prepared to sacrifice their progress in the interest of our development," he said.

"The negotiations to prepare for Rio reflect the continuing attempt by the South to bring the North to the table to overcome over four decades of neglect on the growth and

development of the South. "Fear by the North of environmental degradation provides the South the leverage that did not exist before. It is fully justified for us to approach it this way."

Dr Mahathir's statement could provoke charges of ecological blackmail from his opponents. However, he announced simultaneously an undertaking by the Malaysian government to ensure that at least 50 per cent of the country's land area shall remain under permanent forest cover (although that appears to include plantations and is compared with 70 per cent today).

He also challenged his audience of Third World ministers and western observers to adopt "an initiative for the greening of the world" that would increase global tree cover to 30 per cent by 2000 from the current 27.6 per cent.

"All nations must set national greening targets and those which have no suitable land must contribute adequate funds to developing countries with available land," he said.

## Hyundai shares sale probe

By John Burton in Seoul

**SOUTH KOREA'S** Securities Supervisory Board (SSB) yesterday said it would investigate the sale of shares in companies from the Hyundai group, the country's second biggest conglomerate, by Mr Chung Ju Yung, its founder.

The investigation involves a Woh172bn (£126m) sale of shares in unlisted group companies that Mr Chung offered to employees in January. Mr Chung used the proceeds to finance his new anti-government political party, the Unification National Party (UNP).

Mr Chung is alleged to have violated trading rules by having sold the unlisted shares and collected the proceeds prematurely.

The sale of unlisted shares must not take place until 20 days after the authorities are notified, but the SSB suspects Mr Chung conducted the sale during the mandatory waiting period.

Although the case is considered only a technical violation of share trading rules, the government has been strictly interpreting financial rules pertaining to Hyundai as part of its recent political conflict with Mr Chung.

He sold some of his shares in

Joint Declaration and co-operation with the Chinese government. It has nothing to do with attitudes."

## Beijing cautions Patten on tough line

By Simon Holberton  
in Hong Kong

**CHINA HAS** cautioned Mr Chris Patten, Hong Kong's governor-designate, about trying to act tough with Beijing, and said he should work instead for a smooth transition of the colony's sovereignty to China in 1997.

The Beijing-controlled Ta Kung Pao newspaper said in a commentary yesterday that Mr Patten should take no notice of the "empty comment" in the British press urging him to be tough with China.

"It is far away from the reality in Hong Kong," the commentator said.

This, the most forthright commentary by Beijing to date, follows a cautious welcome given to his appointment by China's foreign ministry spokesman in Beijing at the weekend.

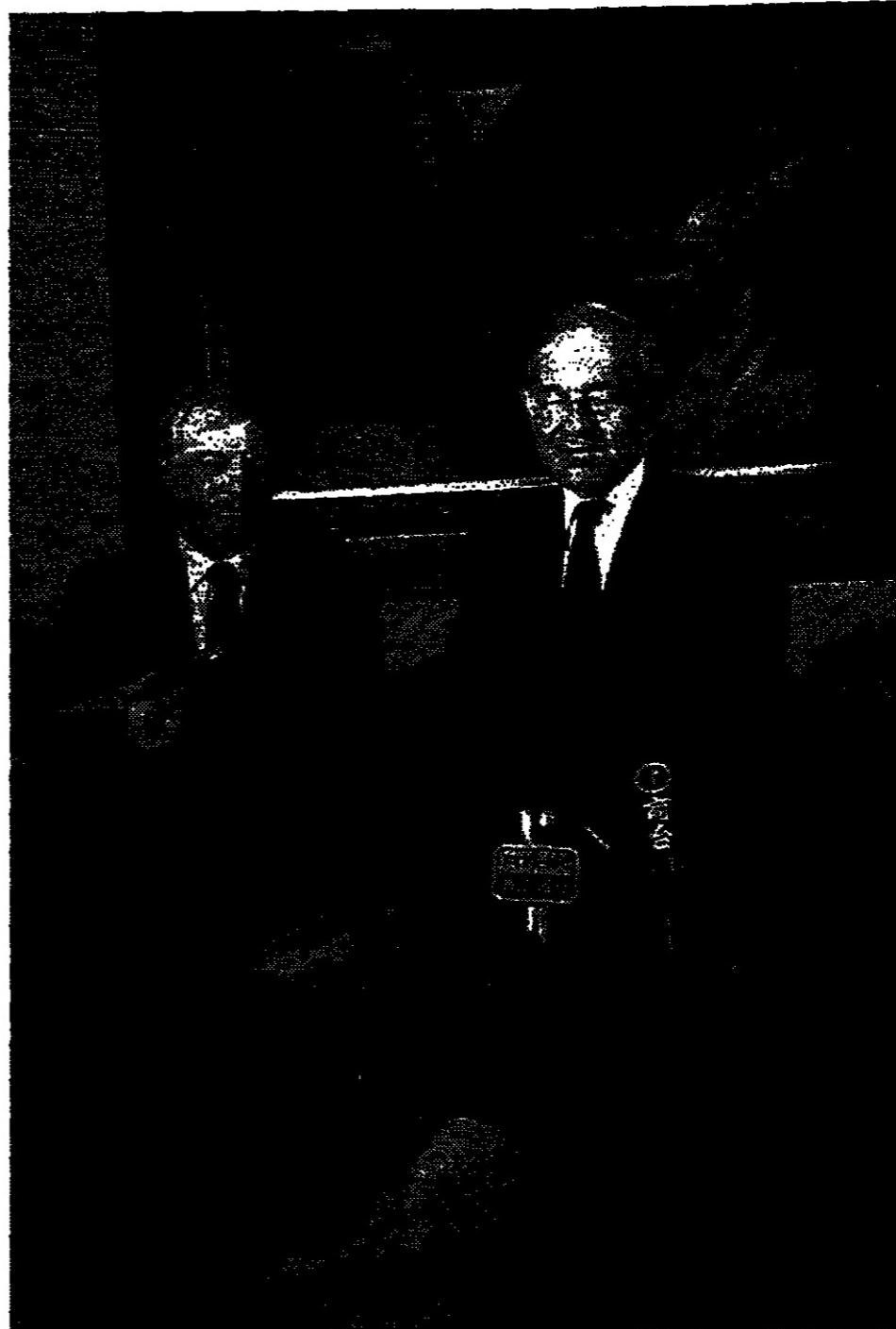
The ministry said it hoped Mr Patten would contribute to the maintenance of the colony's long-term stability and prosperity, and to a smooth transfer of power in 1997.

Improvement of relations with China will be one of Mr Patten's most pressing challenges when he arrives in the colony in July.

He will find that Beijing is seeking an ever-larger role in the colony's affairs while it is dragging its feet in bilateral talks about the transition from British to Chinese sovereignty.

Ta Kung Pao said that Mr Patten's real achievement as Britain's last governor of the colony should be in co-operation with China to achieve a smooth transition for Hong Kong.

"From Mrs Thatcher to John Major, British prime ministers have successfully resolved Hong Kong problems on the foundations of the Sino-British



Chris Patten with his predecessor, Lord Wilson, at the British Foreign Office yesterday

Joint Declaration and co-operation with the Chinese government. It has nothing to do with attitudes."

Months of speculation over the successor to Lord Wilson, the colony's present governor, were ended on Friday when Mr

Major announced Mr Patten's appointment to the governorship. He will be the colony's 28th British governor.

Credit: Steve

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## 'Textbook' pact cuts US-Canada beer trade curbs

By Bernard Simon in Toronto

THE North American beer market is expected to become more competitive and more integrated, after a landmark US-Canada agreement to dismantle several long-standing trade barriers.

The agreement, the culmination of years of wrangling, is widely seen as a textbook example of the potential benefits of liberalised trade to business and consumers. The compromise was reached last weekend after each country had threatened to impose tariff duties on beer imports from the other. Mr Peter Clark, an adviser to the Brewers' Association of Canada, said yesterday the changes would mean significant economies of scale in the Canadian industry.

By giving US brewers easier access to the Canadian market, the agreement steps up pressure on Canadian provinces to drop restrictive practices which have contributed to high costs for Canadian brewers. Lower production costs would enable the industry to bring down domestic prices, and spur it to expand export markets.

Under the agreement, Canadian provinces will drop discriminatory mark-ups on US beer by June 30. British Columbia, Ontario, New Brunswick and Newfoundland will also no longer set a minimum price for beer imports, linked to the minimum for domestic brands. Ontario is to rescind its

requirement that US beer be sold only in six-packs. A key element of the pact will require beer stores in Ontario and British Columbia, and grocery stores in Quebec, to start stocking US beer by September 30, 1993. Imported beer is now sold only through provincially owned liquor outlets.

US brewers have only a 3 per cent share of Canadian consumption, but US beer is about 30 per cent cheaper in the key Ontario market than Canadian brands. By gaining access to beer stores, the US makers will be able to compete more directly against Canadian beer.

The cost discrepancy is largely due to provincial rules barring sales of any domestic beers not produced in the province. These curbs would sign off on July 1. Meanwhile,

the industry is pressing for permission to rationalise production of individual brands across the country. Brewers are also pressing barley producers for lower prices, and asking the federal government to improve their cash flows by changing the point at which excise taxes are levied.

The Canadian industry hopes the accord will speed talks to end US federal and state curbs against foreign beers. These include discriminatory excise taxes and onerous distribution requirements. A Gatt panel, responding to complaints by the EC and Canada, has called for these barriers to be scrapped.

## Iran Air orders Airbuses

IRAN Air has ordered two Airbus Industrie A300-600R airliners worth an estimated \$17m (£9.65m), its first order from the European consortium since the 1979 Islamic revolution. Airbus said yesterday, "Airbus will be equipped with CFM-56C engines made by

General Electric of the US. An Airbus official said the order had been approved by the US, which last year blocked efforts by Iran to buy four British Aerospace aircraft.

"Hopefully, the US approval is a sign of a change in US policy in this area," a Boeing official said.

Another industry official said Iran "desperately needs to renew their aircraft fleet. Most of their equipment is from the 1970s".

## US, Japan closer to machine tool deal

By Nancy Durrell in Washington

THE US has agreed with Japan key elements for phasing out quotas on machine tools, the US trade representative's office said yesterday.

The deal comes after five months' talks following the announcement by President George Bush in December that the industry, which he said was vital to national security, should have another two years of quotas.

In 1986, Japan and Taiwan agreed to limit their exports to their 1981 market share in several categories of machine tools. Both governments, especially Taiwan, have been less willing this time. A Japanese official said Tokyo would sign only after the US had agreed a similar pact with Taiwan.

Under the pact, Japan will keep its US market share for numerically-controlled lathes, machining centres and numerically-controlled punching and shearing machines to the present level this year, limiting any increases to 2.31-2.8 percentage points next year, Japanese officials say. Under the 1986 pact, Tokyo limited its market share to 57.47 per cent (lathes), 51.54 per cent (machining centres) and 19.23 per cent (punching and shearing machines).

An Association For Manufacturing Technology official said the pact with Japan was expected to provide leverage for a Taiwan deal. Extra pressure is being supplied by Congress.

The arrangement would allow imports from Japan to rise over their 1987-91 Voluntary Restraint Agreement levels by 264 units in 1993, with two-thirds of the increase coming in the second half of the year. Included in this would be 125 lathes, 119 machining centres, 14 punching and shearing machines and six milling machines.

Two senators and two congresswomen have introduced legislation to freeze quotas at their original levels, but in its present form, the bill has little chance of passage.

## NEWS: WORLD TRADE

### Vietnam lacks the power to lure investors

Electricity shortages top list of foreign companies' complaints, writes Victor Mallet

FOREIGN companies seeking to profit from Vietnam's economic reforms are beginning to place electricity shortages at the top of their list of complaints that already includes bureaucracy, corruption, an economic embargo by the US and a rudimentary legal system.

In the south, where the dry season is coming to a close and hydroelectric plants are running out of water, businesses have to survive four days or more a week without power from the local electricity grid.

Vietnamese officials are aware of the impact the power shortage is having on their efforts to attract more foreign capital, particularly since four-fifths of planned investment in Vietnam is in the more entrepreneurial south.

"Lots of companies come to the south but have no power," said Mr Pham Dac Duyen, deputy director of the state committee for Co-operation and Investment in Ho Chi Minh City.

Short-stay visitors might not notice. Hotels are allowed electricity all day, every day, although the Saigon Times weekly magazine reported recently that there appeared to be no legal basis for this privilege. "How to get priority for electric power supply is a secret only we know," it

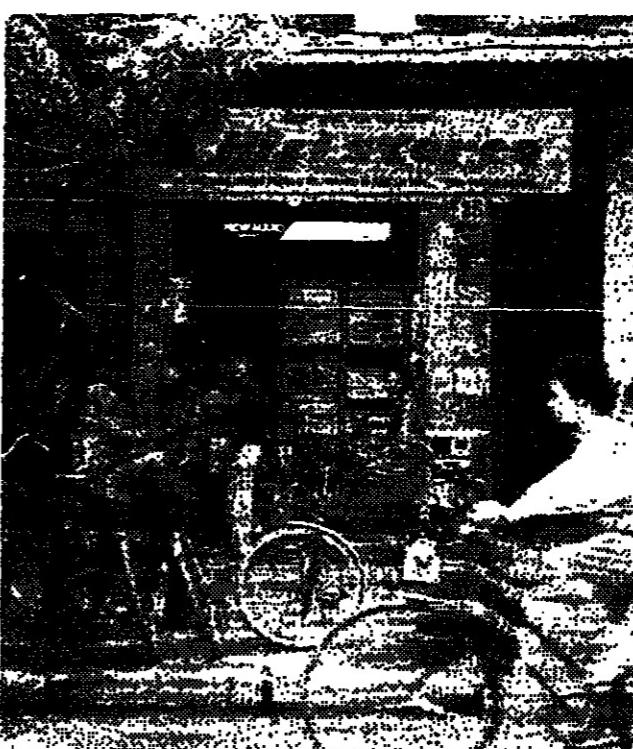
quoted a hotel manager as saying, "so do not put it in your paper."

The magazine reported that 150,000 workers had been laid off in Ho Chi Minh City and said some companies, including a paper mill and a plastics factory, had failed to meet their orders on time. Mr Nguyen Duy Le of the local branch of Vietnam's Chamber of Commerce and Industry said: "It's keeping foreign investors away."

Both the government and the private sector have adopted stop-gap measures. The authorities are negotiating to buy gas turbines and renovate ageing thermal power stations, and small companies are resorting to imported second-hand generators.

"There's enough loose cash around for people to buy a generator and run a factory of 40 people," said one banker in Ho Chi Minh City, boasting that he bought a power unit for a mere \$2,000. A Taiwanese joint venture constructing Vietnam's first export-processing zone is said to be considering the purchase of a decommissioned power plant from China through a Hong Kong company.

In an attempt to end the power rationing in the longer term, the Hanoi government started construction this



A modernising Vietnam is finding itself short of energy

month of a 1,414km, 500kV power line to take surplus electricity from the north down the narrow backbone of central

Vietnam to the south. The \$300m line is supposed to be completed by the end of next year, although Vietnam-

ese officials say privately that the end of 1994 is a more realistic target.

Another big project is the proposed construction of a \$300m gas pipeline from the southern offshore White Tiger oilfield to the coast by a joint venture between PetroVietnam, the state oil company, and Canadian partners Liquigaz and SNC-Lavalin. The gas from the oilfield, now flared, would be used to supply power stations in the south.

Both the electricity line and the gas pipeline need foreign finance, which is difficult to secure while Vietnam remains in arrears on debt repayments, and while the US maintains its economic embargo and vetoes the disbursement of funds by multilateral financial institutions.

Even in the north, where electricity generating capacity far exceeds demand, an unreliable distribution system can play havoc with machinery, computers and air conditioning.

"In the north, we have one advantage the south doesn't have," said Dr Luu Bich Ho, economist at the State Planning Committee in Hanoi, in an interview. "The electricity is available all day, except in special cases." A couple of minutes later, the lights went out.

## France pays less over export losses

THE French government paid FFr5.05bn (£910m) net to exporters last year to cover losses on state-guaranteed contracts to foreign clients unable to pay. This was down from FFr11.5bn in 1990, William Dawkins reports from Paris.

This also reflects a decline in exporters' claims for unpaid bills in global trouble spots, plus a rise in the cash recovered from clients in default, said Compagnie Française d'Assurance pour le Commerce Extérieur (Coface), the French state-controlled export credit agency.

Coface, which handles payments on medium-term and some political risks on the state's behalf, said net claims on government-guaranteed

contracts were running at about the same rate as last year. They could reach anything from FF16.5bn and FF12.5bn, depending on the outcome of a few large contracts in Latin America and the Maghreb, Mr Philippe Rémond, agency director-general, said.

Coface yesterday showed stagnant net profits of FFr1.2m on its own operations, mainly insurance of short-term credits and political risks in stable industrial countries, which it insures on its own account, with no state guarantee. Mr Pierre-Yves Cossé, a former executive of Banque Nationale de Paris who became Coface chairman last October, said the results compared well with competitors in a tough

trade year. The group was capable of taking on more business now covered by the state on the grounds that it was thought too risky for commercial insurers.

Coface started taking on political risks, such as nationalisation, in the EC (previously state-guaranteed) last year. It went further this year, to insure against political risks in all members of the Organisation of Economic Cooperation and Development (OECD) except Turkey, and to guarantee exchange rate losses on foreign debt flows.

Coface has surprised competitors with its recent aggressive expansion, with its purchases over the past year of 3 per cent in Trade Indemnity, the UK insurer, 25 per cent in La Visconta, the Italian credit insurance group, 16.5 per cent in Unistrat, a political risks insurer, and 45 per cent in Forex Finance, a French adviser in treasury management. It has made joint ventures in commercial information with Austrian and German partners, to boost its east European debt recovery.

The strategy was to turn Coface into a diversified export finance group, with a full range of services. Mr Cossé said. He warned of a "question mark" over Coface's ability to reinsurance risks in years to come because of the turmoil at Lloyd's of London, the main European centre for trade credit reinsurance.

## Scania-Poland bus accord

SCANIA, the Swedish truck and bus maker, has reached an agreement in principle to assemble vehicles in Poland, Kevin Done writes.

It is to form a joint venture with Capena, a Polish company maintaining and repairing heavy buses and special vehicles.

The venture plans to assemble several hundred vehicles a year. Capena, located west of Gdańsk, has a workforce of 500. Scania set up an importer/distributor, Eurowax, in Poland last year and has delivered about 150 vehicles there over two years. It has about 8 per cent of the Polish market for imported heavy commercial vehicles.

"During the week I design pumps and mixers that protect rivers and lakes from pollution."



On weekends I get to enjoy my work!

HJALMAR FRIES  
ITT FLYGT, STOCKHOLM

Hjalmar Fries has a passion for canoeing and for the past 28 years he's been giving back to his favourite sport as an inventor and designer at ITT Flygt.

ITT Flygt, part of ITT Fluid Technology, is the originator and largest manufacturer of heavy duty submersible pumps and mixers. But it's just one of nine diverse businesses that make up

today's ITT Corporation. This, along with our investment in Alcatel, makes us a multinational, US \$20.6 billion enterprise employing 110,000 people around the world.

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share a common goal: To improve the quality of life. Because it's not just how you make a living that's important, it's how you live. Just ask Hjalmar Fries. For more information about ITT phone us on: 323 643 1449. Or write to: ITT Europe, Ave Louise, 480 B-1050, Brussels, Belgium.

**ITT**

## NEWS: AMERICA

# G7 places onus of improved world growth on Japan

By Peter Norman, Economics Correspondent, in Washington

JAPAN rather than Germany has become the focus of efforts by other industrial countries to boost world growth. It emerged at the Group of Seven meeting in Washington.

Japanese objections to pressure from the US and others for easier Japanese fiscal policy and lower interest rates delayed the end of the meeting on Sunday by about two hours as Mr Tsutomu Hata, finance minister, and Mr Yasushi Mieno, governor of the Bank of Japan, fought to keep hostile language out of the communiqué.

As is usual when the G7 has differed over policy, the finance ministers of the US, Japan, Germany, France, Britain, Italy and Canada summed up their talk in an elliptical text. In the latest case they omitted to mention member countries by name when outlining desirable policies.

## Strict terms for \$6bn fund to stabilise rouble

By Peter Norman

THE industrialised nations yesterday approved in principle the setting up of a \$6bn (£34.4bn) stabilisation fund for the rouble.

The Group of 10 nations – comprising the G7 countries plus Belgium, the Netherlands, Sweden and Switzerland – said they were willing to activate the General Arrangements to Borrow which would provide the International Monetary Fund with the financial support needed to establish the stabilisation fund.

However, successive ministers, assembled in Washington for the spring meetings of the IMF and World Bank, made clear that the fund and other financial support for Russia and other former Soviet republics would depend on them meeting strict economic criteria.

The need for a comprehensive stabilisation programme was also underlined in the statement issued after Sunday's G7 meeting.

The reform programme provides for:

- Reduction of the budget deficit to stabilise the economy and reduce the role of government.

- Curbing monetary growth to bring inflation under control and stop the extension of credit to unviable enterprises.

## Gaidar defends taxes on imports and income

By George Graham  
in Washington

MR Yegor Gaidar, Russia's first deputy prime minister, warned US businessmen yesterday that his country was obliged to tax imports and foreign residents' incomes.

He said Russia had lifted import duties temporarily during the period of price liberalisation, in order to impose the discipline of import competition on domestic producers who might otherwise have been tempted to raise their prices too much. It was now necessary, he told a meeting at the US Chamber of Commerce

The only country for which the G7 proposed particular policy moves was Russia, which was given detailed instructions on how to reform its economy in a separate statement issued after the 11-hour meeting.

Reading between the lines of the G7 economic communiqué, it was clear that Japan's partners thought Tokyo should do more to boost world growth. They noted that the decline of the yen since their last meeting in January was not contributing to the adjustment process. In an obvious reference to Japanese fiscal policy, they said policy makers in "countries with large surpluses and declining growth... should be mindful of the possibilities of strengthening domestic demand".

This advice fell on un receptive ears, however. Mr Hata said "additional Japanese measures are not necessary at this juncture and if anything they would become har-

ful" by fostering inflationary pressures. Mr Mieno said there was no need for Japan to ease credit.

After publicly trading complaints about each other's fiscal policies in the days ahead of the meeting, there was surprisingly little squabbling between Germany and the US in the talks. "We did not feel under attack or on the defensive," said a beaming Mr Theo Waigel, Germany's finance minister, after the meeting.

To some extent, the arguments about Germany's high fiscal deficits had been fully rehearsed ahead of the meeting. In addition, some participants felt it was "bad form" to attack Germany when the government was accepting strike action as the price for resisting high public sector pay claims. Mr Waigel also has made clear that Germany will clamp down on public spending in the years ahead.

When asked whether Germany would accelerate its fiscal policy



through credible medium-term consolidation strategies".

In a sentence that applied respectively to the US and Germany, they said deficit reduction was "important both for countries with long-lasting fiscal imbalances and for countries experiencing exceptional adjustment challenges".

In an obvious reference to Germany, they said: "Those countries with large fiscal deficits, relatively high inflation, excessive wage developments and tight monetary policy should follow a balanced policy approach to facilitate improved growth." None of the past week's suggestions from the US and International Monetary Fund that Germany should accelerate fiscal consolidation survived in the G7 text.

The ministers said it was important to reduce government demands on private savings to facilitate capital spending. They underlined the need to reduce fiscal deficits in all countries with large budgetary imbalances

efforts to consolidate budget positions."

Using words that could apply to France, the G7 said "appropriate measures should be pursued to enhance medium-term growth prospects while maintaining public expenditures under control" in countries where fiscal balances have been contained and recession avoided.

Correct fiscal policies were cited together with control of inflation and a successful curbing of wage pressures as necessary for lower interest rates. The G7 held back from telling any central bank to alter its monetary policy, however.

The final text also registered a slight increase in G7 optimism about global economic growth prospects.

After their previous meeting in Garden City, Long Island, the G7 ministers had put their concern that economic activity had weakened higher up in the final text

than a list of those factors that would foster world economic growth.

This time the order was reversed. The ministers "noted that additional signs of recovery had emerged in some of their countries". However, they were still "concerned that aggregate G7 economic activity this year would be below potential and growth would be inadequate to achieve a reduction in unemployment".

On leaving the meeting, ministers insisted that Sunday's talk built on an existing strategy for strengthening the world economy. "We reasserted the positions that we took back in January where there would be concerted and positive action taken on the part of all the member countries to promote growth," Mr Mazankowski said.

However, it remains to be seen how far these words will be translated into more growth in the world economy.

## Preston focuses on aid for poor

By Michael Prowse  
in Washington

MR Lewis Preston, World Bank president, is giving priority to securing additional aid commitments for the poorest countries in spite of heavy demand for capital from former communist countries.

At the meetings this week in Washington, the bank is trying to persuade governments to support the tenth replenishment of the International Development Association (IDA), its soft-loan affiliate.

IDA loans are available only for countries with per capita incomes of \$800 (£452) or less. No interest is charged and maturities extend to 40 years.

"Our objective is to persuade people that IDA Ten has to be significantly better in real terms than IDA Nine," Mr Preston said in an interview.

The bank managed to raise

\$15.5bn for IDA Nine, the three-year replenishment that is to expire in the middle of next year. Mr Basil Kavalsky, the official responsible for raising IDA funds, says that if the bank is to maintain the purchasing power of programmes, it will need at least \$18bn for IDA Ten, which runs from the middle of 1994.

However, \$18bn will not meet needs because the populations of IDA countries are rising rapidly and the number of nations qualifying for concessional finance is growing.

To fund new recipients fully on the same basis as existing ones, the bank would need an additional \$2.5bn-\$3bn, indicating a target for IDA Ten of about \$18bn.

Developing countries cannot be expected to spend as much on environmental protection as rich nations and may have to set up their own regional trade blocs if the Uruguay Round trade liberalisation talks are not concluded soon.

These warnings were delivered by Mr Alejandro Foxley, the Chilean finance minister and chairman of the Joint IMF/World Bank development committee, whose meeting today is expected to focus mainly on trade and environmental issues, ahead of the Earth Summit to be held in Rio de Janeiro this June.



## Painting a picture of pragmatism

**N**EW recruits at the International Monetary Fund were once expected to attend a seminar entitled "How to avoid the press". Those days of obsessive secrecy seem to have passed.

At the weekend fund officials broke with tradition by inviting the media to a seminar on the "design and implementation of IMF-supported programmes".

The message was that the modern IMF is not a hard-nosed institution interested only in devaluation and austerity. On the contrary, it is a pragmatic organisation working in partnership with member governments to find mutually acceptable solutions to diverse economic problems.

Officials said balance of payments viability was still the primary objective of most programmes. But this goal was now almost inseparable from the related objective of sustainable economic growth.

Balance of payments viability meant that a country could finance current account deficits on private capital markets while repaying the IMF and other official creditors.

Economic growth was an essential goal as otherwise balance of payments improvements could be sustained only by compressing consumption and investment – something unlikely to be politically acceptable for long. Low and

stable inflation, meanwhile, was seen as one of the pre-conditions for steady growth.

IMF staff were anxious to stress several points:

- There is no blueprint or rigid IMF model for achieving these objectives. "Our policies are never off-the-peg, they are always tailor-made," officials stress.

- Policies are not "imposed" on governments. The IMF's role was to help governments design and implement their

own policies.

- Income distribution is no longer ignored. Officials are aware that programmes will have an impact on poor groups and often advocate stronger social safety nets.

- There is no political bias. The IMF was involved with Hungary and Romania before the collapse of communism and is willing to help socialist countries today.

- Technical aspects of programmes, officials denied any bias in favour of devaluation. This was sometimes the only way to shift resources towards export markets, but the likely cost in terms of higher inflation was no longer ignored.

Such mistakes could only be corrected through deflationary policies.

But the IMF was increasingly trying to address the structural causes of macro imbalances. Budget deficits arose, for example, because governments tried to maintain spending despite stagnation economies.

The solution often lay in tackling the structural causes of poor growth. These included chronically overvalued exchange rates, artificially low prices for key commodities (which discouraged their production); and pegged interest rates leading to credit rationing.

Officials said programmes continued to be tightly monitored, with member governments expected to meet quarterly targets for a range of financial indicators. But they tried to draw the sting of conditionality, stressing that targets were flexible: if slippage occurred for factors beyond borrowers' control, disbursements would not be halted.

The extent to which the new pragmatism is reflected on the ground, in the IMF's 50-odd economic programmes, may be doubted. But the seminar at least helped clarify the IMF's economic aspirations.

Sceptics may detect a whiff of revisionism.

Officials stressed continuity of policies, but a decade ago the IMF was putting far less emphasis on economic growth, structural reforms and social safety nets.

Staff also conceded that the IMF's record could be improved: academic studies indicate Fund programmes often do little or nothing to raise growth or living standards.

Staff, however, conceded that many countries had common problems and so programmes were often similar. High inflation and balance of payments crises typically reflected public-sector imbalances – usually excessive budget deficits financed through rapid credit creation.

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Thus, a Specter-Yeakel race, if it materialises, would be seen as a classic confrontation between an experienced (and male) old hand and a woman with a message. With most primaries for state offices still to be held across the country, a Yeakel victory today might well boost the cause of women candidates elsewhere. This prospect engages Pennsylvania far more than anything else on the presidential front.

The move to oust Mr Chavez, who leaves the bank along with three other directors, came only days after the ratification of Mr Carlos Boedo as minister of economy and finance. Disagreements over policy had punctuated relations between the two men.

Mr Jorge Chavez was yesterday removed by government decree from his post as president of Peru's central bank, Sally Bowen writes from Lima.

Although his replacement, Mr German Suarez Chavez, is a long-serving central bank official, local economists fear the change may herald increasing government pressure on the bank to relax its reins on spending.

Mr Jorge Chavez has resisted several attempts to force his resignation since President Alberto Fujimori suspended Peru's constitution on April 5 and formed a de facto government backed by the armed forces. Mr Chavez defended the bank's constitutional autonomy, saying he would refuse to use the \$1.4m (2790m) in accumulated reserves to support "macroeconomic populism".

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## Menem delays his re-election decision

By John Barham and Stephen Fidler in Buenos Aires

PRESIDENT Carlos Menem of Argentina said yesterday he would decide within a year whether to run for re-election after his present term ends in 1995.

The question of re-election, which would require reform of the clause in the constitution that prohibits successive presidential terms, has become one of Argentina's most controversial political issues as the Peronist president approaches the middle of his six-year term.

In an interview, he said: "This is not a Peronist project or a project of Carlos Menem, it's an old project that was begun by the [opposition] Radical party," which held the presidency immediately before Mr Menem took office.

He added that the question of whether he would be a candidate for re-election was premature, stating that he would make a decision in a year.

Mr Menem said reform of the 1853 constitution would require a two-thirds majority of Congress to convene an assembly that would rewrite the constitution. There is concern in the business community that a re-

election bid would overshadow economic reforms, which are considered a priority.

There is also fear that a sovereign assembly would be empowered to undertake a drastic revision of the constitution, focusing on social aspects which would saddle the economy with added costs. Recent constitutional reforms in Brazil and Colombia have been blamed for obstructing economic changes there.

Mr Menem emphasised that he was committed to maintain the momentum of economic reform in Argentina. He dismissed speculation that he and Mr Domingo Cavallo, his widely respected economy minister, were at odds and that the latter would resign.

The president warned, however, that all members of the cabinet were expendable. "Ministers are like fuses – they are the ones who get worn out."

Asked whether economic reform depended too heavily on Mr Cavallo, the president said it depended on himself. "Without Menem, there are no possibilities for Argentina."

The president is reported to view Mr Cavallo as a potential rival in a future presidential election.

## The other Pennsylvania primary

**J**UREK MARTIN on a political race that is capturing the imagination

active opponent, seems suddenly to have lost steam. This has left Mr Clinton free to raise his sights against Mr Bush and even Mr Perot, the prospective independent candidate, but it has also meant he has been unable to generate the sort of enthusiasm he will need in the autumn to win back a state which has voted Republican in the last three presidential elections.

Anything less than a very easy victory today will reinforce all the aired doubts about his electability.

Lyndon Yeakel had been thinking about getting elected to something for some time but her mind was instantly made up six months ago when she watched Arlen Specter, the Pennsylvania Republican senator, grilling Professor Anita Hill in the course of the hearings to confirm Clarence Thomas to the Supreme Court. So insulted was she by the nature of Mr Specter's attack on Ms Hill's integrity and character that she took it on herself to get him out of office.

Ms Yeakel is not without a reputation in the state as the head of Women's Way, an

strength of the opposition of blacks and white women to Mr Dixon's vote to confirm Judge Thomas to the Supreme Court.

Working against Ms Yeakel, both against Mr Singel today and hypothetically against Mr Specter in November, is the fact that Pennsylvania rarely elects women to state-wide office. Until Mr Wofford's victory last year, it had not sent a Democratic senator to Washington in 30 years.

On the other hand, there is a growing national sense that there ought to be more women in the US Senate (there are at present only two, Barbara Mikulski, Democrat from Maryland, and Nancy Kassebaum, the Republican from Kansas) and in higher office generally.

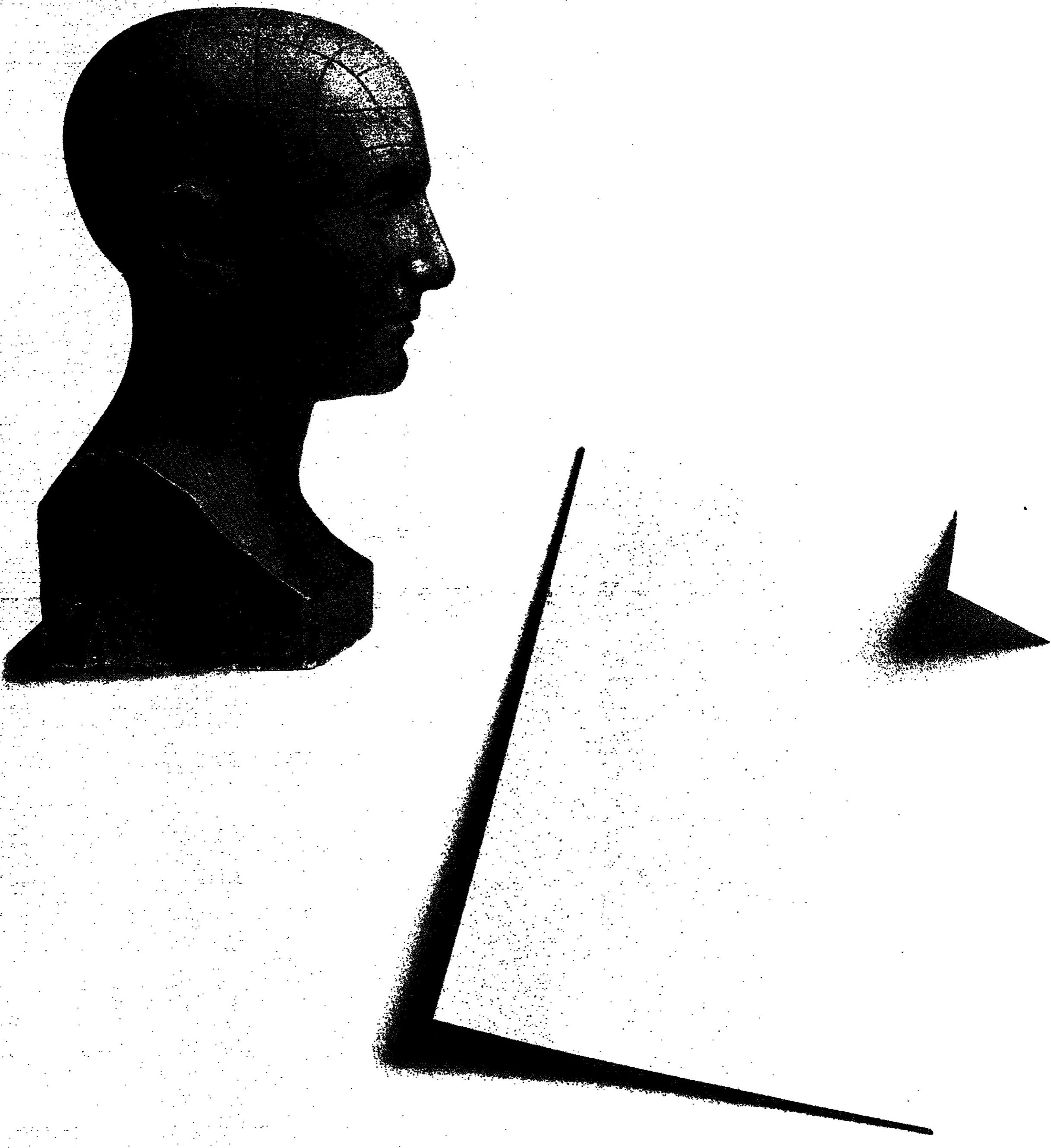
Anne Richards, the current governor of Texas, was even on Mr Clinton's short list of vice-presidential candidates.

Thus, a Specter-Yeakel race, if it materialises, would be seen as a classic confrontation between an experienced (and male) old hand and a woman with a message.

With most primaries for state offices still to be held across the country, a Yeakel victory today might well boost the cause of women candidates elsewhere. This prospect engages Pennsylvania far more than anything else on the presidential front.

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## NEWS: UK

# Labour race sees frantic campaigning

By Ivo Dawney  
and Alison Smith

LABOUR Opposition MPs were yesterday at the centre of frantic campaigning in the party's leadership race as a clarification of the election rules left open the option of last minute switches in nominations that close today.

Campaign managers for Mr Bryan Gould insisted they had secured the necessary 55 votes for their man to fight the odds-on favourite, Mr John Smith, for the leadership in the contest that ends at a special party conference on July 18.

Mr Gould's team also claimed he had the pledges to contest the deputy leadership while Mr John Prescott said he was "quite confident" he would join the battle when nominations close at 5.15pm today.

Mrs Margaret Beckett, the shadow chief secretary, is already seen as the front runner for the deputy's post.

The election remained far from clear after a meeting of the parliamentary Labour party heard officials "clarify" the confusion that had left some convinced they could nominate second preferences.

Under party rules, for any candidate to become eligible for the final run off for the leadership or deputy leadership before an electoral college comprising MPs, trade unions and constituency parties, they must command 20 per cent of the parliamentary Labour party (PLP).

At a crowded Commons' meeting, Mr Larry Whitty, Labour's general secretary, said that misunderstandings of a weekend ruling had led some MPs to believe there was what

## Union chief calls for policy shift

By David Goodhart,  
Labour Editor

THE ISSUE of the Labour party's largely symbolic commitment to public ownership has been thrown into the current leadership debate by Mr Bill Jordan, leader of the AEU engineering union.

He called yesterday for the scrapping of Clause 4 of the party's constitution, which pledges the party to supporting "common ownership of the means of production, distribution and exchange".

In the most radical contribution to date from a union leader to the debate about Labour's future, he told his union conference that Labour must become a party for managers and wealth creators.

He cautiously welcomed the appointments of Mrs Gillian Shephard to the Employment

amounted to a single transferable vote system, allowing their second choices to be registered if their first option failed to clear the 55 nomination hurdle.

In fact, party headquarters at Walworth Road intended to make clear only that MPs could switch their votes up to the final minute, even if they had already filed their nomination papers.

That ruling met fresh criticism from Mr Ken Livingstone, the hard-left contender for the leadership. He said the speed of the procedure meant new MPs were being "stampedede" into taking a decision before having any time to consider the candidates.

Mr Livingstone, his running mate for deputy, Mr Bernard Grant, and Ms Ann Clwyd, another contender for the post being vacated by Mr Roy Hattersley, are expected to have their votes squeezed by more likely victors.

The public row over the bumbling management of the election has led several left-wing MPs to argue that the system must be changed if frontrunners are not to face charges that the outcome was a "stitch-up" by the party's powerful vested interests.

The rules look certain to be reviewed as will the composition of the electoral college that gives 40 per cent of the vote to the unions and 30 per cent each to MPs and the constituency sections.

Addressing yesterday's PLP meeting, Mr Neil Kinnock, the outgoing Labour leader, reminded the parliamentary party, reinforced by 69 new MPs: "As from today, the mourning stops. The battle is now to fight the Tories."

## Opposition woman MP wins post of Speaker

By Philip Stephens

THE House of Commons broke with centuries of arid tradition yesterday with the choice of Miss Betty Boothroyd, the colourfully 62-year old Labour MP for West Bromwich West, as its Speaker.

Her victory in the first contested election for the post in more than 40 years, makes her the first woman in six centuries to occupy the most powerful – and frequently controversial – job at Westminster.

It also marked a break with the more recent post-war tradition that the Speaker is drawn from the governing party in the Commons rather than from the opposition.

A deputy speaker since 1987,

Miss Boothroyd beat off a challenge from Mr Peter Brooke, the former Northern Ireland secretary, to win the backing of 372 MPs compared to 238 against, a comfortable majority of 134.

In theory, the Speaker's job is simply to preside over Commons proceedings and to maintain order during debates. In practice, the authority to allow or disallow emergency debates, to select the order of speakers and to settle all procedural disputes gives the office unique power.

Miss Boothroyd, whose modest background first led her into a career on the stage as a professional dancer with the "Miller girls", succeeds Mr Bernard Weatherill. With it comes a £65,000-a-year salary and a large house within the precincts of the palace at Westminster.

Her election was helped by the divided loyalties of Conservative MPs, who collectively backed three other potential candidates apart from Mr Brooke.

It was assured when Mr John Biffen, a distinguished former cabinet minister and leader of the Commons, led more than 70 Conservative MPs in support of the Labour candidate.

His judgment – that Miss Boothroyd has displayed as deputy speaker over the past five years the relevant qualities of fairness, tact, humour and respect for the authority of the Commons – was widely shared on all sides of the House.

Mr John Major, who subsequently joined Mr Neil Kinnock in offering warm congratulations to Miss Boothroyd, abstained from voting. Most of his cabinet colleagues supported Mr Brooke.

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## MANAGEMENT: THE GROWING BUSINESS

**V**aluing the shares in a private company is a tricky matter. With no market to put a value on the business, the sums depend on fine commercial judgments, profit performance – past and future – and the calculation of some rough and ready discounts. Equally importantly, it is a matter of shrewd psychology.

Take the case of one family-owned business where the managing director and majority shareholder was negotiating the sale of the company. He took the view that his hard work had created the value in the business and, since he had the largest shareholding, his shares, individually, were worth more than those of the minority "sleeping" shareholders.

An elderly aunt, who was a minority shareholder, objected to this valuation. Tempers were already frayed when the aunt suddenly announced her intention of bequeathing all her worldly goods to the local dog's home. When her nephew, a dog-hater, heard this, negotiations became even more difficult.

"Often it is not a question of making a formal calculation of value but of dealing with psychology," says Roy Nicholson, corporate finance partner at accountants KPMG Peat Marwick.

But the question of how to value private company shares is not just the stuff of family squabbles. Fewer than 3,000 of the UK's 1m companies have a public stock market listing so valuing private businesses is of crucial economic importance.

Even when strong personal anomalies are not part of the calculation, though, valuing shares in unlisted companies is more of an art than a science. "You can only give an opinion as to value," comments Trevor McDonagh, a partner at accountants Coopers & Lybrand Deloitte. "In the end, every single factor used in arriving at a valuation is subjective."

Value will depend on the shareholdings and personalities of the other shareholders and the possible benefits a buyer could get from

# How to put a value on a share of the action

Charles Batchelor looks for the pointers to a company's real worth

incorporating the business into his own. "You can't value a shareholding in the abstract; it depends on who wants to buy it and why," says McDonagh.

But amid all this uncertainty, there are pointers. The first place to turn for guidance is the company's articles of association. These frequently set down a rough outline for valuing shares, though long-established family firms with strong patriarchal traditions may have deliberately avoided ensuring any rights for minority shareholders.

The articles may adopt general terms such as "fair market value" or they may go into greater detail, insisting that there is "no discount for minority shareholdings" or "no price less than attributable net assets".

At one extreme, the articles may say something which is superficially acceptable but of little value," says Charles Ranson, a partner of London solicitors Hardwick & Co. "At the other, you may have something very detailed. I am not sure that any of these approaches is particularly satisfactory."

Unlisted company shares will usually be valued at a large discount to their quoted counterparts because they lack a convenient public market place. Price will usually be based on earnings but if the company pays a dividend, it may relate to dividend yield. A price/earnings ratio, may also be adjusted downwards to take account of a company with a very small asset

base or relatively low turnover.

If shareholders are unable to agree on a price, the articles will usually stipulate that they must obtain an independent valuation, often from the company's auditor. Some shareholders may doubt the independence of the auditor, however and insist on an independent accountant doing the job.

The articles of most private businesses will contain a pre-emption clause requiring any shares to be offered to other shareholders before being sold to outsiders. Unless there is an obligation for the other shareholders to take up all the shares being offered for sale, the vendor may be left with a small and unsaleable minority.

This can create particular dangers for directors who have fallen out with the rest of the board or who have been dismissed. They may find dismissal triggers a "bad leaver" clause which reduces the value of their shares. It is particularly important for directors to study the articles of their company when they are appointed to the board, to see the conditions under which they can be dismissed and the terms which would apply to the disposal of any shares they acquire.

Directors should also take independent legal advice on the terms of their service agreement, if they have one, and the terms of any shareholders' agreement, says Christopher Southam, a partner in Inland solicitors Peat Marwick.

"If someone ceases to be a director, he may be automatically deemed to have given notice to sell his shares," Southam notes.

Valuing a 100 per cent holding is not always easy but it can prove relatively simple, compared with the problems raised by minority stakes. Unless the articles require a valuation to be on a pro rata basis,

it is normal for a minority stake to be valued at a discount.

A 25 per cent shareholding in a company which never pays dividends and which is dominated by a strong-minded managing director

usually has very little value, says Peat's Roy Nicholson.

Shareholders are sometimes able to argue, successfully, that although the business is incorporated, it is in effect a "quasi-corporate partnership", that the shareholders are really partners with an equal share in the business. If this is so, then their minority holdings should not carry any discount.

But a court is unlikely to be sympathetic to a shareholder who buys into a company, knowing there are limits to the value of his shares because they represent a minority stake, and then tries to argue he has been disadvantaged.

Minority shareholders sometimes point to the price paid by a venture capital company buying into the company as a guide to the value of their own shares, says Trevor McDonagh. But they overlook the fact that the venture capitalist is often buying into a new class of share, possibly with conversion rights, and may also be getting a seat on the board.

A commercial arbitrator may appear to be doing all he can to reduce the value of a shareholding; the taxman takes the opposite view.

"The shareholder may be locked into an investment which brings in no income and which is virtually unsaleable, but for tax purposes he has to pretend he can sell them freely," says David Bowes, a consultant with accountants Grant Thornton. The taxman is also free to ignore any price formula set down in a company's articles.

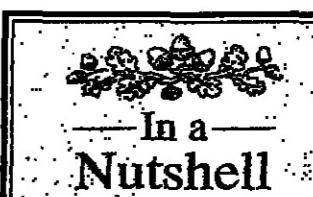
A father sold his son shares at £20 each – net asset value with no discount for minorities as prescribed in the company's articles – but the Inland Revenue insisted on taxing them at market value which it calculated at £45 a share.

There is little that shareholders can do to escape the taxman's approach to valuations but the share valuation issue is becoming slightly less opaque. As more private companies establish share option schemes for executives and employees, and as more shares change hands, so it becomes easier to establish a true market value.

## organise the physical move.

Even otherwise well planned moves can run into last minute difficulties. One company arrived at its new site only to find it had forgotten to have keys cut for the new building; a second found access to its new building cut off by roadworks; while a third forgot to arrange for its telephones to be connected.

\**Institute of Directors and Black Horse Relocation, From Director Publications, Mountbatten House, Elizabeth Street, London SW1W 9RB. 80 pages. £9.95.*



## Just the job-share for personnel

Employing a personnel manager is low on the list of priorities of most small businesses because of the costs involved. Yet as a business grows, managing staff can be a problem.

An answer may lie in a pilot programme being undertaken with five south London businesses to share the services of a personnel manager for a year. The Locum Personnel Service has set up Q-Tab, a training consultancy, with funding from Aztec, a south-west London Training and Enterprise Council, and Wandsworth Council.

Each of the participating companies will pay £2,000 towards the cost, equivalent to £5,600 for each company. They will be allocated 40 days' help and advice a year.

The personnel manager involved is Trevor Croucher, who has 15 years' experience in the public sector.

Q-Tab hopes the scheme will be taken up in other areas and plans to repeat the pilot in its own area if it is successful.

\**Q-Tab, Suite 1B, Lombard Business Centre, 50 Lombard Road, London SW11 3SU. Tel 071 350 0759.*

## Fund raisers rein back their ambitions

Venture capitalists have encountered tough conditions when trying to raise new funds over the past year. Despite these difficulties, two venture firms have made good progress with fund-raising though they have had to modify their ambitions.

Phildrew Ventures raised £62m towards its target by its first closing in mid-March and plans to complete fund-raising by the end of June. Phildrew initially hoped to raise up to £150m for its third fund but is now talking of a final target of around £100m.

Phoenix Fund Managers have raised £35.5m towards its first fund and expects to reach its target of up to £50m (initial target up to £75m) within the next six months. Mitsubishi provided one third of the funds with £14m coming from UK investors.

**T**he length of golf clubs, waiting lists, the distance from the chairman's home and the presence of swans on a river have all been used by companies to help choose a new location, according to a guide to company relocation, writes Charles Batchelor.

These real examples demonstrate how not to come to a decision on a new address. The Director's Guide to Relocation Management points out: One company selected a site for commercial reasons and then changed its mind in favour

## Golf clubs where the grass is greener

of a location five minutes' from the chairman's home while another briefed its advisers to find a town with character on a river with swans\*.

"Miscalculations during the relocation process can lead to the loss of key employees, plummeting morale and escalating costs," the guide notes.

More serious reasons for companies deciding to move

include high property prices, the end of a lease, the redevelopment of the current premises and deteriorating accommodation and facilities.

The guide calculates that a company moving from London to the Midlands could save £9,000 a year per employee on running costs, rent, rates and labour costs.

But companies should set against these savings the one-off costs of

the move which average £14,500 per employee, including visits to the new area, temporary accommodation and removal costs.

If a company advances a bridging loan to an employee, this may increase the cost to between £20,000 and £50,000 in the present difficult housing market.

The decision to move is a trade-off between future cost savings and the one-off relocation

costs but there can be other important benefits to a company, the guide says.

It can offer a business to project a new image, make organisational changes and improve its working environment and the performance of staff.

The guide covers finding the right location; how to help employees and keep them in touch with developments; and how to

organise the physical move. Even otherwise well planned moves can run into last minute difficulties. One company arrived at its new site only to find it had forgotten to have keys cut for the new building; a second found access to its new building cut off by roadworks; while a third forgot to arrange for its telephones to be connected.

\**Institute of Directors and Black Horse Relocation, From Director Publications, Mountbatten House, Elizabeth Street, London SW1W 9RB. 80 pages. £9.95.*

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## Digest of Hilary Term cases

could not be expected to delay his instructions to arrest while he made inquiries as to whether a claimant with a higher priority intended to enforce his claim. The plaintiff, who first arrested the ship, preserved the property on behalf of all claimants within the jurisdiction, his Lordship held.

## THE GOLDEN MED

(FT, February 28) In a transaction for the financing of the building of a ship, the plaintiffs deposited \$600,000 with the bank. The negotiations broke down and the plaintiffs demanded the money but the bank refused to pay. In proceedings, the bank was ordered to return the money and the plaintiffs sought compound interest. It was common ground that the court had jurisdiction in an appropriate case to award compound interest in the exercise of its equitable jurisdiction. In awarding compound interest, Mr Justice Hirst stated that the bank was essentially engaged in investment business, and must be presumed to have used its money for normal banking purposes as part of its working capital, and thus to have been in a position to earn compound interest itself. It was wrong to argue that compound interest was only to be awarded in exceptional cases where the defendant had been guilty of serious misconduct. The authorities made it clear that such an award was in no way punitive but related to commercial circumstances.

## THE ANTCLIZO (NO 2)

(FT, February 26) Discharge of a cargo was completed at Bombay but disputes arose between the parties as to despatch, demurrage and balance of freight. Clause 34 of the charterparty provided that at port of discharge, time was to count from 24 hours after notice of readiness, "vessel also having been entered at Customs House and in free pratique". The arbitrators' decision that notice of readiness given at Bombay was valid was upheld at first instance, contrary to the charterers' argument that since prior entry did not carry with it an order permitting inwards entry, only final entry would satisfy clause 34. The argument had obvious difficulties. The Court of Appeal stated in dismissing the charterers' appeal, First, if notice of readiness could not be given until final entry and that did not take place until after inwards entry had been granted and discharge commenced, it was unlikely that clause 34 was intended to produce the result contended for. To provide for a 24 hours' notice of readiness to be given after discharge had already begun, made no sense at all. Second, the vessel was physically entered at Customs House when prior entry was completed. Third, prior entry was important for importers, who would know they could proceed and arrange for discharge.

## FITZWILLIAM (COUNTESS) AND OTHERS v INLAND REVENUE COMMISSIONERS

(FT, February 28) After the death of Earl Fitzwilliam in 1973, Lady Fitzwilliam and her daughter, Lady Hastings, were left an estate valued at just over £12.4m net. After instructions were given to the solicitors, a series of transactions were entered into to mitigate liability that would subsequently be incurred on the death of Lady Fitzwilliam. Mr Justice Viner-Jones quashed a decision that capital transfer tax was payable on these transactions by virtue of the Ramsay principles (see [1982] AC 300) as a preordained series of transactions which, where they made up one single composite transaction, was held by the House of Lords as liable to producing an unacceptable fiscal result. Dismissing the Revenue's appeal, the Court of Appeal stated that the scheme was qualified by the suggestion, apparently acted upon, that Lady Hastings should receive separate legal advice. The steps taken were not only not preordained and not cut and dried, but there was recognition of a real possibility that the proposals would not go through at all. Such a qualification was fatal to application of the Ramsay principle.

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## TECHNOLOGY

## Seven phone calls for the price of one

**H**ow do you cut your phone bills in half - or by even more? One solution is voice compression technology, where several calls are squeezed down the equivalent of a single line.

Johnson Matthey, the precious metals company, uses voice compression on two international links out of London. The calls are squeezed to occupy the equivalent of 16 kilobits of data - 64 kbytes are usually allocated to voice calls.

As a result, says Dave Murphy, analyst in the telecoms group at Johnson Matthey, the company needs to use each of its eight leased transatlantic voice circuits for only five hours a week in order for them to cost the equivalent of the ordinary public telephone network.

Johnson Matthey had tried to compress these calls down even further - to 8 kbytes/s. However, reports Murphy, because the link has several connection points where the calls are converted between digital and analogue formats, the quality of the final call was too poor.

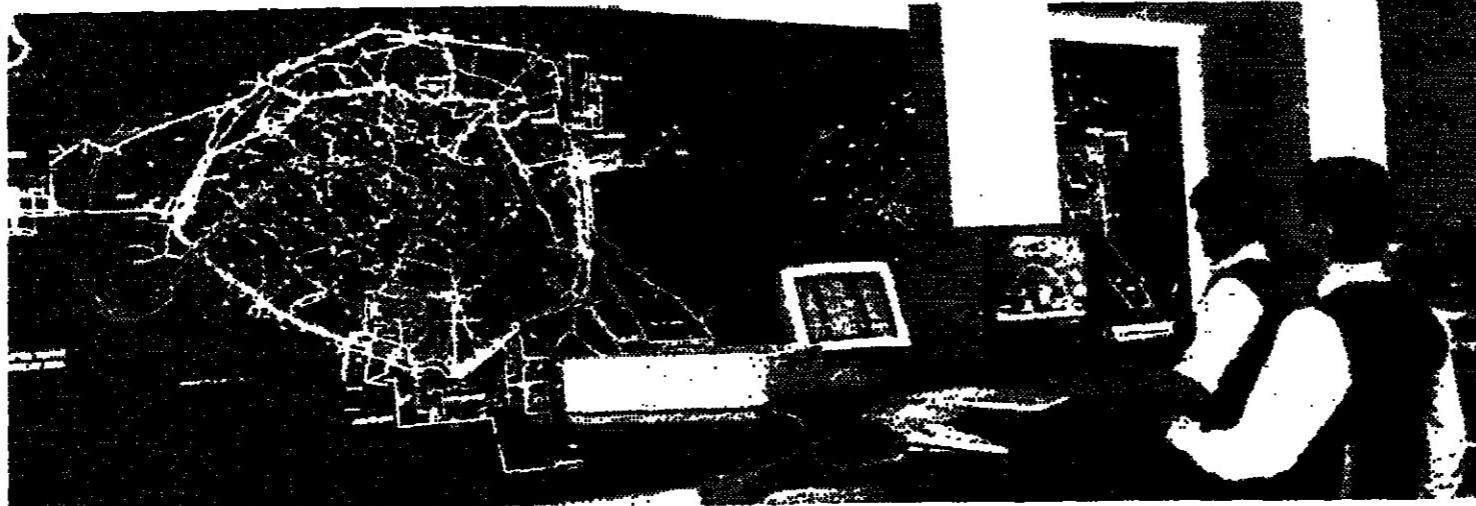
On direct links, however, companies such as Newbridge Networks, of Newport, Gwent, and Craycom, of Frimley, Surrey, report a growing interest from companies for this 8 kbytes/s technology.

"You can get seven conversations for the price of one," points out Barrie Desmond, marketing services manager at Newbridge in Wales. This customer demand has been fuelled by a loosening of the telecommunications regulations, enabling companies to use the technology on private networks. "Typically 80 per cent of a company's traffic starts and ends within the company and with different sites," points out Trevor Hall, senior marketing director at Craycom.

Equipment from both Newbridge at the high capacity end of the market, and Craycom, which sells equipment for smaller companies, uses technology which goes under the unusual name of codebook encoded linear predictive - Clep.

Celp works by predicting the next sounds. Then it takes the difference between the predicted and actual sounds and compares it with the common errors in its code book. It selects the one which most resembles the actual error and transmits an abbreviated code for this pattern - rather than the error itself.

Della Bradshaw



Lyon, France, uses GIS to manage its parks and gardens and to analyse the effects of roadworks on traffic flow in the city centre

## Put yourself on the map

Dave Madden explains how geographical information can be brought to life

**I**magine letting your automobile find the nearest car park for you. It will know if there is enough space available in the facility and if the route is congested. It will plot you another.

Improbable? Not according to Britain's Automobile Association. The AA is already operating a pilot project with Ford using this sort of in-car navigation system around Basildon in Essex. Ralph Robbins, the AA's chief cartographer, envisages supplying traffic routing data from the AA's Road Watch information service by radio channel to vehicle navigation computers.

Geographical information systems (GIS), which bring maps to life on a computer screen, display corporate information visually. Cellular radio networks, sewage systems and Tube tunnels are all possibilities.

Public utilities, embarrassed by digging up one another's assets, were first to use such systems in the UK. But the retail and transport industries are as likely to exploit its possibilities as users with miles of physical infrastructure to locate.

While the same could have been said five years ago, the signs are that GIS is much closer to taking off today. UK retailers - led by Marks & Spencer, Tesco and Sainsbury - and financial services groups are able to build new profiles of their customers and create store and branch location analysis tools.

Retailers have been surprised by what GIS has shown them. It has made them reassess things which they either thought they knew or believed did not matter, such as how far different sets of customers

are willing to travel to shop in different parts of the country.

M&S implemented a GIS system a year ago which allows it to map its own data on to external demographic, socio-economic and drive-time statistics. For retailers, says Simon Orebi Gann, M&S's IT executive, GIS has more to do with extracting meaning from these databases than with drawing pictures.

"The retail trade may not be the first to use a technology, but it is good at making more of it than people have done down previously," says Orebi Gann. Ultimately, he adds,

"The data is the problem. These systems make no sense without it and until recently hardware and software vendors did not want to recognise it." Robbins says.

It is this issue which confronts the utilities. BT embarked on one of the UK's most ambitious GIS efforts in 1988 - to computerise its overhead lines and underground ducts.

But the company abandoned the project and decided to concentrate on its local network. Currently it is out to tender again, for GIS hardware and software, with a view to beginning a new pilot in 1993. Those

systems work. That means the GIS will have to communicate with other corporate databases - job and asset management systems, even billing systems. It will fuel Thames's whole operational and customer service approach.

This sort of integration of diverse systems and databases is beginning to make sense economically. Rather than just describing an infrastructure, GIS must now become a means of analysing and managing it - from pretty pictures to squeezing value from the data.

Andrew Wolfe, managing director of Eurecart, the GIS software arm of French services group Lyonnaise des Eaux Dumez, argues that as well as maximising the impact of GIS integration will also minimise the traditional data capture effort. The company's object-oriented software, which promises faster, more efficient programming, helps users to combine conventional databases.

"It lets them use the data wherever it is now, and simply adds a layer of graphical reference and symbol."

Wolfe's technique is demonstrated in one of the most all-embracing GIS projects yet seen in Europe - an urban reference system for the city of Lyon, France and its environs.

The system is now at the heart of Lyon's city government - from managing its parks and gardens to analysing the effect of roadworks on traffic flow in the city centre.

Eventually the system will manage traffic lights automatically and feed the information into the route planning devices in private cars. Today Lyon, tomorrow Basildon.

**Retailers have been surprised by what GIS has shown them. It has made them reassess things which they either thought they knew or believed did not matter, such as how far different sets of customers are willing to travel to shop in different parts of the country**

GIS is helping retailers to improve their customer service performance, allowing them to treat customers with greater individuality.

The AA is also a fair barometer. According to Robbins, the GIS underpinning the AA's command and control system can locate stranded vehicles and provide a descent support system for the dispatchers. But the AA is not just a user. It has turned its GIS investment into a business opportunity as a supplier of geographical information via its distributor Kingswood.

Its experience also highlights the basic obstacle to GIS - the cost.

close to the project believe that it was the data capture element which scuppered BT's first attempt.

Roger Morgan, GIS development project manager at Thames Water, puts this experience into context. Thames has a statutory obligation to map its 30,000km of water mains and 80,000km of sewers by 1999. It will have digitised the clean water network by 1995. But the sewers, inherited from local authorities with often poor records, will take three years longer.

According to Morgan, if Thames is going to make such a big investment then it is determined to make

## Technically Speaking

### Squeezing the life out of innovation

By Robin Smith-Saville

Small high-tech manufacturers in the UK and Europe tend to operate in market niches in which US companies set a fast pace of innovation. This makes their products vulnerable to rapid obsolescence. European companies must therefore be particularly innovative in order to gain and keep market share.

But sustaining high-tech product innovation is costly. Unfortunately the European market is still too fragmented and conservative to enable many innovative companies to sell enough units to recover the cost of developing one product before competition forces them to develop its successor.

The dynamic US market on the other hand, encourages the early development of advanced products and is large enough to fund the full costs of development. This enables US companies to reduce their prices and capture a large share of export markets. And the prices they set in their export markets allow little or no margin for recovery of the development costs of local competitors.

Many European countries recognise the seriousness of the resulting squeeze on the high-tech manufacturing sector and are providing financial assistance for technology and product development. In the UK, the Department of Trade and Industry has introduced the Smart and Spur programmes to provide financial support for product development in small companies.

However, the present schemes have serious deficiencies. Both are under-funded. The Spur scheme claims to pay up to 30 per cent of the (fixed) costs of approved developments. But the overhead recovery rate allowable in calculating these costs is capped at a maximum of 100 per cent of direct employment costs.

Many small high-tech companies must support significant product development, quality assurance and marketing/sales costs, which increase their true overhead rates to 250 per cent or more. In this situation the maximum support only corresponds to

The author is managing director of Signal Processors Limited.

## PEOPLE

### Finance directors for BAe and Courtaulds

financial controls and management information systems to BAe, and also, "I abhorred of bureaucracy".

Laphorne says he does not intend to stay behind his desk at BAe's headquarters in the Strand. "I enjoy flying and plan to see the businesses so I can understand them. I have a lot to learn and want to get to grips with the operational issues rather than staying office-bound and becoming bored out of my mind."

He is replaced at Courtaulds by Michael Pragnell (left), previously in charge of the coatings business. Pragnell has an MBA from Fontainebleau, but has no formal accountancy qualifications.

According to Laphorne, "Courtaulds has plenty of accountants."

Glenn Gordon, a fifth generation member of the founding family, has been appointed managing director of William Grant & Sons, the independent Scotch whisky distiller, from September.

For the past 15 years, Sandy Grant Gordon has combined the roles of chairman and managing director but the board has now decided that they should be split. Grant Gordon will continue as chairman.

Glenn Gordon, at present production director of the company, noted for its Glenfiddich malt whisky, is a graduate of Yale and a Stanford MBA; he worked with Procter & Gamble and McKinsey before joining the company which was founded by his great-great-grandfather, William Grant, in 1866.

Richard Bernays, one of the top executives at Mercury Asset Management, has been poached by the TSB to be chief executive of its Hill Samuel Investment Management Group.

Bernays, 49, replaces Neville Bowen, 56, who left earlier this year to head up Cibank Global Asset Management. RSMG is one of Britain's largest fund managers with over £24bn under management or advice in a hotchpotch of investment businesses in the UK and overseas.

Hill Samuel's investment performance has been improving, and Hill Samuel chief executive Hugh Freedberg says that profits on this side of the business have risen by 70 per cent over the past three years to £12.2m. However, it is still a very poor return for a group which has £24bn of funds under management and it is felt that RSMG could

## Man from the Pru advocates financial derivatives

Colin Stiasny, the man who made the Prudential the biggest institutional player in London's financial futures and options markets, is quitting to join MONUMENT DERIVATIVES, a boutique broker which is less than a year old.

After 19 years at the Pru, Stiasny, 41, says that if he was ever going to make a move he had to do it soon. Martin Burton, managing director of the 16-strong firm, says that Stiasny's arrival gives him greater credibility among its institutional clients.

Stiasny is one of a growing breed of investment managers who regard the technique of tactical asset allocation, with its heavy use of financial derivatives as an increasingly important investment tool.

It is becoming increasingly difficult and expensive for big fund managers to switch large sums of money between different types of assets at short notice by traditional means.

"My job will be to persuade other institutions to do what the Pru was doing and make much greater use of the financial derivatives," says Stiasny.

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benefit from a clearer sense of direction. Freedberg says that he has been looking for a "blue chip" name from a blue chip house, to head the operation for some time.

Persuading Bernays to defect from Mercury Asset Management, where he is one of several vice-chairmen, is quite a coup for Freedberg. Mercury is the biggest and most successful of London's publicly quoted fund managers and its top management team has been remarkably stable. However, James Dawson, chairman of Mercury Fund Managers, left in November to join Martin Currie, and now Bernays, who has been with the group for 20 years, is on the move.

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## ARTS



'Sparrows', 1972, by Wu Guanzhong: his career mirrors China itself, torn between old and new

## Chinese artist who weathered the revolution

**W**u Guanzhong is a figure more characteristic of the oriental than the occidental cultures, an artist schooled in the ancient tradition of his country yet avowedly modern in practice and intention. Whether or not he reconciles the old with the new is another matter, but it is that polarity that makes his work none remarkable and intriguing. Indeed it presents the dilemma with particular force, for the circumstances of his career are those of China itself over the past 60 years, torn between the old ways and the modern world, still unsure of where the communist should lie.

He was born in 1919 in Jiangsu province. It was at the University to the Academy of Art, Hangzhou, that he first became aware of modern western art, in particular that of the impressionists, the post-impressionists and fauves.

But during the Sino-Japanese War, which broke out in 1937, the school was merged with the Peking Academy.

Before the war the policy had been to expose students to foreign influence and many of Wu's teachers had studied abroad in Europe and Japan. His turn came in 1946 when the post-War government reintroduced the system and he was one of three artists to win travelling scholarships to Europe. He spent three years in Paris, returning in 1950 to teach at the Central Academy in Peking. By this time, however, Socialist Realism was asserting itself as the new

orthodoxy and sole alternative to the traditional schools. As a teacher, Wu's opportunities were inevitably constricted, but he was at least free to carry on his own work more or less as he pleased.

With the Cultural Revolution of 1966, all that changed. Along with his colleagues and students he was committed to hard labour in the countryside and, for the three years from 1968, not allowed to paint at all. In 1972 his situation eased somewhat when recalled to Peking, though the move was marked by his readoption of the imagery and techniques of the Chinese ink and paper tradition that he had been taught as a student.

Since 1976 and the Revolution's end, his artistic freedom has been uninhibited, but, as this exhibition so clearly demonstrates, he has continued for the most part with ink and paper, and remained consciously much closer to the traditional preoccupations than he was before. In recent years Wu has again travelled widely and his work has been shown in Japan, Russia, America, India, Hong Kong and the Middle East, but not hitherto in Europe. This show at the British Museum is a notable first.

To concentrate so much on the biography is neither to deny nor evade the work itself, but very much to inform it in what is a special case. Here we have the work of the 20 years since that return from internal exile, the oil paintings and the works on paper, the topographical studies, the modest and charming landscapes in the manner of later post-impressionism, shades of Van Gogh, Matisse and Derain. Here too are the larger, freer, more consciously ambitious works that teeter on the verge of figuration and yet remain wondrously descriptive and evocative, embracing at once abstraction, modernism, tradition and the old calligraphy.

Wu is at his best when least self-consciously modern, indeed when least concerned to demonstrate the western conventions. His work in the western manner is competent enough but by no means exceptional. But as we move on to the principal works on paper, dating mostly from the 1980s to, it would seem, the day before yesterday, with their swirling floods of ink, their nervous, active line and instinctive, decorative handling of the surface, we come to something truly original and as visually joyful as anything seen here in a long time.

The bright-eyed birds blink out from a Banyan Forest that is as free and confident in its abstraction as a Jackson Pollock, though no less a forest for that. Trees and Temple roofs peer over the great rockery or "false mountain" of the Lion Grove Garden, a calligraphic rock face as active as anything of Mark Tobey. The exquisite Lace Bark Pine twists and writhes before the Imperial Household at Peking, a tree that with its fellows, in every year of the Qing dynasty, between 1644 and

1911, was given a salary of hundreds of silver pieces.

This late and easy acceptance of meaning and particular association in the work, steeped in the Buddhist tradition, is at the heart of the matter. For Wu there is, or is no longer, anything of the western modernist critical opposition between form and content. "I love wistaria," he says, "the hoary strength, the gnarled crookedness, the creeping and the spreading of its sinews and bones, and I love its noble bearing and charm... In the Lion Grove Garden at Suzhou is the wistaria planted by the painter Wen Zhengmin (1470-1558) and to this day the trunk and leaves conceal the sky..."; and this of one of the freest and most abstracted of the paintings of the 1980s.

Here, so it would seem, we have again an old and universal paradox. The artist, no longer embattled, sees his former necessities fall away, the public from to keep up, the principle to uphold. And that freedom he so long deserved is now not indulged as something quite distinct, so much as naturally reconciled to the tradition. But that freedom is still there, even so.

William Packer

Wu Guanzhong:  
A 20th Century Chinese Painter  
British Museum until May 10.

## Merce Cunningham Dance Company

When Merce Cunningham, in the 1950s, began using chance procedures such as dice-rolling and coin-tossing to structure his dances, he was trying to return to the essence of dancing, movement itself. In his view, the conventional ways of structuring a dance – making it tell a story, making it illustrate a musical score – obscured the dancing by bending it to the service of something foreign. As long as the sweep of an arm was dictated by some other necessity, it was less a sweep, less an arm.

Hence Cunningham's conversion to chance. If, in deciding how many dancers to put on the stage or where a given section of the dancing should fall, he rolled the dice and let the dice decide, he could short-circuit the mind's semi-consciousness and, he hoped, produce something like Pure dance, with all its bright edges.

He has had his wish. Cunningham has now been choreographing for 50 years, and the most striking character-

istic of his work, aside from its formal beauty, is its objectivity. No dancing on the American stage today is free of sentimental pretension. Cunningham's dancers move like animals: straightforward, unselfconscious. And, by a familiar paradox, this objectivity gives them a huge subjective force. Just as landscape-painting can sometimes turn up human truths, so Cunningham's dancers, darting about like birds or fish, evoke states of the soul.

Actually, Cunningham's dances often seem like landscapes. They have that kind of contemplative. A beautiful example is *Loosestrife*, one of the three new dances presented during the Cunningham company's recent season at New York's City Center. Named after a species of wildflower, *Loosestrife* is a quiet piece in which the dancers seem to communicate in a special, hidden language. One dancer (the lovely, coltish Larissa McGoldrick) does a long solo, and five others sit and watch. Two dancers perform a duet while another

(the superb Victoria Finlayson) encircles them with a string of dainty little leaps, like a golden chain.

In most Cunningham works entrances are very important, but never more so than in *Loosestrife*. Again and again one dancer will leave and another enter as several remain dancing on the stage. When this happens, the very air seems altered by the new person's arrival. In fact, the person may have entered quite unobtrusively, but this is Cunningham's gift – to magnify movement, to turn his stage into a world and then make the whole world seem to change when someone walks in.

The two other new works, *Change of Address* and *Beach Birds*, were both marked by a rather strange mix of greater literalism and greater obscurity than one is used to seeing in Cunningham. In *Beach Birds*, danced to a score by John Cage, the dancers seemed actually to represent birds. They balanced on one leg like storks; they spread their arms like wings. Later in the dance,

however, the bird metaphor was unceremoniously abandoned. The dancers began making thick, twisted moves and laying black-gloved hands on one another's white legs in a manner that was distinctly at odds with the sunrise-over-the-archipelago mood of the opening. All three new pieces, furthermore, were heavily loaded with what seemed gratuitously awkward movements.

Many people have noted that Cunningham's work has become more freighted with emotion in the last decade. In 1990 Cunningham started using a computer as an aid in composing his dances. These two opposing developments may account for the oddly literal and oddly counterlateral quality of the new works. Thesis, antithesis, synthesis. One looks forward to the synthesis.

Joan Acocella

City Centre Theater, New York

## Suite and Tchaikovsky's Sixth Symphony (East Berlin 2222 555)

## BOLOGNA

**Teatro Communale** 20.30 Roberto Abbado conducts first night of Lorenzo Marian's production of Luisa Miller, with Kaitlyn Esperien, Dennis O'Neill and Paolo Coni. Until May 10, with next performances on Thurs, Sat and Sun afternoon (529999).

## BRUSSELS

**Palais des Beaux Arts** 20.00 Trio Bruggen, Leonhardt and Bijlsma in an Italian baroque programme. Thurs: Brussels Choral Society in Haydn's Creation (507 820). Monnaie 20.00 Guido Johannes Rumstadt conducts John Cox's production of The Rake's Progress, designed by David Hockney, also Thurs and Sat (219 634).

## COLOGNE

**THEATRE/DANCE** Tonight's performance at the Schauspielhaus is Dürrenmatt's 1958 play The Visit, about an ageing millionaire who is bent on vengeance upon the illustrious man who wronged her many years before.

The repertoire also includes plays by Schiller, Brecht, Maxim Gorki and Helmut Müller.

Saturday: The new Tanzforum ballet by the New York choreographer Jennifer Müller (24400).

## MUSIC

The Opernhaus has Carmen

tonight, Thurs and Sun, plus Einflugtomorrow and Der fliegende Holländer (Robert Hale) on Sat (221 8400). Tonight's programme at the Philharmonia is Eisenstein's 1925 silent film Armoured Cruiser Potemkin, with live orchestral accompaniment.

Roland Hermann is baritone soloist in tomorrow's concert of works by Schoeck and Wolfgang Rihm.

Sat Jirí Belohlávek conducts the Cologne Radio Symphony Orchestra (2801)

## GOTHENBURG

Konsertthus 19.30 Song recital by Anne Sofie von Otter, accompanied by Bengt Forsberg (167000).

## LONDON

Covant Garden 19.30 Sylvie Zukerman, stars in Kenneth MacMillan's Royal Ballet production of Manon, repeated on Thurs with Dancer Bussell. Tomorrow: The Fiery Angel (077-240 1066).

Sadler's Wells 19.30 D'Oyly Carte Opera Company opens a two-week Gilbert and Sullivan season featuring The Mikado and The Yeomen of the Guard (071-278 8816).

## NEW YORK

Jazz Blue Note Jazz Club and Restaurant Two jazz masters and their quintets make up this week's

programme: saxist Phil Woods with his acclaimed acoustic group, and Louie Bellson, last of the great swing drummers. Showtimes at 21.00 and 23.30, plus an extra show at 01.30 on Fri and Sat (131 West 3rd St, 475 8592).

## DANCE

Joyce Theater 20.00 Lines Contemporary Ballet triple bill including world premiere of new work by Alonso King, with music by G I Gurdjieff and Thomas de Hartmann. Daily until Sun (175 Eighth Ave at 18th St, 242 0800).

State Theater 20.00 New York City Ballet in Peter Martins' production of Sleeping Beauty, daily except Mon until May 10 (870 5570).

Metropolitan Opera 20.00 American Ballet Theatre production of Giselle, also tomorrow (362 5000).

## MUSIC

Concert Hall 20.00 Pinchas Zukerman, accompanied by Marc Neikrug, plays music by Mozart, Beethoven, Schumann and Takemitsu.

Tomorrow and Thurs: Previn conducts the Dresden Staatskapelle (244130).

## PARIS

Palais Garnier 19.30 René Jacobs conducts Concerto Köln in Giulio Cesare, with Jennifer Larmore, Barbara Schlick and Derek Lee Ragin (4017 3436).

Opra Bastille 20.00 Song recital by Frederica von Stade, accompanied by Martin Katz.

Tomorrow and Sat: Les Contes

## WASHINGTON

MUSIC/DANCE/THEATRE Kennedy Center

## London music

## Jon Kimura Parker

This Canadian pianist (half Japanese by birth) won the Leeds Competition in 1984, against the likes of his compatriot Louis Lortie, but we still await significant developments. His last solo programme here, a couple of years ago in the Queen Elizabeth Hall, included pianistic warhorses that failed to gallop. In the Royal Festival Hall on Sunday he played less showy Schumann and Chopin better, efficiently and with evident sincerity – but without surprises, special insights or anything much like individual character beyond a few ticks.

Though the natural Kimura Parker personality seems to be ebullient, if not exactly effervescent, it was kept on a close rein. "A well-known personality in Canada, he has hosted radio and television programmes for the Canadian Broadcasting Corporation," the programme-book told us, could that be the trouble? Having to sell oneself purely as a performer-interpreter might concentrate the mind much better.

Neither Schumann's *Faschingsschwanke aus Wien* nor his earlier *Papillons* is buttoned-up music, but in Kimura Parker's respectful hands they sounded tame, short-breathed and short of

variety. One brief, happy flash was the D-flat waltz episode in the eighth of the *Papillons*, which he invested with a detectable tilt; but in most of the other quasi-suites in *Papillons* and especially in the *Faschingsschwanke*, his habit of underweighting the third beat in the bar starved them of their proper heat and *Schwung*.

A worse habit might be a result of early admonitions to Bring Out the Tune. Again and again in his Schumann and in Chopin's complete op. 28 Preludes, tunes were brought Out with a percussive note-by-note "ping", as if to make sure that even the dimmest audience shouldn't miss them: prettily crystalline, here and there, but inimical to singing curves or suggestive shadings. The effect was deadly in the rapturous Intermezzo of the *Faschingsschwanke* – plonking and prosaic, without *élan*, not at all what was meant by Schumann's "Mit grosser Energie".

There was a complementary downplaying of "accompaniments", even those designed not only to gleam but to interact expressively with the lyrical burden. In Chopin's F-sharp minor prelude the seething figuration shrank to a soft, elegiac mutter, and we scarcely heard the buoyant underpin-

ning of the E-flat one. The preludes which are largely figurations without "tunes" – the D major, the E-flat minor – rated along featurelessly.

In like fashion, the main round-themes of the *Faschingsschwanke*'s outer movements were robbed of their impetus because the busy finger-work which should power them was reduced to a discreet background: as if Romantic composers always traded in routine 19th-century feeling, with arbitrary titivation that can be flattened without musical loss. The bold fact is that many other pianists, no less scrupulously devoted, are far more interesting to hear in such music. Why should Elmira Parker want to compete in this area?

With his first encore, a Rachmaninov prelude, we suddenly heard a pianist wholeheartedly attuned to what he was playing: a lovely sound-idyll with a fluent, penetrating line, full of unconstrained feeling. If an extrovert West Coast person like him feels overawed by the classical Austro-German repertoire, he should embrace what comes more naturally. Hyper-educated Austro-Germans are already a glut on the market.

David Murray

## Kathleen Ferrier Awards

As the number of singing competitions multiplies, so the need becomes more pressing for each to attract public attention and the sponsorship necessary for large prizes. There has been some ungainly leap-frogging this year, as each competition tries to keep a nose ahead of its rivals.

On Friday it was the final of the Kathleen Ferrier Memorial Scholarship, founded in 1963 and the most senior of the awards. This is the 80th anniversary of Ferrier's birth (how heartening to find all her recordings available on CD), though that will not have been a minor consideration: St. John's is a difficult hall for singers, given to long reverberance even when it is as well filled as it was on Friday, and the competitor with the larger voice is likely to be at an advantage.

At first it seemed an equal and not very impressive line-up. Then two candidates of outstanding quality followed one after the other: the baritone Nathan Berg and the contralto Alice Coote Berg, who had already taken a prize in the RP Peter Pears Competition last year, is fast becoming the complete artist and his expressive voice is matched by an increasingly mature musicianship, memorably so in his Mahler song.

Coote had the larger voice,

firm and strong in tone, enunciating those fatal words "Es ist vollbracht" from Bach's *St. John Passion* with a chilling air of finality. A choice between the two was difficult. I would have been tempted to proclaim a tie, with third prize going to the baritone Gwyn Hughes Jones, whose singing of Verdi's *Dov Certo*, impressively long-breathed if less striking as pure voice, made a stirring end to the evening.

The judges felt differently, as invariably happens when their impressions have been formed over the whole week of the competition. First prize went to Gwyn Hughes Jones; second, though only a whisker behind, Nathan Berg; and third, Alice Coote. All three should have successful careers in front of them.

Richard Fairman

## Sonny Rollins

The endlessly unfolding cadenzas of saxophone colossus Sonny Rollins temporarily displaced the warblings of Joseph and his Technicolor Dreamcoat from the London Palladium on Saturday. Accompanied by his regular, submissive but swinging rhythm section, Rollins is in powerful form and expansive as ever with the rag bag of tunes he always carries with him.

From the calypso-esque original "Duke of Iron", through standards like "Darn That Dream" to the soft C & W corn of "Tennessee Waltz", 62-year-old Rollins blows a sirocco – small wonder he now needs a day between concerts to recuperate. The formula has remained unchanged over recent years. Rollins – who has the look of an animated Easter Island sculpture in sunglasses – fronts a slavish elec-

tronics provide a breathing space for Rollins. Mostly they jog along beside the boss, Cranshaw urging them along with a golden-toned and swinging bass line, Harris chipping off chords alongside Soskin. Eclectic as he is with their talents, Rollins' band provides a perfectly sprung setting for his soaring flights.

Life and music have not always been so easy on Rollins and it has sometimes taken lengthy sabbaticals for him to find his own way – through bop, free jazz and fusion – to arrive at this essence of improvisation. But, with a new record on the racks, *Here's to the People* (Milestone), the combination of straight rhythm, obvious hooks and a vital way with strangely familiar material seems to satisfy him now.

Garry Booth

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## FINANCIAL TIMES

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Tuesday April 28 1992

## The G7 at an impasse

**I**F MEETINGS of finance ministers and central bank governors of the group of seven leading industrial countries were intended to deliver day-to-day, co-ordinated management of the global economy, then its latest one would have to be judged disappointing. From the American perspective - that the G7 should concentrate, first and foremost, on promoting global economic growth this year, next year or, indeed, in any year - the meeting in Washington must have been a failure. Happily, it was not, or at least not altogether. It has, at least, pushed the case for aid to the former Soviet Union up the international agenda, though over liberalisation of world trade the G7 remains an egregious flop.

With his remark that the G7 should spend more time thinking about world growth, the US Treasury secretary, Nicholas Brady, was speaking off-repeated lines. Equally familiar by now was the response of the two addressees: Germany and Japan. In this case, the Japanese refusal to accept a fiscal commitment even prolonged the meeting by two hours.

It was not always thus. "Co-ordination" used to mean that the US did what it wanted, while everybody else also did what the US wanted. Now it means that the major players first argue with one another, whereupon each does precisely what it wants.

### No accident

This decline of American leadership is no accident. It reflects the reduction in American geo-strategic leverage upon its principal allies after the collapse of the Soviet Union, the poor quality of much US economic policymaking, the weak intellectual case for a monetary and fiscal policy oriented primarily to short-term growth and, not least, the legacy of past German and Japanese obedience to American behests.

Germany only flitted, and that rather briefly, with global exchange rate stabilisation and the search for short-term economic growth. Japan, by contrast, was seduced. The short-term result was rapid monetary expansion and asset price inflation. The longer-term result has been the asset price deflation and economic misery of today.

No wonder then that the Japa-

nese are unwilling to risk the stability they have been trying to regain in return for renewed pursuit of short-term growth. Furthermore, the asset price collapse has been matched by that in the influence of the politicians. Nobody can now force the Ministry of Finance to relax the fiscal reins or the Bank of Japan to loosen the monetary ones.

### Intensely irritating

Meanwhile, calls from Washington for smaller fiscal deficits must be intensely irritating to the Germans. US policymakers have, after all, called for a fiscal boost by Germany almost every year since the G7 was formed. More irritating still, the US has itself followed the most consistently profligate fiscal policy of the three major economies. If global interest rates are to fall - as, indeed, they must - the US must put its own fiscal house in order. Otherwise real rates of interest on American long-term bonds are unlikely to fall from their current high levels.

However inhibited the US may be in putting its case, it does have one. Fiscal flexibility in Japan would be desirable. Equally, current European monetary policy is inappropriate to European conditions. Europe has a single monetary policy, but one dedicated to stability within only one region. Worse, that region is in the throes of an exceptional shock to its economic and political stability, as the current strikes in Germany bear witness. Europe now suffers from most of the disadvantages of economic and monetary union, but gains none of the advantages.

The G7 log-jam is only likely to be broken by changed economic circumstances among the main players. The world must hope, instead, that the International Monetary Fund is right to forecast strong recovery next year. In the meantime, the G7 has been right to focus attention on providing support to the reforming countries of eastern Europe and the former Soviet Union. Equally important, however, is completion of the Uruguay Round of multilateral trade negotiations. G7 summits have twice promised a successful end to these negotiations; twice they have failed. The leaders of the G7 cannot afford to leave the issue unresolved until they next meet, in Munich this summer.

Yet Mr Kohl, like Mr Genscher, appears unperturbed. As far as he is concerned, it is government as usual. He does not intend a serious cabinet reshuffle, nor to change his budgetary plans, nor to improve his pay offer to the public sector unions, and he is not going to tell the German Bundesbank to change its interest rate policy.

Is he oblivious, and the cataclysm is about to engulf him? Or is he a wise old statesman steering a steady course through a little choppy water?

There is no doubt that the departure of Mr Genscher removes a man of experience, a man who has known every leading statesman in east and west for almost two decades, who has followed every turn of European Community policy, and who has successfully related foreign policy to the German in the street. The latest opinion poll in Der Spiegel magazine gave him a positive rating of 77 per cent - more than any other active politician, and far more than Mr

**C**learly Mr Hans-Dietrich Genscher, Germany's seemingly immortal foreign minister, thought it was a good moment to give an intimation of his mortality.

His decision to resign next month, on the 18th anniversary of his appointment, was designed to cause the minimum possible disruption to his own political party, to Chancellor Helmut Kohl's coalition government, and to German foreign policy in general.

There are no elections in the German political calendar for 18 months - an extraordinary breathing space for that country. Two state elections have just taken place, albeit with indications of voter fatigue and a disturbing protest vote for the far right, against the main political parties.

As for foreign policy, Mr Genscher expressed his confidence that the guidelines had been firmly set by his own fair hand. "The commitment of our foreign policy to Europe is irreversible," he told his colleagues in the president of the Free Democratic Party (FDP). "We set our European convictions against any new nationalism. We set the value of our constitution and a policy of international responsibility against any power politics. And we know that things cannot go well for long in western Europe if things go badly in eastern Europe."

He leaves behind a Germany committed on the one hand to European political and monetary union, through the Maastricht Treaty, and on the other to maximum openness towards eastern Europe and the former Soviet Union.

Whatever Mr Genscher may have thought, however, the timing of his departure could scarcely look more disruptive from an international point of view.

His letter to Chancellor Kohl was published on the very day that Germany was plunging into the first all-out public sector strike for 18 years: the popularity of the coalition has suddenly slid to a new low; the finances of the government are overstretched and the business community is miserable; and the rest of the western industrialised world is hanging on the table in Washington and calling for Bonn to put its house in order for fear of worse international recession.

Not only that, but a second government minister - Mrs Gerda Hasselfeldt, the minister of health - quit, broken by changing economic circumstances among the main players. The world must hope, instead, that the International Monetary Fund is right to forecast strong recovery next year. In the meantime, the G7 has been right to focus attention on providing support to the reforming countries of eastern Europe and the former Soviet Union. Equally important, however, is completion of the Uruguay Round of multilateral trade negotiations. G7 summits have twice promised a successful end to these negotiations; twice they have failed. The leaders of the G7 cannot afford to leave the issue unresolved until they next meet, in Munich this summer.

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## Squalls around the ship of state

Resignations, strikes and the budget deficit threaten Germany, writes Quentin Peel



Kohl himself, with 34 per cent.

The same poll shows the popularity of the coalition sliding - Mr Kohl's Christian Democrats (CDU) are down to 37 per cent, although Mr Genscher's FDP is steady on 10 per cent. Another poll yesterday by the Forsa institute, a market research group, marked the CDU, and its Bavarian sister party, the CSU, down to only 38 per cent, with the opposition Social Democrats moving up to 41 per cent.

Against that background, the government cannot but suffer from the loss of its most popular member. It also seems likely that the FDP will suffer, even if Mr Genscher continues to play a role in internal affairs.

The FDP has survived as the kingmaker, the swing party between the Christian Democrats and Social Democrats, largely thanks to the acute political instincts of the foreign minister. The three party members who remain in the cabinet - Mrs Irmgard Schwaetzer, his successor, Mr Jürgen Möller, the economics minister, and Mr Klaus Kinkel, the justice minister - cannot match his cunning.

And yet the departure of Mr Genscher is not all negative. Indeed many of Germany's partners, and Mr Genscher's political rivals, not least in the German foreign ministry, will see it as a positive relief.

What is more baffling is why the chancellor should be so apparently uninterested on the economic front. For there he is boxed in with problems on every side.

The public sector strike, however

disruptive or short-lived it may prove, is a symptom of something more profound: the unwillingness of the ordinary west German worker

to pay a greater share of the ever more daunting cost of unification.

At the same time, Mr Kohl's partners in the Group of Seven industrialised nations, to whom he will play host at the Munich world economic summit in July, insist that he is already trying to finance too much through borrowing, forcing up German interest rates, and thus threatening the recovery prospects of the rest of western Europe and the international economy.

It is a moot point, and an acutely sensitive one. On the one hand it is clear that the cost of capital transfers, both public and private, from west to east, is causing a haemorrhage from the once resilient western economy, without as yet showing any real sign of an increase in eastern productive capacity. Total federal government transfers to the east for 1992 are estimated by Germany's leading economic institutes at DM150bn (£51.5bn). But the large expenditure has so far failed to spark the expected powerful self-supporting recovery process.

Mr Kohl and his finance minister, Mr Theo Waigel, are in a bind. On the one hand they have promised to limit federal expenditure increases to 2.5 per cent a year over the next four years. Yet expenditure on transfers to eastern Germany is forecast to rise by 17 per cent in 1992 over 1991. That means an overall budget growth rate of 5 per cent, which in turn implies that federal spending in western Germany must

actually fall by a real 4 per cent this year to meet the 2.5 per cent target. The German government rejects US calculations that its budget deficit amounts to as much as 6 per cent of its GDP, insisting that even when borrowing for the railways and telecommunications is included it will not exceed 4.5 per cent.

Mr Waigel has promised a budget austerity drive "as hard as nails" in the coming months. He says no new spending will be approved without corresponding cuts elsewhere in the budget. But the real question is whether a coalition government can agree on absolute spending cuts in the current political climate. An attempt last year to cut subsidies by DM10bn failed, although tinkering with tax allowances helped meet some of the bill.

The real question is how quickly the eastern German economy can pick up, thus reducing the need for transfers to subsidise jobs, pay unemployment benefit, and keep major loss-making employers in business. Although the collapse of the eastern economy may have ended last year, this year's forecast of 10 per cent growth is regarded by economists as more of a technical correction than a real recovery.

If eastern Germany does not achieve self-sustaining growth in the next two years, Mr Waigel will have to keep stepping up transfers - precisely the danger which other G7 governments fear.

Despite the large deficit, Mr Kohl has promised no cuts in social spending, and no increase in taxes. And now he is facing a furious public sector workforce striking to squeeze more from his empty purse.

It is not just the workers who have failed to understand the true costs of unification. Local authorities in the public sector are proving equally spendthrift, according to Mr Helmut Schlesinger, president of the Deutsche Bundesbank. He has accused them of pushing up their spending by no less than 9 per cent last year "as if nothing had happened. Yet another adventure-pool, yet another museum, yet another town-twinning partnership in Scotland or Portugal, and yet more official tourism: all this is carrying on regardless."

The truth is that the full cost of unification has still not hit ordinary Germans, and yet they are already up in arms at the expense. The drift of voters to extreme rightwing parties, like the Republicans and the Deutsche Volksunion, is a protest not only at rising immigration, but also at the squeeze on their living standards. It should not be exaggerated (the Republicans have pushed up their support from 2 to 5 per cent in the latest polls), but nor can Chancellor Kohl afford to ignore it.

In his announcement yesterday of his resignation, Mr Genscher declared that the very fact of his voluntary departure was proof of "the good working capacity of our democratic structures". It showed the "understanding of democracy of those who carry responsibility in our highest offices of state".

Two weeks before, a very senior government official expressed a contrary view. He quoted Sir Ralf Dahrendorf, once Germany's commissioner in Brussels, now warden of St Anthony's College, Oxford, on the contrast between British and German democracy. British democracy, he said, was strong because it had shown it could survive times of economic depression as well as economic growth. The question still hanging over German democracy, the senior official said, was that it had yet to prove it could survive the bad times as well as the good.

Joe Rogaly

## An opposition in exile



You can forget about the opposition for a while. It is of more than passing interest to know whether or not Mr John Smith becomes leader of the Labour party, but beyond that we need only look in from time to time. When the party has been restructured it may become credible. Until then British politics will be about what goes on among Conservatives.

This is not to say that oppositions make no difference at all. If during 1990 Labour had not reached the high 40 per cent in the opinion polls (misleading as that may now be seen to have been), the Conservatives would have had no reason to overthrow Mrs Margaret Thatcher.

In the last parliament Mr Smith skilfully exploited the obvious disagreements between Mrs Thatcher and her "excellent" chancellor, Mr Nigel Lawson. Labour saw off more than one health secretary.

Their advantage could be eroded as a result of by-election losses. Even if that does not happen, the government side is in theory subject to harassment by a united opposition.

Tory back-benchers could stage suc-

cessful rebellions. Yet, as many of us discovered on the morning of April 10, arithmetic can be misleading. Tories can manage quite well on a small majority in the Commons, as Labour must on most of the rare occasions on which it wins. In October 1981 Churchill returned to No 10 Downing Street as the head of a government with an overall majority of just 17. It lasted for 3½ years, until May 1985, and might have survived for longer had not the great war leader been obliged to retire on grounds of ill-health. Churchill did not try to reverse the welfare state reforms pushed through by Labour in the previous six years, but his administration did begin the dismantling of wartime controls.

In those gentlemanly post-war years MPs were relatively docile. Expecting to return soon, Labour did not make life unduly difficult for the government by ideology. Such a rebellion is less likely while Mr Major is prime minister, for he has no ideology. He never forgets the lessons he learned in the Whips office. It would be uncharacteristic of him to put an issue to the house if he was uncertain of winning the vote. He will try to square the parliamentary party first, then come to the Commons. So that is where there is business to be done: among Conservatives.

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## Europe joins the Mickey Mouse club

"re-lax, about the first years," he says.

Mr Forsgren, formerly treasurer of the parent Disney company, says, however, that communicating with European investors is more difficult than many US executives realise. "The markets in Europe are much less efficient than in the US. The process of conveying information is much slower. You don't have the security analyst coverage you have in the US. You can't assume that, having made a statement in a speech, all the major investors are going to get that message. You make a speech in London and, two months later, it's news in Germany."

He says that Euro Disney

Financial Times 21st March 1992

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A range of videophones is being launched on to business and household markets. Michiyo Nakamoto examines their prospects

## Phones with a view to profit from vision

**W**hen the phone rings do you tend to be slouched in your seat, or leaning back with your feet on the desk? Are you a round-the-clock businessman who regularly keeps in touch with contacts while soaking in the bathtub?

If so, you may want to rethink your telecommunications habits. The next phone you buy could be a videophone, capable of sending colour pictures of you, bath bubbles and all, down the wire.

In the US, Japan, Britain, France and other leading industrialised countries, companies are introducing a range of videophones to offices and homes, from high-priced machines connected to personal computers to affordable models for home use.

AT&T, the American telecommunications giant, is launching a \$1,500 (£850) videophone for homes next month in the US. Matra, the French maker of telephone sets, has been selling videophones in France since last autumn, while Hitachi recently launched several models in Japan. In the UK, GEC-Marconi is licensing its technology to BT and Amstrad, which plan to bring out a range of phones later this year.

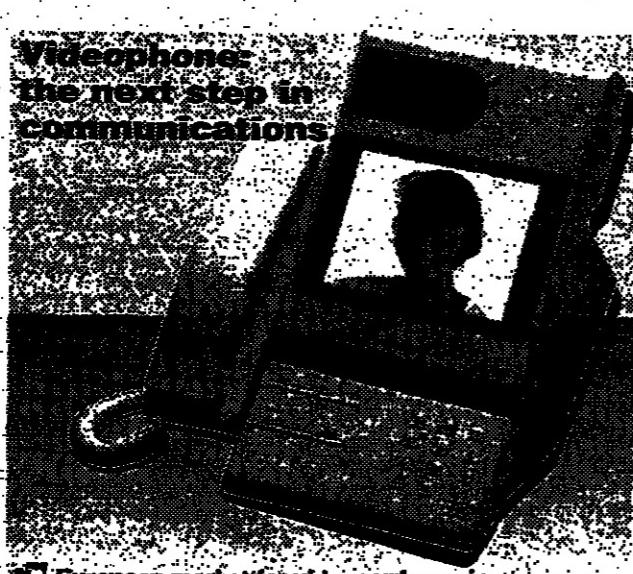
BT, in collaboration with IBM, the US computer group, has developed an electronic card to enable IBM and IBM-compatible personal computers to be turned into videophones. The cards, which are inserted into the computers, will be launched early next year.

"A whole new era of visual communications is here," says Mr Mike Zeeman, of AT&T Consumer Products in the US. He claims the videophone will open up numerous possibilities for new uses of the phone at home and in the office. Deaf people, for example, will be able to communicate by telephone for the first time.

The practical benefits to businesses are enormous, says Mr Tony Fish, marketing engineer at GEC-Marconi Electronics. He believes the videophone will help companies save on travelling costs and time by making it easier to take decisions over the phone. "There is a lot of research evidence that shows people will not make decisions over the phone," he says. They prefer to have face-to-face contact.

It will also be far easier to communicate information that requires visual description - graphics in a brochure, new company logos - over the phone.

Although there are obvious benefits to visual communication, the development of video



European market for videoconferencing

1990 \$65.4m estimate

1995 \$295.0m forecast

US market for videoconferencing

1990 \$39.4m

1995 \$140m forecast

Number of installed videoconferencing units in US

1990 4,000

1995 167,129 forecast

Source Frost & Sullivan

Includes audioconferencing

phones was originally held back by the technology. A number of phones capable of sending images has appeared on and off the market since AT&T introduced its first Picturephone in 1964, but the problems of transmitting visual information down a phone line meant that early Picturephones could send only still, black and white pictures.

However, companies including AT&T in the US and GEC-Marconi in the UK, which have been working on the technology for many years, are now able to send between two and 10 picture frames

Few people will relish the thought of a face-to-face confrontation with telemarketers

is ready for video telephones, say manufacturers, is the growing use in corporations of videoconferencing - an expensive

a second down a regular phone line to produce moving colour images at the other end.

The result is colour video in slow motion, reminiscent of the TV broadcasts of the first astronauts on the moon. But manufacturers believe the image quality will be acceptable to most consumers if the price is kept reasonably low. BT plans to sell its residential unit, made by GEC-Marconi, for £399.

Another breakthrough is the recent adoption of an international standard for digital videophones. This allows digital videophones of different makes

to communicate. The absence of an internationally agreed standard meant that a BT videophone, for example, could not talk to an AT&T model.

Manufacturers expect the adoption of the standard to spur demand among businesses, just as the agreement of an international standard for fax in 1984 triggered widespread demand among corporations for fax machines.

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than the conventional telephone.

Yet, in spite of the advantages, Mr Goldman expects the market for videophones to grow slowly over the next few years, because it will take time to build up an installed base of users.

For home use, one big obstacle is the lack of compatibility of different manufacturers' products. Unlike digital videophones, residential machines are based on an analogue system, for which no international standard has been agreed. Analogue videophones made by different manufacturers, therefore, cannot speak to each other.

So far there are no moves to establish such a standard for analogue phones. Manufacturers, such as GEC-Marconi, are hoping that dominance in the marketplace will establish their own system as the de facto standard.

Image quality will also deter some people. Although the latest videophones can send and receive moving colour pictures, only a limited amount of information can be transmitted through regular phone lines, so the picture quality is far below that of television.

But the greatest deterrent could still be consumer resistance. For all the people who are thrilled by the idea of seeing friends and relatives on the phone, there will be many who dread going on show each time the phone rings.

Few people will relish the thought of a face-to-face confrontation with telemarketers

is the growing use in corporations of videoconferencing - an expensive

and larger scale system of visual communications.

"Our experience with videoconferencing shows us that people really take to it," says Mr Jim Barron, public relations manager for visual services at BT. People have become accustomed to being seen so they are less shy in front of the camera and more aware of its benefits. Last year, says Mr Barron, BT doubled its turnover from videoconferencing sales.

Since the videophone enables

groups of people to talk to each other, it is also a much more flexible communication tool.

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John Mowlem Construction plc

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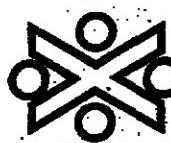
## INSIDE

**ICI loses cancer drug patent battle in US**

Imperial Chemical Industries, the UK chemical group, has lost a battle to protect its US patent on its best-selling cancer drug, Novadex. The patent has been challenged by Barr Laboratories, a New York-based generic pharmaceutical manufacturer which expects to market a generic product within a year. Analysts believe about half Novadex's annual £248m (\$430m) sales are in the US. Page 25

**More tough times for farmers**

Farmers' incomes in the UK fell 6 per cent last year. When the value of their own and their families' labour was taken into account, their incomes fell 14 per cent compared with the year before. Page 27

**Stronger links for Scottish bank**

The Bank of Scotland is strengthening its position in the New Zealand retail banking market by buying a controlling interest in two banks, Countrywide and United, which are to merge. The Scottish bank, which owns 40 per cent of Countrywide, is to increase its stake to 50 per cent of the combined operation. Page 26

**Putting glitter on the sparklers**

Julian Ogilvie Thompson, chairman of De Beers, is likely to be cautious when he makes his forecast of the world's diamond market today. Diamonds thrive on euphoria and confidence - with weak markets in the US and Japan, it will be difficult to paint an accurate, and still optimistic, picture of sales. Page 21

**Chinese promise lifts Hong Kong**

Hong Kong's stock market outperformed all other world markets last week with a 4.5 per cent rise to an all-time high. Strong international buying following a positive statement from Li Peng, the Chinese prime minister, that economic reforms should be speeded up, put Hong Kong well ahead of the 0.6 per cent gain in local currency terms registered by the FT-A world index. Back Page

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## Chief price changes yesterday

	FRANKFURT (DM)			PARIS (FRA)		
Raises	340	+ 9	823	+ 22	59	+ 21
Police	573	- 7	1,020	+ 10	870	+ 30
Post	1,020	- 20	Audi Entrep	- 39	870	- 39
Postbank	720	- 10	BMW	- 20	870	- 20
Kaufhof	940.2	- 10	Essel	- 10	454	- 10
Philips Konica (S)	540	- 15	Volkswagen	- 15	224	- 15
NEW YORK (US)			TOKYO (Yen)			
Basic Amer Med	1812	+ 2%	Asahi Dental	724	+ 58	
US Healthcare	47.9	+ 2%	Ciba	620	+ 40	
Feuille	23.5	- 3%	Technics	2300	+ 20	
Dating	44.42	- 1%	Kemari	150	- 30	
Medical Care	57.4	+ 1%	Motorola	150	- 30	
Reed	61.12	+ 2%	Toyota Dept	325	- 53	
LONDON (Pounds)						
Assicurazioni	127	+ 7	MMC	59	+ 21	
Birmingham	508	+ 33	Resort Hotels	87	+ 7	
British Egg	176	+ 6	S & U Stores	171	+ 7	
Car & Coasters	23	+ 28	SSET	10	+ 15	
Cassell	184	+ 12	Shetland	135	+ 14	
Europcar	39	+ 1%	Stobart (S) Ests	80	+ 7	
Levi Park	120	+ 15	Stephens	29	+ 5	
Lotus Merchant	69	+ 5	Unisys	130	+ 9	
MTM	52	+ 5	Peals			
McCarthy-Stone	69	+ 9	ASDA	271	+ 12	
Medeva	239	+ 10	Enron	354	+ 14	

## Time Warner to reschedule \$7bn of loans

By Alan Friedman in New York

TIME WARNER, the debt-laden US media and entertainment company, is seeking to reschedule \$7.3bn of bank loans in what could be the biggest US corporate debt restructuring of the year.

The New York-based company, which recently won the ousting of Mr Nick Nicholas, president and co-chief executive, has employed Chemical Bank and Bankers Trust as the agent banks to handle most of the debt rescheduling.

Chemical and Bankers Trust have begun marketing a \$5.2bn loan to replace other bank loans taken on in 1989, at the time of the \$14bn merger of Time and Warner Communications.

Although the company's operating subsidiaries are profitable, the heavy debt burden has pre-occupied top management and resulted in large losses for Time Warner since the merger. One of the reasons why Mr Nicholas was ousted in February was his disagreement with Mr Steve Ross, Time Warner chairman, over how to solve the company's debt problems.

In New York yesterday, Time Warner's share price fell 7% to \$103.50.

## Lloyds Bank set to make bid for Midland today

By Robert Peston in London

LLOYDS Bank will announce this morning that it plans to bid for its rival Midland Bank, the UK bank which is already the object of a £2.3bn (£5.9bn) takeover offer from Hongkong and Shanghai Banking Corporation.

Bankers said last night that the announcement would be made this morning. It will be the first time that a UK clearing bank has made a hostile attempt to acquire another UK clearer.

Midland is likely to oppose the bid. Mr Brian Pearce, Midland's chief executive, said his bank's board would have to read Lloyds' terms before deciding whether to oppose the offer. But he said an offer from Lloyds was likely to be welcome.

Lloyds, advised by the merchant bank Baring Brothers, is expected to say it will offer considerably more than 400p for each Midland share. That compares with Hongkong Bank's offer of a new share and bonds which at yesterday's market prices were worth 400p per Midland share.

RIFU, the banking union, has made plain its opposition to a Lloyds bid. Lloyds plans to make around 20,000 employees redundant from the banks' combined 11,000 bank branches and eliminating a layer of management.

## American Express to cut \$1bn costs

By Alan Friedman in New York

AMERICAN EXPRESS, the financial services group, yesterday announced plans to cut annual operating costs at its card division by up to \$1bn.

The plan to cut almost 11 per cent of the annual \$9.4bn costs at the travel related services (TRS) division, was unveiled by Mr Jim Robinson, American Express chairman.

A book, *Vendetta*, American Express and the Smearing of Edmond Safra

by Mr Bryan Burrough, quotes Mr Harry Freeman, a former aide to Mr Safra in 1989 that spawned the smear campaign and received briefings from an aide who was involved in the anti-Safra campaign.

Mr Robinson yesterday told shareholders at the American Express annual meeting that costs at TRS would be cut by between \$500m to \$1bn over the next three years.

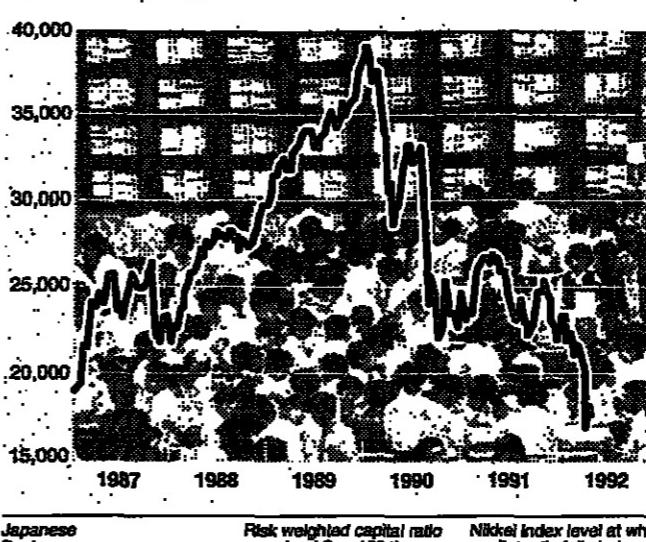
Mr Mike O'Neill, a spokesman for American Express, said the effect of the cuts on the staffing levels at TRS would be "minimal". TRS employs 55,000 of the group's 110,722 workforce.

Meanwhile, Mr Robinson yesterday sought to counter allegations that he was more actively

Stefan Wagstyl on the effect of capital adequacy standards

## Japan's banks braced for a capital storm

## Nikkei average Index



Japanese Banks	Risk weighted capital ratio (end Sep 1991)	Nikkei index level at which capital ratio falls below 6%
Daishi Kangyo	8.38%	15,624
Sakura	7.57%	18,611
Sumitomo	8.94%	11,711
Fuji	8.72%	15,974
Mitsubishi	8.71%	16,194
Swarts	8.50%	15,151
Total	8.34%	17,051
Kyowa-Salama	8.50%	12,478
Bank of Tokyo	8.50%	19,024
Daiwa Bank	8.01%	14,007
Hanwa Takushoku	8.00%	16,933
Industrial Bank of Japan	8.29%	15,389
Long Term Credit Bank	8.56%	15,118
Nippon Credit Bank	8.03%	17,688

Source: BCA

Officials have ruled out a unilateral appeal from Japan to BIS, as this could appear an admission of weakness. As a last resort, the Bank of Japan might try persuading the US and European central banks to revise the rules jointly. But this could still look like a cry for help from Japan.

It will be for Japanese banks to work out their own salvation. For the current year, leading banks plan to raise more subordinated debt. But BIS limits the subordinated debt which can be counted as capital – and some banks are near the ceiling.

The capital base will also be reinforced by profits. However, banks' success in increasing revenues from current businesses – mainly by widening interest rate spreads – is being offset by losses suffered through write-offs of past bad loans. According to the finance ministry, banks' operating profits in the year to last March rose 26.8 per cent but net

profits (after write-offs) fell 24 per cent.

## INTERNATIONAL COMPANIES AND FINANCE

## Siemens advances 8% on strong domestic market

By Andrew Fisher in Frankfurt

**SIEMENS**, the German electrical and electronics group, yesterday reported a rise of 8 per cent to DM850m (\$821m) in net profits for the first half of its current financial year, with business growing faster at home than abroad.

It said activity improved slightly towards the end of the second quarter from the moderate rate seen previously. But progress was different throughout the group, with standard electrical products feeling the impact of the worldwide economic weakness. Among the best performing sectors were telecommunications, power generation and medical technology. The rail systems division was also buoyant with a

50 per cent increase in orders from east Germany. The overall east German order inflow was DM1bn higher at DM2.3bn, but this partly reflected the first-time inclusion of Siemens' new subsidiaries there.

The domestic market provided the main impetus behind Siemens' turnover and orders, with foreign business relatively flat. Mr Karlheinz Raskin, chief executive, said in March the worldwide economic slowdown did not appear to be ending quickly. Turnover in the first six months ended March 31 was up by 8 per cent to DM36bn; while Germany showed a 12 per cent increase, foreign sales were only 5 per cent higher.

The new order trend was still sluggish with a rise of 3

per cent to DM43bn – in the first quarter, the inflow was 1 per cent lower – but Siemens said this kept the group on target to reach the DM65bn expected for the full 1991-92 financial year. Incoming domestic orders advanced by 7 per cent, with no improvement at all in foreign business.

Orders and turnover rose at Siemens Nixdorf Informationssysteme (SNI), formed by combining Siemens' computer business with that of Nixdorf. The order inflow was 7 per cent higher at DM5bn. Turnover jumped by 21 per cent to DM36bn, but the group said sales were weak a year ago in the early months after SNI was formed. SNI has said it hopes to halve its losses this year from the DM78m of 1990-91.

## Associated British Foods slips to £175m as investment income falls

By Maggie Urry in London

**ASSOCIATED** British Foods, the Sunblest bread to Silver Spoon sugar group, yesterday reported a 5.4 per cent fall in pre-tax profits to £17.5m (£308.3m), as investment income fell and baking margins came under pressure. The figures cover the six months to March 14.

Mr Garry Weston, chairman, said there was a lack of buoyancy in the economy and trading conditions were depressed. He saw no sign of an immediate improvement. The shares fell ahead of the results but recovered to close unchanged at 427p as the profits were at the top end of expectations.

Mr Weston said without a material uplift in the economies where ABF operates in the second half of this year the group would "at best" match the comparable period last year. That suggests a pre-tax profit for the year of at most £225.5m, down from £332.4m.

The figures were affected by the £80m acquisition of British Sugar, owned for 12 weeks of the first half of 1990-91. It



Gary Weston: lack of buoyancy in economy

contributed sales of £370m and trading profits of £74.5m in the first half, compared with £170m and £32.3m in the comparable period.

Group turnover was up 17.4 per cent to £2.1bn, and trading profits were 31.5 per cent higher at £160.4m.

British Sugar's profits more than offset the fall in income from the cash used to finance the purchase. However, investment income fell from £94.4m

to £36.6m, with £10m of the fall attributed to lower interest rates. Interest payable was £21.8m against £21.3m. The group's net cash was around £330m at the half-year, down from £416.7m at the September year-end which is a seasonal high point.

After a slightly higher tax rate of 32.4 per cent (31.3 per cent) there was an extraordinary charge of £10.6m which is a provision for the fall in value of the group's stake in Berisford International. Last year's accounts included a £100.5m write-down of the investment. The holding has now been written down to 18p a share.

In the UK and Europe sales were 19 per cent up at £1.8bn, and trading profits 37 per cent ahead to £141.8m.

The first interim dividend is unchanged at 8.5p. But ABF said following the change in year-end the group was shifting the emphasis between its two dividends towards the other payment. As a result the increase for the 1991-92 financial year will be the dividend to be paid in March 1993.

Mr Michael Gifford, chief executive, said the sale of all the hotels would take several years. He expected to sell one or two hotels before the end of

## Testing time for French insurance groups

Alice Rawsthorn examines an industry preparing for partial privatisation

**T**he financial figures of France's grand old insurance companies which have been announced over the past week or so have not made pleasant reading.

The bad news began last Wednesday when AXA, the largest private sector insurer, announced a 28 per cent fall in net profits to FF12.4bn (£436m). Union des Assurances de Paris (UAP), the state-controlled company which is the biggest single force in French insurance, followed on Thursday by disclosing an 11 per cent decline to FF13.5bn.

The week ended with Friday's news that Assurances Générales de France (AGF) had made static profits of FF2.7bn.

This week began with yesterday's announcement from Groupes des Assurances Nationales (GAN), which, like AGF is a state concern, that its net profits had slipped by 17 per cent to FF12.3bn.

This picture of sluggish profit comes at a sensitive time for the French insurance industry which is preparing for the government's partial privatisation programme, pressing ahead with its international expansion and facing significant changes in its traditional domestic market.

So far France's insurance groups have led fairly sheltered lives thanks to their hold over their home market. The

French market slowed last year and the Paris property sector weakened, thereby posing problems for insurers, such as GAN, which have been active investors in the capital. But the French insurers have been spared the horror stories that have hit US and UK counterparts. They are also, according to Mr Tom Bennett, European insurance analyst at

Paribas, "solid, asset rich, reasonably well-run businesses".

The life insurance market is poised for healthy growth in France following the forthcoming reforms of the pension system which should create a lucrative new market for the insurers in private pensions. The outlook for the non-life sector is not so rosy. The growth potential is lower and this is the area where competition

products through networks of agents working for them on an exclusive basis. The agent system protects the vested interest of the established insurers by making it difficult – and expensive – for new competitors, notably foreigners, to expand in France.

However, there are moves among the agents to break away from their exclusive relationship with individual insur-

ers to operate as brokers. The brokers are also becoming more powerful due to an influx of foreign investment.

There are also signs of some big insurers attacking the status quo. AXA has quietly started direct sales of motor insurance. If other big insurers follow, direct selling could become as common in France as in the UK where it repre-

sentatives are brokers. The industry faces these changes at a time when the three state-controlled companies – UAP, AGF and GAN – all need to present a sales pitch to the stock market when the state sells part of its holdings, possibly later this year. The plans for partial privatisation have yet to be finalised. The insurers do not yet know if they will be able to raise capital in the share market.

One reason why they are so keen for capital is to finance their international expansion. Over the past 10 years the big French companies have been diversifying into other European countries. So far they have met with mixed success. Some companies, such as GAN, ran into difficulty in their foreign markets last year.

Undeterred the French insurers are continuing their expansion. AGF is locked in a legal battle over its attempt to invest in Aschener & Münchener Betriebs of Germany. AGF is awaiting the delivery of the first judgement due next month. UAP is also ambitious in Germany. It hopes to take a 50 per cent stake in Colonia, the German company, by swapping part of its minority holding in Victoire, the French company that controls Colonia.

AGF and UAP are willing to bide their time until their deals come to fruition. Luckily they have the resources to do so.

### Rank offers 22 UK hotels for sale

By Michael Skapinker in London

THE RANK Organisation has put 22 of its UK hotels up for sale, including the Royal Garden and Royal Lancaster hotels in London. The company, whose interests include cinemas, film distribution, bingo and Butlin's holiday camps, said although it had received several approaches it did not expect to find one buyer for all the hotels.

Mr Michael Gifford, chief executive, said the sale of all the hotels would take several years. He expected to sell one or two hotels before the end of

the financial year in October. City estimates of the total value of the hotels – five in London and 17 in the provinces – range from £200m to £350m (£326m to £363m).

Rank will retain more than 30 other hotels which are linked to operations such as Butlin's and the Shearings coach holiday business. Mr Gifford said the sale would help the group reduce net debt from 64 per cent of shareholders' funds at the end of the last financial year to 50 per cent.

Rank's shares rose 10p on the announcement, closing at 730p. The view in the City was that the relatively expensive hotels

did not fit in well with Rank's other businesses, which tend to cater to the mass market.

Mr Paul Slattery of Kleinwort Benson said the hotel business was one in which Rank was "a mile wide and an inch deep". They're not a major player in hotels and they're unlikely to become one. They will be able to concentrate on those businesses in which they're committed to growing."

He said the sale of the provincial hotels was likely to prove difficult. The number of establishments on the market has been swollen by hotels that have gone into receivership.

Lex Page 16

### Kingfisher diversification

By John Thornhill in London

KINGFISHER, the UK retailing conglomerate which includes Woolworths and B&Q, is investigating whether to open discount warehouses for office products in partnership with Staples, a US speciality retailer.

The two companies are conducting a study which may lead to an agreement to open stores by the year-end. Such a move would have a significant impact on the somewhat sleepy UK office products market.

Staples runs 125 stores in the US selling a wide range of deeply discounted office products through networks of agents working for them on an exclusive basis. The agent system protects the vested interest of the established insurers by making it difficult – and expensive – for new competitors, notably foreigners, to expand in France.

ucts and furniture in supermarket-style outlets.

Staples stores stock about 5,000 brand name offices supplies spanning computers and cleaning equipment. Staples has acquired a reputation for aggressive organic expansion. The company also owns a 16 per cent stake in Business Depot which operates three stores in Canada.

It is not yet clear if the two parties would simply try to replicate the Staples format in the UK. Kingfisher possesses a deep knowledge of suitable out-of-town retailing locations through its operation of the B&Q DIY chain.

This announcement appears as a matter of record only

9th April 1992

£48,500,000

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LIT 500,000,000,000 FLOATING RATE NOTES DUE 2000

In accordance with the provisions of the Notes, notice is hereby given as follows:

• Interest period: 23rd April 1992 to 26th October, 1992

• Interest payment date: 26th October 1992

• Interest rate: 12.0625% per annum

• Coupon amount: LIT 300,500 per Note of LIT 5,000,000

LIT 0.05,885 per Note of LIT 50,000,000

AGENT BANK

BP

### The Kingdom of Belgium

US\$200,000,000  
Floating rate notes due October 1992

In accordance with the provisions of the notes, notice is hereby given that for the interest period from 28 April 1992 to 28 October 1992 the rate of interest on the notes will be 4 1/2% per annum.

The interest payable on the relevant interest payment date, 28 October 1992 will be US\$2,242.19 per US\$250,000 note.

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FRF 544,900,000

THE PRINCIPAL PAYING AGENT,

## INTERNATIONAL COMPANIES AND FINANCE

**Xerox shows 10% gain in net profit to \$128m**

By Karen Zager in New York

**XEROX**, the US document-processing group, yesterday unveiled a 10 per cent improvement in first-quarter net profits on a 3 per cent increase in revenues.

Net income for the three months ended March 31 totalled \$128m, or \$1.16 a fully diluted share, against \$116m or \$1, in last year's first quarter. Revenues were \$3.31bn compared with \$3.2bn.

Income from the group's document-processing business was \$1.3bn, up 3 per cent from the previous year. Revenues also rose 3 per cent to \$3.3bn.

Mr Paul Allaire, chairman, said sales of less expensive copiers and decentralised electronic printers continued to show strong growth worldwide. However, the company's overall performance was hurt by the weak economic climate in Japan and some parts of Europe.

During the latest quarter, Xerox cut about 1,000 jobs as part of the company's previously announced plans to reduce its workforce by about 2,500. Mr Allaire said the effect of the total reduction would be reflected in Xerox's financial results later in the year.

Earnings from Xerox's insurance and financial services operations rose to \$68m in the quarter from \$47m, though revenues dipped to \$944m from \$1bn a year ago.

The company, which has been moving away from real estate and third-party transactions, attributed the decline in revenues to strategic changes in property and casualty insurance operations. Interest and headquarters expenses rose to \$51m from \$41m, limiting earnings from insurance and financial services to \$15m against \$16m last year.

**P&G lifted by foreign markets**

By Martin Dickson in New York

**PROCTER & GAMBLE**, the US consumer products group, yesterday reported a 12 per cent increase in third-quarter net earnings, helped by sales growth in foreign markets.

The company made \$474m, or \$1.33 a share, compared with \$424m, or \$1.16, in the same period of last year. Sales rose from \$6.79bn to \$7.48bn.

Mr Edwin Artzt, the chairman, said that business was "getting better. This was a solid quarter for us. Unit volume, sales and pre-tax operating earnings were all up 10 per cent or better, despite continued significant investment in new products."

The company said the increases in sales and earnings were due to "improved operations of the business, reflecting broadly based unit volume growth, particularly outside the US".

Although other income increased primarily from one-time sales of assets, this was more than offset by higher interest expense and a higher effective tax rate.

For the nine months net earnings were \$1.58bn, compared with \$1.47bn in 1991. This worked through at \$4.32 a share, against \$4.06. Sales rose from \$20.3bn to \$22.19bn.

**Canada defers action on O&Y aid**

By Bernard Simon in Toronto

THE Canadian government for the time being will not offer any financial assistance to Olympia & York, the debt-burdened property developer.

The political risk of bailing out the wealthy Reichmann family, which owns O&Y, and the success so far in containing the fall-out from O&Y's troubles have led the government to defer taking a decision on a loan guarantee requested by O&Y and its lenders.

The guarantee is required to facilitate the sale-and-lease-back of the 36-storey Exchange Tower building in Toronto. O&Y needs funds from the deal to retire a commercial paper programme secured by the Toronto office market.

The senior government official said yesterday that Ottawa is considering helping O&Y, which is

would "hang back and watch for a bit". The cabinet has yet to consider any proposal to support O&Y.

The government's hesitancy reflects public resistance, including in many business quarters, to the use of public funds to prop up O&Y. The Globe & Mail newspaper said in a weekend editorial that there was "no public policy interest in shielding the Reichmanns, their banks or the banks' shareholders from the consequences of their actions".

An executive with one of the country's largest property brokers said many agents would welcome any weakening of the grip that O&Y and another large developer, Cadillac Fairview, have on the downtown Toronto office market.

The government had considered helping O&Y, which is

world's biggest property developer, when it appeared O&Y's troubles might destabilise the banking system and currency markets. However, the chief executives of O&Y's two biggest creditors, Canadian Imperial Bank of Commerce and Royal Bank of Canada, have said that write-offs of their portions of O&Y's US\$1.2bn debt would have only a limited impact on their earnings.

Disgruntled holders of unpaid commercial paper remain a potential threat to O&Y's stability. Under the trust indenture of the Exchange Tower commercial paper programme, the trustee is obliged to declare O&Y in default if more than 25 per cent of holders ask it to do so.

Royal Trust, the trustee for the programme, said it would act "in the best interests of our

note-holders". The trust company is reported to have set up a special committee to consider the delicate fiduciary issues raised by O&Y's delay in redeeming the paper.

Mr Donald Wright, president of Merrill Lynch Canada, one of seven securities dealers that made the market in O&Y's commercial paper, said he still expected "a happy outcome" on the commercial paper issue.

In keeping with their obligation to create a secondary market, several securities firms, including Merrill Lynch, still hold inventories of Exchange Tower paper. The rest is held by institutional investors.

Mr Wright noted O&Y scrupulously repaid, with accrued interest, another commercial paper programme on which redemptions were delayed by liquidity crisis last month.

**Compaq hit hard by price drop**

By Louise Kehoe in San Francisco

**COMPAQ Computer's** first-quarter earnings plunged as the personal computer manufacturer struggled to respond to rapidly declining prices and fierce competition. In addition, the company said it expected second and third-quarter earnings to be below those of the first quarter.

Separately, Compaq announced it was to withdraw from the Ace Initiative, an industry group it co-founded with Digital Equipment and Microsoft a year ago to establish a new hardware and software standard for advanced personal computers.

Compaq's first-quarter net income was \$45m, or 53 cents per share, a 60 per cent decline from \$114m, or \$1.26, in the same period last year. Revenues were \$783m, down 19 per cent from \$971m in the first quarter of 1991. The stock fell almost \$3 in midday trading to \$24.

Compaq blamed its earnings decline on the extraordinary drop in personal computer prices recently.

"Our financial results for the remainder of the year will continue to be influenced by aggressive pricing and increased expenses due to an ambitious advertising schedule, the introduction of new products late in second and third quarters, and expansion of our distribution," said Mr Eckhard Pfeiffer, president and chief executive.

Compaq will launch a new range of lower priced desktop and portable personal computers in June.

"We'll broaden our line with these aggressively priced entry-level desktops and notebooks that will appeal to our traditional business customers as well as customers in the home, individual user and small business markets," Mr Pfeiffer said.

The company was "unlikely to see the positive impact of our plans on earnings before

**Macy chief decides to step down**

By Karen Zager

MR EDWARD Finkelstein, chairman and chief executive of R.H. Macy, yesterday said he was stepping down from the helm of the company he had steered through a \$3.6bn buyout in 1986 and more recently into the bankruptcy courts.

Explaining Compaq's decision to withdraw from Ace, Mr Pfeiffer said the company had put "on hold" its plans to launch products based upon a "reduced instruction set computing" (Risc) architecture this year, and instead would continue to focus on developing machines built upon Intel microprocessors.

Earlier this month Digital Equipment and Microsoft, two other key members of Ace, announced a new alliance focused upon Digital's new "alpha" microprocessor.

Mips Computer, which developed the Risc microprocessor, last month was acquired by Silicon Graphics, a workstation manufacturer.

Macy struggled for years under its heavy debt burden, estimated at around \$3.7bn, and cash-flow was further depleted by the impact of recession in the US and weak sales during the important Christmas season.

The company filed for protection from creditors under Chapter 11 of the US bankruptcy code in January.

"I believe it is best for the organisation to focus on the future, instead of the past," said Mr Finkelstein, "and that this is an appropriate time to turn over the reins to my able colleagues."

Mr Myron Ullman, 45, and Mr Mark Handler, 59, have been named co-chairmen and co-chief executives. Mr Handler has been with Macy since 1958; Mr Ullman joined the company in 1988. Mr Finkelstein will remain as a consultant.

Mr Steinhoff said sales growth in the US had been led by general silicone activities.

"While the economic picture in Europe is gloomy now, we are well-poised to take advantage of that area's longer-term prospects for growth with a \$300m expansion to our facilities in Barry, Wales," Mr Steinhoff added.

Clones are functionally and

**IBM seeks deals with clone makers**

By Alan Cane

**INTERNATIONAL Business Machines**, the world's largest computer manufacturer, is striking unlikely bargains in its fight to protect its share of the personal computer market, which was once almost 50 per cent.

Reports suggest IBM is in talks with Northgate Computer Systems' sometimes physically almost indistinguishable from IBM's own designs. However, because clone makers have lower fixed costs and are prepared to accept much slimmer profit margins they can sell for lower prices.

IBM is test selling a clone in south-east Asia and there has been speculation, which has not been denied, that it is seeking an agreement with a clone manufacturer in Taiwan or Singapore to provide low-cost PCs for the European market.

Northgate Computer Systems' recent success has been the appointment in 1988 of Mr Gary Held, first as chief operating officer and then president. The company grew from revenues of \$32m in 1988 to \$200m in 1990.

The company said yesterday it was in talks with several potential investors, but would neither confirm nor deny IBM was among them.

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Earlier this month the US Food and Drug Administration (FDA) sharply restricted the use of silicone gel breast implants after an advisory panel concluded that the devices had not been proved to be safe.

Mr Edward Steinhoff, chief financial officer, said the company does not expect the breast implant issue to continue to affect prof-

its at the same rate.

Mr Steinhoff said the company's first-quarter sales paralleled the gradual economic upturn in the US. "Other major economies are slowing, however, but our good geographic balance is helping Dow Corning maintain steady revenue growth."

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## INTERNATIONAL COMPANIES AND FINANCE

## Qantas considers stake in carrier

By Kevin Brown in Sydney

**QANTAS** Airways, Australia's government-owned international carrier, yesterday said it was considering bidding for a significant stake in Australian Airlines, the domestic carrier which is to be privatised next year.

Mr John Ward, chief executive, said Qantas would file an expression of interest with the government's airline sales task force on Thursday, the deadline for indicative offers.

However, Mr Ward said Qantas had not finally decided to bid for Australian, and indicated the airline also planned to discuss a possible operating agreement with Ansett Australia, the domestic carrier jointly

owned by TNT and News Corporation.

He said Qantas's preference was for a significant holding in Australian, but it would be unable to judge whether to bid for a controlling stake until the next stage of the sale, when the government would discuss detailed options with bidders.

Qantas has been barred from discussions with Australian, Ansett and other airlines since an information memorandum on Australian was circulated by the government shortly before Christmas.

However, the government announced in February that a ban on cross-shareholdings between Qantas and the domestic airlines would be lifted as part of a proposed sec-

ond stage of deregulation in the Australian aviation market.

Mr Ward said the acquisition of a significant stake in Australian was not beyond the financial capacity of Qantas, although short-term bridging finance might be required until the international airline's own partial privatisation was finalised.

"I wouldn't see a stake in a domestic airline as being insurmountable," he said. "We have been trading profitably for several months [and] . . . we don't see anything in our financial position incompatible with a bid for Australian."

Mr Ward said the government's revised aviation policies, which would allow domes-

tic carriers to fly on international routes and create a single aviation market in Australia and New Zealand, had confused the prospects for its own partial privatisation.

However, he said the airline hoped the sale of 49 per cent of its capital would go ahead later this year, either by way of a trade sale or a flotation on the Australian Stock Exchange.

Initial enthusiasm for the airline's sales has cooled in the face of international recession and changes in government policy. But British Airways and Air New Zealand are believed to be interested in acquiring stakes in Australian Airlines. Singapore Airlines is believed to be interested in taking a stake in Qantas.

## Banco Popular rises 30% in first quarter

By Tom Burns in Madrid

**BANCO POPULAR**, the Spanish retail bank, raised its first-quarter net profits 30 per cent to Pta14.1bn (\$134.7m), compared with the previous year thanks to the partial sale of its subsidiary in France.

The disposal of 50 per cent of the Paris-based Banco Popular Comercial to the Banco Comercial Portugues earned the Spanish institution Pta1.6bn in extraordinary profits. Banco Popular's net profit for the first quarter from the day-to-day financial business stood at Pta12.5bn, 15.5 per cent up on last time.

Banco Central Hispanoamericano (BCH), the domestic retail bank which is the result of the merger between the Central and the Hispanoamericano banks, reported pre-tax consolidated group profits for the first quarter of Pta28.4bn, an 8.1 per cent increase.

Mr Jose Mara Almunasegar, BCH's chairman, forecast the group's results would continue at a similar pace throughout this year. In 1991, BCH raised its consolidated net profits to Pta78.5bn, up 2.7 per cent.

The Banesto group, which like BCH combines banking with widespread industrial assets, reported a first-quarter net profit rise of 1.9 per cent to Pta1.1bn.

## Neste reports sharp downturn

By Sara Webb in Stockholm

**NESTE**, the Finnish state-owned oil and petrochemicals group, reported a sharp downturn in profits for 1991, and blamed the poor performance on its chemicals division.

Group profit (before extraordinary items, reserves and taxes) plummeted to FM47.8m (\$10.52m), from FM2.41bn in the previous year. Net sales rose by 13.7 per cent to FM53.03bn, from FM46.63bn.

Neste said its chemicals divi-

sion suffered from the sharp fall in international prices which resulted from a downturn in the world economy and the increase in capacity in the petrochemicals and plastics industries.

The group said there had been no sign of a recovery in prices. The chemicals division is Neste's second largest business area with sales of FM8.87bn.

Oil operations, the group's largest business area with sales of FM42.74bn, showed a "satisfactory result despite the

drop in oil consumption in Finland and increased competition following the deregulation of oil imports".

Neste does not release separate profit or loss figures for the individual divisions, but said its gas, shipping, and exploration and production divisions all reported increased profits compared with the 1990 figures.

The state-owned group is being prepared for privatisation, although a date for the sale of shares has not been fixed.

## US oil group posts \$114m loss

PHILLIPS Petroleum, the US oil and gas group, yesterday reported a first-quarter loss of \$11.4m, or 41 cents a share, after \$80m in after-tax charges for job cuts and debt redemption, Bloomberg reports.

The loss compared with net income of \$107m, or 41 cents, in the same quarter last year, when special items reduced earnings by \$42m. Revenue fell to \$2.78bn from \$3.52bn.

Mr C.J. Silas, chairman, said the company's average worldwide crude oil price was down 18 per cent from a year ago while natural gas prices dropped 16 per cent. Excluding special items, the net loss would have been \$28m against earnings of \$148m last time.

The company said that Mr René Jaggi, who has said he

## Hugo Boss improves 26% to DM35.4m

By Andrew Fisher in Frankfurt

**HUGO BOSS**, the men's fashion company which is based in southern Germany, last year recovered some of its poise with a 26 per cent rise in net profits to DM35.4m (\$21.5m).

This was in spite of a write-down of DM24m on its loss-making US business. Turnover of Boss, controlled by the Marzotto concern of Italy, was 8 per cent higher at DM997m. Business grew faster in Germany than abroad, the company said.

The company said that Mr René Jaggi, who has said he

would step down as head of the Adidas sports shoe and clothing group at the end of this year, would not become Boss's new chief executive. It said talks with the Swiss-born Mr Jaggi had ended, but gave no reason.

Boss is headed by the brothers Uwe and Jochen Holz, who have contracts until 1994, but have said they would leave earlier if necessary. Yesterday they stated that the company's business had improved further in the first quarter of 1992. Steps had been taken to cut the US losses and Boss should be able to achieve profits this year similar to those of 1991.

This amount was the valuation loss of the Bank of Tokyo. The Tokai Bank's correct valuation loss was Y54.7bn.

## Tokyu Store gross profits fall 18% to Y10.8bn

By Philip Gash in Johannesburg

**TOKYU** Department Store yesterday reported that group pre-tax profit fell 18 per cent to Y10.8bn (\$80m) in the fiscal year ended January 31, AP-DJ reports.

Sales were up 8.2 per cent at Y589.3bn from Y515.85bn last year.

Reflecting a general trend among Japanese department stores, Tokyu's pre-tax profit suffered because management and marketing costs rose faster than sales while sales of luxury goods were damped by the slowdown in Japan's economy.

The group suffered a net loss for the past fiscal year of Y806m, against a profit of Y5.07bn the year before.

This was mainly because of a special loss suffered through Daiwa Securities Company's "Tobashi" trading of Tokyo stock.

Through Tobashi trading a securities company arranges repurchase agreements, selling and buying shares for customers at artificial prices to allow clients to avoid posting losses on their investments in their earnings reports.

Tokyu claimed Y60.5bn in damages from Daiwa, but the broker agreed to compensate only 80 per cent of that amount.

That left Tokyu with a loss of roughly Y1bn.

For the current fiscal year, Tokyu expected group pre-tax profit to climb 4.6 per cent to Y11.3bn, with sales rising 2.1 per cent to Y570bn.

The company said it projected last fiscal year's net loss to swing to a net profit of Y4.4bn.

## Correction Tokai Bank

In yesterday's edition of the Financial Times the securities valuation losses of the Tokai Bank were incorrectly listed in a table as Y84.7bn.

This amount was the valuation loss of the Bank of Tokyo. The Tokai Bank's correct valuation loss was Y54.7bn.

While revenues were lower because the average gold price declined from \$37.50 to \$36.50 per ounce, increasing underground gold production to 6,012kg from 5,914kg.

Underground working costs during the quarter were R33,500 per kg compared to a gold price of R31,400 per kg.

Mr John Turner, chairman of Rand Mines gold division, said further rationalisation of operations at Harmony had become inevitable. This could involve another 8,000 job losses. The mine's labour force has shrunk to 13,000, from 31,000 in 1989.

Net profit at Blyvoor

dropped to R2.7m from R5.2m

and to R1.6m from R3.5m at Durban Deep. ERPM made a loss of R3.3m, against R1.9m

the previous quarter.

## Gencor profits hit by weak commodity markets

By Philip Gash in Johannesburg

CONTINUING weakness in world commodity markets caused a 26 per cent drop in earnings at Gencor, the South African mining house, in the six months to the end of February.

Attributable income dropped by 26 per cent to R362m, (\$19.5m) with earnings per share down by a similar margin to 47.5 cents from 65 cents in the same period last year.

Mr Brian Gilbertson, chairman said: "The results reflect the difficult part of the commodity cycle we're in." He noted that if transaction profits were stripped out of the 1991 results then the earnings decline was much more modest, from 52 cents to 48 cents per share.

Mr Gilbertson did not forecast a quick turnaround.

He said, though, that all the companies in the group were well positioned for an upturn. Malibak, Sappi and Gencor have all recently made rights issues.

Although most commodity markets remained depressed, Mr Gilbertson discerned some optimistic pointers. On the ferro-alloys side, ferro-silicon

and ferro-chrome prices have risen recently.

Sappi, the paper products group, has confirmed a turnaround in pulp prices, while stainless steel order books at Middleburg Steel and Alloys have picked up. However, Mr Gilbertson said: "It's only one or two swallow. The summer is not here yet."

Gencor has two very large capital projects on hand: the Columbus stainless steel joint venture with Anglo American.

Other Lonrho interests such as motor-dealerships, tea and hotels were "not our natural scene".

## Rand Mines group drops 71%

By Philip Gash

THE WEAK gold price and higher operating costs combined to cut net profits by 71 per cent for the four gold mines in the Rand Mines group during the March quarter.

After-tax profit dropped to R7.3m (\$2.54m) from R26m the previous quarter. The results testify to how vulnerable marginal gold producers are to small variations in the cost of mining, or the price of gold.

The main cause of the fall in group profits was the performance of Harmony, by far the largest of the group's mines, and the largest marginal producer in the industry.

Total ore milled, average yield and gold production, at 11.6 tonnes, was virtually unchanged from the previous quarter.

However, total costs rose by nearly 5 per cent to R370m from R18.3m, in spite of

increasing underground gold production to 6,012kg from 5,914kg.

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*This announcement appears as a matter of record only.*

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Notice is hereby given to Shareholders that an interim dividend for the year ended 31st December, 1991 of US\$0.60 for the Global Managed Currency Fund, US\$0.50 for the Dollar Global Bond Fund, US\$0.60 for the Deutschebank Global Bond Fund and a second interim dividend of US\$0.25 for the Yen International Equity Fund, US\$0.2

## INTERNATIONAL COMPANIES AND CAPITAL MARKETS

**GM share issue to be made with cut-price fees**

By Richard Waters

GENERAL Motors' proposed \$2bn share sale, the largest non-privatisation offering of shares launched internationally, will be carried out for cut-price fees - although the company is still expected to pay more than \$50m to bankers around the world.

**INTERNATIONAL EQUITY ISSUES**

Although the fee arrangements have yet to be formally agreed, Morgan Stanley, the US investment bank leading the transaction, is understood to have indicated to other banks that they can expect to receive 25 per cent of the proceeds for their involvement.

The indicated fee level falls below the 3 per cent level

which banks generally regard as 'rock-bottom' for such deals. The extra discount reflects the size of the transaction and a belief that banks involved in underwriting the sale around the world will be motivated more by the amount of fees they will receive than the actual percentage.

Further details also emerged yesterday of the international portion of the share sale, which is the first to be structured from the US as a series of separate tranches. Fed to different regions around the world, Morgan Stanley will co-ordinate the \$2bn-share sale, and will also take a leading role in each separate tranche.

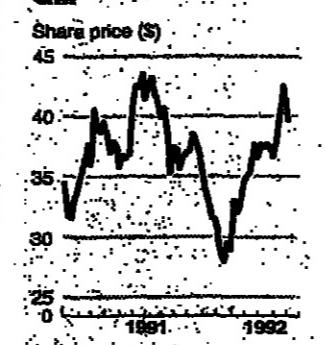
It will be joined in the US, where 35m shares have been earmarked for sale, by First Boston, Lehman Brothers and Merrill Lynch.

Daiwa and Nomura will

jointly lead the sale of 45m shares in the Far East, with Cazenove and Warburg responsible for a similar tranche in the UK. Co-leaders on the final instalment of 6m shares to be sold in continental Europe, Canada and elsewhere around the world, will be Deutsche Bank and UBS Phillips & Drew.

The 30 per cent of shares earmarked for sale internationally exceeds the typical 10-20 per cent international tranche on US share issues.

The larger international portion, and the decision to split it into separate tranches, reflects GM's desire to focus more on non-US investors. An international roadshow, beginning in the Far East late next week and moving to Europe the week after, will take its senior management around the world in the build-up to the sale, expected to be completed



ed around the middle of May.

The size of international tranches seldom reflects the final outcome of share issues, though. To generate a higher profile for their deals internationally and to raise their pro-

file in league tables, US investment banks are known in the past to have announced large international tranches to share offers which have subsequently been sold almost entirely in the US.

GM's share sale is far more internationally targeted than equity and equity-linked issues recently from the two other large Detroit car makers, Ford and Chrysler. Last autumn, Ford targeted 10 per cent of a \$750m convertible preference issue (later raised to \$2bn) at international investors, while Chrysler sold only 5m shares in its \$35m, \$350m issue to foreign investors.

GM's shares lost ground yesterday, trading at \$38.40, down around \$1 from Friday and \$2.40 below the price before the issue was announced.

GM, which is expected to produce its first quarter earn-

ings today, yesterday released the results for its three non-automotive subsidiaries.

GM Hughes Electronics earned \$161.4m in the quarter, up from \$151.2m a year ago, but was helped by a \$22m gain on the settlement of a patent infringement lawsuit.

Electronic Data Systems, the information technology business, made \$133.1m, up from a restated \$106.3m in 1991. General Motors Acceptance, the group's financing arm, reported net income of \$354m, up \$48m, after excluding a non-recurring 1991 adjustment.

Wall Street is expecting the group as a whole to make a loss, although the company has been signalling to analysts that the figures will be much better than the \$1.1bn of red ink recorded in the first quarter of last year.

**Berliner Bank posts strong rise to DM56.4m**

By Leslie Connell in Berlin

BERLINER Bank yesterday announced strong profits, a higher dividend and plans for a capital increase.

Berliner Bank benefited from the reduction in turnover tax and investment benefits granted to Berlin companies by the German government.

The dividend is raised from 10 to 12 per cent. Mr Wolfgang Steinriede, board spokesman, said the increase was a "first step" towards attaining the level of other leading German banks.

For the first three months of 1992 pre-tax profits rose 69 per cent to DM90m. Mr Steinriede said the earnings outlook for the remainder of the year was "very promising".

The bank plans shortly to raise fresh capital of at least DM500m in two stages to cope with the expansion of business.

Berliner Bank was still interested in merging with Landesbank Berlin, the former Sparkasse of Berlin, said Mr Steinriede. But the City of Berlin, which controls 56 per cent of Berliner Bank, had yet to give its approval.

Some analysts feel that the increase in capital could be interpreted as meaning the bank was now less eager to acquire Landesbank.

Berliner Bank benefited from the reduction in turnover tax and investment benefits granted to Berlin companies by the German government.

In the past, export-oriented Berlin companies first delivered their goods to an affiliate in west Germany in order to get VAT reductions for the company and for the buyer. Only then were the products exported to third countries with the financing usually arranged by west German banks. This business was now being picked up directly in Berlin.

Berliner Bank, which merged last year with Berliner Städtebank in east Berlin, has 28 branches in east Berlin and eastern Germany where it has gained 120,000 new customers.

It is looking further east and has established links with Wielkopolski Bank, one of the largest private Polish banks located in Poznan, western Poland.

**Leif Hoegh improves to NKR135m in first quarter**

By Karen Fossli in Oslo

LEIF HOEGH, one of Norway's biggest shipowners, has improved 1992 first quarter net profit by NKR4dm to NKR135m and forecasts profits of NKR350m (\$20.9m) for the year as a whole.

The shipowner also announced that it is restructuring its tanker business by establishing an independent tanker management company, Bona Shipping. Bona, based in Oslo, is expected to be operational from the fourth quarter.

Leif Hoegh said that it is seeking partners and investors for tanker activities. An independent international shipowning company, incorporating Bona Shipping, will be

established as these activities expand," it said.

The company added it would eventually reduce its equity ownership stake in such a company to less than 50 per cent.

Bona will take over the management of Leif Hoegh's existing fleet of 10 Panmax ships as well as two double-hulled Aframax tankers contracted for delivery in 1993 and 1994.

The move would leave Leif Hoegh with a 26-strong fleet comprising liquefied natural gas (LNG) ships, car carriers, container/bulk ships and liner vessels.

In the 1992 first quarter operating profit dipped to NKR90m from NKR100m. Freight income fell to NKR51m from NKR70m.

**GT CHILE GROWTH FUND****MARCH REPORT**

**"The market is up by 21% for the first quarter: foreign investment continues to flow into Chile."**



"This is GT reporting from Santiago."

Every month, we produce a report for investors in GT Chile Growth Fund.

The March report is optimistic. It points out that the market has risen sharply in the first quarter, and it takes the view that investors can expect further growth in 1992 - provided that inflation can be held down without sharp rises in interest rates.

Investors have already seen net asset value growth of 97.5% over the 12 months to 31.3.92, and of 202.2% since launch on 15th February 1990. (Source: GT Management PLC.)

The Fund is a closed-end investment company, designed for very sophisticated investors outside Chile, investing primarily in stocks quoted on the Chilean Securities Market.

To: Lucy Fountain, GT Management PLC, FREEPOST, London EC2B 2DL. CALL FREE 0800 212274. Please send me further information and regular monthly performance updates on GT Chile Growth Fund Limited.  I am already a shareholder in GT Chile Growth Fund Limited.

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FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

**GOLDSTAR CO., LTD.**  
U.S. \$30,000,000  
Floating Rate Notes Due 2000  
Unconditionally and irrevocably guaranteed by  
**LUCKY, LTD.**  
Interest Rate: 4 1/2% p.a.  
Interest Period:  
29th April, 1992 to 29th October, 1992  
Interest Amount per U.S.\$10,000  
Note due 29th October, 1992  
U.S.\$228.75  
Interest Amount per U.S.\$100,000  
Note due 29th October, 1992  
U.S.\$2,287.50  
Agent Bank:  
Baring Brothers & Co., Limited

**Notice of Redemption**  
**ASLK-CGER IFICO**  
Yen 13,000,000,000 7.75% Guaranteed Notes  
due 1993 of which Yen 6,500,000,000 in principal  
amount is being issued in the First Tranche  
unconditionally and irrevocably guaranteed by  
Algemene Spaar-en Lijfrentekas/Caisse  
Générale d'Epargne et de Retraite

NOTICE IS HEREBY GIVEN to the holders of the above-mentioned Notes (the "Notes") that, pursuant to Condition 7(c) of the Terms and Conditions thereof, the Issuer shall redeem all of the outstanding Notes at their Repayment Amount on 15th June, 1992.  
Payment of Interest as well as calculation and payment of the Repayment Amount will be made in accordance with the Terms and Conditions of the Notes.

ASLK-CGER IFICO  
P.O. Box 2003  
George Town  
Grand Cayman  
Cayman Islands

Bankers Trust  
Company, London  
28th April, 1992

Agent Bank:  
Rue du Fouet-aux-Loups 48  
B-1000 Brussels

**Notice of Conversion Price Adjustment**  
**GOLDSTAR CO., LTD.**  
US\$70,000,000  
3 1/4 per cent. Convertible Bonds due 2006 (the "Bonds")  
NOTICE IS HEREBY GIVEN pursuant to Condition 5(c) of the Terms and Conditions of the above-mentioned Bonds, that further to the resolution passed at the Board of Directors meeting, held on December 14th, 1991, and the subsequent resolution passed on February 25th, 1992, the Issuer has issued 1,394,278 new shares so that the Conversion Price for the bonds has been amended as per Clause 5(c) of the Trust Deed and with effect from January 1st, 1992 will be W18.941 per Non-voting Share.

28th April, 1992  
By: Citibank, N.A. (CSSI Dept)  
London Principal Paying Agent

CITIBANK

## INTERNATIONAL CAPITAL MARKETS

## German rally leads European markets higher

By Simon London in London  
and Patrick Harverson  
in New York

EUROPEAN government bond markets overcame fresh political uncertainty to close higher yesterday, with a rally in German bonds leading other markets higher.

German government bonds fell in the morning session following the surprise resignation of Mr Hans-Dietrich Genscher, the foreign minister.

The June bond futures contract on Liffe, the London exchange, fell to 87.05 in early trading, having opened at 87.13. But the contract rose to 87.46 in late afternoon trading. Volume was an active 65,000 contracts. Traders said the price movement was exaggerated as investors moved to cover short positions taken on last week when the market fell heavily.

Yesterday, the State of Baden Wuerttemberg released preliminary cost of living data for the month to mid-April which showed a 0.3 per cent rise in prices on the month. At this level, inflation is running at a year-on-year rate of 4.3 per cent, from 4.8 per cent in March.

Data from other states is expected this week, with preliminary data for the whole of western Germany expected by the end of the week. Analysts are anticipating an annual rate of 4.6 per cent.

Mr Otfmar Issing, Bundesbank board member, said that

### GOVERNMENT BONDS

Inflation was likely to decline sharply below 4 per cent by late summer. Lower inflation may allow the monetary authorities to cut interest rates and Mr Issing's statement improved sentiment.

■ THE ITALIAN government bond market followed a similar pattern, opening lower following the resignation of Mr Francesco Cossiga, the president, on Saturday, but closing higher on the day assisted by the strength of other European markets.

The benchmark 10-year fixed rate government bond closed at 98.16 from 98.05 on Friday. The June 10-year bond futures contract on Liffe closed at 98.39, up from an opening level of 98.13.

The market was weaker in the morning session as the market reacted to the resignation of Mr Cossiga, which leaves Italy without a president or prime minister following inconclusive parliamentary elections earlier this month. However, traders said that the resignation could speed the process of political reform in Italy, with positive implications for bond prices in the longer term.

■ UK GOVERNMENT bonds rallied strongly yesterday, with the strength of the pound on

the foreign exchange markets, and the buoyancy of German bond prices leading gilts higher.

The benchmark 9 per cent gilt maturing 2011 was up ½ a point on the day, closing at 99½ for a yield of 9.01 per cent. The June gilt futures contract on Liffe opened at 98.09 but climbed to 98.28 by late afternoon. Volume was around the average, at 23,000 contracts.

Analysts said dealing in longer-dated gilts was dominated by investors and market-makers adjusting positions before Wednesday's auction of £2.5bn 8½ per cent gilts maturing in 2017.

The very long-dated stock is likely to appeal primarily to domestic UK investors, since overseas institutions are not active buyers of bonds of more than 10 years' maturity. Hence the auction will be a crucial test of UK institutions' appetite for gilts.

■ US government securities fell in quiet trading yesterday as the market awaited the announcement of the Treasury's quarterly refunding programme and a variety of economic data, all of which are due out later this week.

In late trading the benchmark 30-year bond was down ½ at 100½, yielding 8.12 per cent. The two-year note was also lower, down ½ at 99½, yielding 5.408 per cent.

Trading throughout the day was subdued, with dealers and

### BENCHMARK GOVERNMENT BONDS

	Coupon	Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.00%	10/03	102.1375	+0.131	9.67	9.71	9.51
BELGIUM	9.00%	05/01	100.9000	+0.020	8.84	8.77	8.92
CANADA *	8.50%	04/02	97.3800	-0.750	9.91	8.70	8.73
DENMARK	9.00%	11/00	101.1000	-0.020	8.73	8.80	8.88
FRANCE	8.50%	05/07	98.2712	+0.113	8.51	8.73	8.04
IRAN	8.50%	11/02	98.3800	+0.150	8.72	8.65	8.72
GERMANY	8.00%	01/02	100.1800	+0.020	7.98	7.95	8.04
ITALY	12.00%	02/02	98.1200	+0.000	12.32	12.28	12.41
JAPAN No 118	8.50%	05/09	93.0007	-0.224	10.02	9.98	9.98
JAPAN No 129	8.00%	05/09	103.2905	-0.143	8.57	8.94	9.26
NETHERLANDS	8.25%	05/02	98.5500	+0.240	8.51	8.29	8.41
SPAIN	11.00%	01/02	102.2500	-0.050	10.88	10.76	10.08
UK GILTS	10.00%	11/05	102.11	+0.025	8.35	8.35	8.35
UK GILTS	12.00%	11/05	102.03	+0.025	11.17	11.21	11.21
UK GILTS	9.00%	10/05	102.28	+1.402	9.01	8.05	8.57
US TREASURY *	7.50%	11/01	99.12	-1.952	7.58	7.42	7.69
	5.00%	11/21	98.26	-2.028	8.10	7.92	8.02

London closing, "New York closing yields: Local market standard. Gross (including withholding tax at 12.5 per cent payable by non-residents). Technical Data: ATLAS Price Sources."

investors reluctant to get involved before they heard details of the refunding. Analysts expect the Treasury to announce its intention to sell about \$36bn of three-year, 10-year and 30-year securities.

Just as important is the release of various economic figures scheduled for later this week. The first data will be today's announcement of first quarter gross domestic product and March new home sales. ■

■ JAPANESE government bonds traded lower overnight in Tokyo with the market overshadowed by fears about oversupply of fixed-interest paper and concern for the broader health of the financial system. The benchmark 10-year Japa-

nese government bond issue No 128 closed on a yield of 5.685 per cent, from 5.625 per cent on Friday.

Traders said that dealing was dominated by professional intermediaries, with few investors participating before public holidays which began later this week. Trading volume on the benchmark bond was a thin Y\$66bn, compared with Y\$60bn on more active days.

Interest centred on the communiques issued by ministers from the G7 countries. The statement said that this year's yen weakness had not helped to right global trade imbalances. However, while international governments may favour a stronger yen, there is no sign of central bank intervention to support the currency. ■

## Nippon Life to diversify into European currencies

By Richard Waters

FOR AN institution with Y\$10,000bn (\$127bn) of assets, Nippon Life, Japan's largest life assurance company, has a surprisingly small presence in Europe.

Last year, it lent no more than Y\$25bn through its 20-person office in London. In addition, only Y\$5bn of the company's investments in European bonds and equities is managed from London — plus money in Nippon Life's terms.

Yet the weight of Nippon Life, along with other Japanese life firms, is likely to be felt far more in the European capital markets in the years ahead.

"The big trend is diversification from the US to Europe," says Mr Haruaki Deguchi, newly-appointed managing director of NLI International, Nippon Life's operation in London. The desire to diversify their portfolios of foreign currencies lies behind the move, he says.

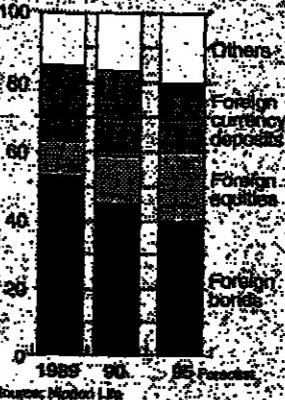
At the end of 1990, only around 18.5 per cent of Japanese life companies' foreign currency assets were denominated in European currencies — roughly the same as their investments in the Canadian dollar and the Australian dollar. But by the middle of the decade, Mr Deguchi estimates, the European share will have risen to 25 per cent.

Even with no net new investment from the life companies that shift implies a Y1.500bn switch of money into Europe over the next three years.

Most will be managed from Japan, rather than Europe. Nippon Life manages a single,

### Japanese life companies

Life insurance companies foreign currency assets (%)



long-term prime rate remaining stubbornly high, the demand from European companies for yen loans looks likely to stay depressed. Last year, Nippon Life's lending in London — all of it booked in Tokyo — was down from Y\$60bn to Y\$29.75bn and little growth is expected this year.

Any substantial growth in Nippon Life's operations in Europe is unlikely before Japan relaxes the restrictions under which most parts of the financial sector work. For life companies, those restrictions are more severe than for banks or securities firms, preventing them even from entering banking or securities business through overseas subsidiaries.

The growing prominence of Japanese life companies in Europe is in marked contrast to the trend internationally. The core of their business — lending to Japanese companies — shrank during the 1980s as they increased their foreign currency investments, chasing particularly the higher yields on US dollar investments. Yet denominated loans fell from 60 per cent of assets at the start of the 1980s to nearly half that at the end.

That trend has reversed in part due to the higher yields available on domestic yen loans. Now, with a weaker mark over the ability of Japanese banks to service loan demand inside Japan — and with the banks themselves looking to tap life companies for subordinated debt — life companies are expected to direct more of their investment internationally.

## Two Eurobond offerings launched in dollar sector

By Tracy Corrigan

POINT TIGHTER than last week's \$200m deal for Japan Finance Corporation for Municipal Enterprises. The bonds lured few sales in Europe, but met stronger demand in the Far East, dealers said. The large size of the deal means it will take some time to place, but should ultimately be more liquid than most Japanese government-guaranteed names.

The spread was unchanged at the end of trading at 28 basis points, against a directionless US Treasury market.

However, market swaps rates are very tight, which is likely to limit further supply of paper.

A \$200m two-year deal for

Treasury, were attractively priced relative to the swap market, dealers said.

Meanwhile, the European Investment Bank is expected to take advantage of attractive conditions in the sterling bond market to launch a \$200m issue of 10-year Eurobonds. Yesterday, the Bank had received proposals from around half a dozen banks and was considering them before awarding a mandate to launch the offering today. The EIB will use a deferred rate setting, which allows the borrower to fix the spread over gilts on launch, but to lock in the gilt yield at a later date. The structure is particularly suitable for the EIB, which offered funds raised in the capital markets.

With most other markets in dismal shape, activity could well be concentrated in the sterling sector. Last week's \$250m five-year deal for Hanson is held in well and is currently trading at a spread of 77 basis points above the five-year gilt yield, on the offered side, three basis points inside its launch spread.

Elsewhere, Bear Stearns is marketing a \$100m Eurobond for the National Development Bank of Brazil (BNDES), which runs the country's privatisation programme. The deal is expected to be officially launched later this week.

because it onlends funds raised in the capital markets.

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## Abbey National Treasury Services wins satellite deal

By Danny Green

ABBEY National Treasury Services has won a £197m contract to provide lease finance for three telecommunications satellites to Inmarsat, the satellite communications services supplier.

Credit facilities for the lease finance have been arranged by the Luxembourg-based European Investment Bank and a

group of seven European credit banks under the label Club of European Long Term Credit Institutions.

The deal brings the value of Abbey's leasing transactions conducted in the last 18 months to £1.9bn. Mr Robin Garratt, the head of leasing, said yesterday that the bank's high level of taxable profits and its strong balance sheet made leasing viable.

### Hammerson ratings cut by Moody's

HAMMERSOHN, the UK property group, has had its credit ratings cut by Moody's Investors Service, the US credit rating agency, and may face another downgrading, writes Simon London.

Moody's has cut the long-term credit rating from A2 to A3, a rating which applies to a recent £100m Eurosterling bond issue. The short-term credit rating for commercial paper is lowered from Prime-1 to Prime-2.

## Group financial resources strengthened

### INTERIM RESULTS (for the six months ended 20 February 1992)

	1992 UNAUDITED	1991 UNAUDITED	% CHANGE
Attributable income - R MILLION	562	764	(26)
Net asset value - R MILLION	19,748	15,254	29
Earnings per share - CENTS	47.8	65.0	(26)
Dividends per share - CENTS	16	15	7
Net assets per share - CENTS	1,435	1,297	11
AT END OF FEBRUARY	1,365	—	—
AT 22 APRIL 1992	—	—	—

### INTERIM DIVIDEND

An interim dividend No 132 (coupon No 140) of 16 cents per ordinary share was declared on 20 January 1992 payable on 29 May 1992 to shareholders registered on 31 January 1992. Currency conversion - 18 May 1992. An interim report giving more detailed information will be mailed to shareholders. Copies may also be obtained from the London Secretaries: 30 Ely Place, London EC1N 6UA.

**GENCOR**  
Mining metals  
and minerals

**ENGREN**  
Oil and  
gas

**MALBANK**  
Industrial  
holdings

**FINANCIAL TIMES TUESDAY APRIL 28 1992**

#### **MARKET STATISTICS**

ET/ISMA INTERNATIONAL BOND SERVICE

INTERNATIONAL BOND SERVICE										Closing prices on April 27			
U.S. DOLLAR STRAIGHTS										Issue	Exch.	Offer	Chg.
	Issue	Exch.	Rate	Yield		Issue	Exch.	Offer	Chg.	Issue	Exch.	Offer	Chg.
PERU 9/15/94	1054	671/2	+1	6.56	OTHER STRAIGHTS	Issue	Exch.	Offer	Chg.	Issue	Exch.	Offer	Chg.
PERU PROVINCE 9/30/95	1054	105%	+1	6.56	BAUERSCHWEIGER VEREIN MIT 7/94 LFR	600	954	954	-	920	970	970	-
PERUSTRAL S.A. 10/30/90	1054	107%	+1	6.56	COPENHAGEN TEL 8/58 96 LFR	600	98%	99%	-	914	924	924	-
PHILIPPINES 9/30/95	1041	104%	+1	7.76	WORLD BANK 8/96 LFR	1000	97	98	-	882	902	902	-
PHILIPPINES 9/30/95	103	105%	+1	7.76	ENERGIE GENIE 8/34 99 FI	500	102%	103	-	822	842	842	-
PHL 7/31/97	109%	102%	+1	7.71	UNILEVER 9/90 FR	500	104%	105	-	819	839	839	-
PHL 8/58/94	1054	102%	+1	7.70	ALBERTA PROVINCE 10/58 95 CS	500	104%	1045	-	819	839	839	-
PHILIPS GAS 8/30/95	1054	102%	+1	7.54	BELL CANADA 10/58 95 CS	150	104%	1045	-	870	890	890	-
PHILIPS 9/30/95	1054	102%	+1	7.54	BRITISH COLUMBIA 10/58 95 CS	500	102%	1025	-	870	890	890	-
PHILIPS 9/30/95	1054	102%	+1	7.54	EBC 10/10/98 CS	150	104%	1045	-	870	890	890	-
PHL 9/14/96	1054	102%	+1	7.22	ELEC DE FRANCE 9/34 99 CS	250	104%	1045	-	839	859	859	-
PHL 9/14/96	1054	102%	+1	7.18	FORD CREDIT CANADA 10/58 95 CS	100	104%	1045	-	839	859	859	-
PHL 10/10/98	1054	102%	+1	7.18	GEN ELEC CAPITAL 10/56 CS	500	102%	103	-	839	859	859	-
PHL 10/10/98	1054	102%	+1	7.72	KFW INT FIN 10/01 CS	250	104%	1045	-	839	859	859	-
PHL 10/10/98	1054	102%	+1	6.68	HIPPON TEL A TELE 10/14 96 CS	250	104%	1045	-	839	859	859	-
PHL 10/10/98	1054	102%	+1	6.47	ONTARIO HYDRO 10/78 95 CS	150	104%	1045	-	839	859	859	-
PHL 10/10/98	1054	102%	+1	7.24	OSTER KONTROLLBANK 10/14/97 CS	250	104%	1045	-	847	867	867	-
PHL 10/10/98	1054	102%	+1	7.09	QUEBEC PROV 10/12/96 CS	250	104%	1045	-	847	867	867	-
PHL 10/10/98	1054	102%	+1	6.96	BELGIUM 10/18 96 Ecu	125	104%	1045	-	839	859	859	-
PHL 10/10/98	1054	102%	+1	7.39	CREDIT LYONNAIS 9/96 Ecu	125	98	99	-	846	866	866	-
PHL 10/10/98	1054	102%	+1	7.41	DENMARK 10/18 96 Ecu	250	94	95	-	846	866	866	-
PHL 10/10/98	1054	102%	+1	6.47	DKK INT FIN 10/01 CS	250	97	98	-	846	866	866	-
PHL 10/10/98	1054	102%	+1	7.15	FERRO DEL STAT 10/18 96 Ecu	125	105	105	-	839	859	859	-
PHL 10/10/98	1054	102%	+1	7.29	ITALY 10/34 90 ECU	150	104%	1045	-	839	859	859	-
PHL 10/10/98	1054	102%	+1	7.60	UNITED KINGDOM 9/18/01 Ecu	250	104%	1045	-	839	859	859	-
PHL 10/10/98	1054	102%	+1	6.94	US 10/14 97 ECU	250	104%	1045	-	839	859	859	-
PHL 10/10/98	1054	102%	+1	8.40	UNITED STATES 10/18 95 AS	150	107%	108	-	774	794	794	-
PHL 10/10/98	1054	102%	+1	7.24	COMPTA BANCAIRE 10/13 99 AS	125	104%	1045	-	774	794	794	-
PHL 10/10/98	1054	102%	+1	7.97	ESPONFINANCIAL 10/18 95 AS	75	97%	98	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	6.23	EXPONFINANCIAL 10/18 95 AS	75	110%	111	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	5.89	EXPONFINANCIAL 10/18 95 AS	75	114%	115	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.72	MCN INDUSTRIAL 10/25 AS	150	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.72	MONTREAL INDUSTRIAL 10/25 AS	150	110	111	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.59	MONTREAL INDUSTRIAL 10/25 AS	150	117%	118	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.52	STATE BY 10/14 14/97 94 AS	150	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	5.81	SWEDEN EVER BANK 10/26 AS	150	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.20	WOLFSWAGEN INTL 10/94 AS	150	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.35	ABEY MATL TREAS 13/38 95 E	100	104%	1045	-	1011	1031	1031	-
PHL 10/10/98	1054	102%	+1	6.29	ALLIANCE 10/13 10/97 E	100	104%	1045	-	1011	1031	1031	-
PHL 10/10/98	1054	102%	+1	7.32	BRITISH GAS 12/34 95 E	250	104%	1045	-	1011	1031	1031	-
PHL 10/10/98	1054	102%	+1	6.43	BRITISH LAND 12/12 95 E	250	104%	1045	-	1011	1031	1031	-
PHL 10/10/98	1054	102%	+1	8.31	DEUTSCHE BN FIN 11/94 AS	225	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	6.11	ELB 10/18 95 E	100	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.81	FINLAND 10/18 97 E	100	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.06	ITALY 10/17 24 E	100	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	8.11	LAND SEKS 10/12/07 E	200	57%	58	-	1011	1031	1031	-
PHL 10/10/98	1054	102%	+1	7.99	NORWAY 10/12/94 E	100	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.93	ONTARIO 10/18 01 E	100	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.53	SEVERN TRENT 10/12/99 E	100	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	9.00	SKANDINAViska EBSK 13/18 95 E	100	104%	1045	-	1046	1066	1066	-
PHL 10/10/98	1054	102%	+1	6.22	TKO ELEC POWER 11/01 04 E	100	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.69	WORLD BANK 11/14/95 E	100	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.06	YACHT NATIONAL 9/96 M25	50	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.24	BNP 12/16 N25	50	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.26	CPI 10/05 FRY	200	99%	99	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.42	ELE-MONTAINE 9/99 FRY	100	104%	1045	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.17	EUBATON 7/58 98 FRY	500	99%	99	-	673	693	693	-
PHL 10/10/98	1054	102%	+1	7.94						673	693	693	-

RISES AND FALLS YESTERDAY			
	Rises	Falls	Same
British Funds.....	58	6	14
Other Fixed Interest.....	14	1	2
Commercial, Industrial.....	550	164	745
Financial & Property.....	224	94	474
Oil & Gas.....	27	15	46
Plantations.....	2	0	7
Mines.....	16	45	86
Others.....	28	59	58
Totals.....	919	384	1,432

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**LONDON RECENT ISSUES**

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**EQUITIES**

Issue Price	Am't Paid up	Latest Assume- Date	1992		Stock	Closng Price	+or -	Net Div	Times Cov'd	Gross Yield	P/E Ratio
			High	Low							
100	F.P.	-	\$9	\$7	Amicable Smaller Ds. Warrants	\$9	+1	R\$ 1	-	4.6	-
106	F.P.	-	28	25	Automobile Ind'l.	119	-1	15.8	2.1	6.5	9.6
125	F.P.	-	120	115	Bodystore Ind'l. (OTC)	405	-75	3.0	1.9	15.0	-
125	F.P.	-	450	375	Bren, Walter Inc to Sub	4	-				
125	F.P.	-	135	111	Brit. Data Management	130	-3	R4.0	2.7	4.1	11.4
125	F.P.	-	185	175	ICRP Leisure	20	-				
125	F.P.	-	185	175	ICU Environmental	105	-				
125	F.P.	-	185	175	Ds. Warrants	29	-				
125	F.P.	-	185	175	Global Industries Inc	95	+7	2.0	-	3.5	9.6
125	F.P.	-	185	175	Pleasant Ind'l & Cap Lst Inc	57	-	F4.75	-	4.1	-
125	F.P.	-	185	175	Ds. Units	105.5	-	F4.75	-	6.0	-
125	F.P.	-	185	175	Do. Zero Div. Pl.	345	-				
125	F.P.	-	185	175	Forth Port	140	-	W5.5	3.6	5.2	7.1
125	F.P.	-	185	175	Latin Am Inc & Agric. Inc	10.0	-				
125	F.P.	-	185	175	Mac & G Recovery	95	-	F3.75	-	12.8	-
125	F.P.	-	185	175	Do. Capital	21.5	-				
125	F.P.	-	185	175	Do. Seured Units	35	-	F3.75	-	6.0	-
125	F.P.	-	185	175	Do. Package Units	10	-	F3.75	-	4.5	-
125	F.P.	-	185	175	Marksmen Warrants	10	-				
125	F.P.	-	185	175	Playground A	45	-				
125	F.P.	-	185	175	Realty Corp	125	-				
125	F.P.	-	185	175	Templeton Exch. Minas, C	100	-				
125	F.P.	-	185	175	Wharf Management, Inc.	635	-				
125	F.P.	-	185	175	Whitewell	215	-				

#### **PIPED, UNDERPIPE, SEWERS**

FIXED INTEREST STOCKS								
Issue Price £	Amount Paid Up	Latest Report Date	1992		Stock	Closing Price £		+ or - %
			High	Low				
100p	F.P.	-	101 1/2	97 1/2	Bank of Ireland Units Non-Cam Prf A	101 1/2	+1	
	F.P.	-	129	127	Brent Walker Var Std 2nd Pfr '00/92	129	+1	
	F.P.	-	129	127	Brun 81pc 3rd Non-Cam Prf 2007/10	129	+1	
10p	F.P.	-	106	104	British American 10pc Old Clkd C Pfr 1994	96	-10	
100	F.P.	-	107 1/2	92 2/4	Camborne Zinc 10 1/2p Un Reg Del. 2001	95 1/2	-5 1/2	
100p	F.P.	-	106	100p	Fidelity Euro. Value Equity Ls 2001	106	+1	
105	F.P.	-	110	98	Financiere 9.5% Cred Un Ls 1995	105	-1	
	F.P.	-	52 1/2	48 1/2	G & G Recovery Zero Div Pf 1d	52 1/2	+1	
100p	F.P.	-	105 1/2p	97 1/2	Halifax Bank 9.5% Pfr Series A	105 1/2p	+1	
650p	F.P.	-	440p	330p	Horn EMI Non-Int. Bearing Co Units	440p	+5	
4	F.P.	-	750	68p	Wembury 6p Old Clkd C Pfr 1999	710	+3	

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**BIGTS OFFERS**

Issue Price p	Amount Paid Up	Latest Report Date	1992		Stock	Closing Price p	+ or -
			High	Low			
12	RUL	26/4	1.4pm	Japan 8pm	Addisio Consultancy European Motor	1.4pm	+2
105	RUL	26/5	3.2pm	11.1pm	J.L.G Group	15pm	-
98	MIL	27/5	1.6pm	4.4pm	Kynoch & Co	7pm	-1
36	MIL	4/5	1.4pm	4pm	Laird Group	42pm	-1
220	MIL	26/5	52pm	47pm	Plumbstock	1.4pm	+1
40	MIL	27/5	1.4pm	4pm			

<sup>a</sup>Unaudited and year-to-date earnings per share based on critical estimates for 1991-92. <sup>b</sup>Unaudited and year-to-date based on prospectus or other official estimates for 1992. <sup>c</sup>General Re forecast annualized dividend, cover and price ratio based on prospectus or other official estimates. <sup>d</sup>Pro Forma Earnings. <sup>e</sup>Offered to holders of ordinary shares as a "rights". <sup>f</sup>Pricing price. <sup>g</sup>Revaluation. <sup>h</sup>Unlisted securities market. <sup>i</sup>Based in connection with organisation, merger or takeover. <sup>j</sup>Price at a premium.

## **FT GUIDE TO WORLD CURRENCIES**

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, April 27, 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates

The following table gives the latest available rates of exchange between the principal currencies of the world, as at 1st January, 1971. The rates are approximate, except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.														
COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)
Afghanistan (Afghan)	99.25	55.774	33.7872	41.9218	Ghana (Cedi)	720.39	404.827	245.239	304.283	Pakistan (Pak. Rupee)	44.2330	24.8569	15.058	16.6834
Albania (Leke)	88.8750	49.9438	30.2553	37.5395	Gibraltar (Gib. D)	1.00	0.5619	0.3404	0.4223	Panama (Balboa)	1.7795	1	0.6057	0.7516
Algeria (Dinar)	39.35	22.1129	13.3957	16.6209	Greece (Drachma)	343.115	192.815	116.805	144.927	Paraguay (Guarani)	1.7135	0.9429	0.5833	0.7237
Aegea (Fr Fr.)	9.9075	5.5676	3.3727	4.1847	Greenland (Danish Krone)	11.3575	6.3824	3.8663	4.7972	Peru (New Sol)	257.67	144.54	87.505	108.877
(Sp Peseta)	184.00	103.4	62.6362	77.7191	Grenada (Ec Cari)	4.7995	2.6971	1.6338	2.0272	Peso (Peso)	44.1975	24.837	10.0399	0.6263
Angola (Kwanza)	978.05	549.621	332.953	413.115	Guatemala (Quetzal)	1.7795	1	0.6057	0.7516	Philippines (Peso)	44.1975	24.837	15.0459	18.6884
Antigua (Ec Carr.)	4.7995	2.6971	1.6338	2.0272	Haiti (Goude)	8.8875	5	3.0255	3.7559	Pitcairn Is (E Sterling)	1.00	0.5619	0.3404	0.4223
Argentina (Peso)	1.7606	0.9843	0.5993	0.7436	Honduras (Lempira)	9.7615	5.4855	3.323	4.1231	(NZ \$)	3.3220	1.8668	1.1308	1.4031
Aruba (Florin)	3.1815	1.7878	1.083	1.3438	Hoag Kong (HK \$)	13.7650	7.7253	4.6859	5.8141	Poland (Zloty)	2427.00	134.398	8262.81	10252.2
Australia (A\$)	2.3253	1.3225	0.8011	0.994	Hungary (Forint)	142.40	80.0224	48.4765	60.1478	Portugal (Escudo)	349.10	139.765	84.8	105.216
Austria (Schilling)	20.685	11.624	7.0417	8.757	Iceland (Icelandic Krona)	105.159	59.0946	35.7988	44.4177	Puerto Rico (US \$)	1.7795	1	0.6057	0.7516
Azores (Port. Escudo)	249.10	139.963	84.8	105.216	India (Indian Rupee)	50.8595	28.5807	17.3138	21.4823	Réunion Is. (F/Fr.)	9.9075	5.5676	3.3220	3.7559
Bahrain (Dinar)	1.7795	1	0.6057	0.7516	Indonesia (Rupiah)	358.625	2013.63	1219.83	1513.52	Romania (Leu)	350.79	197.128	119.418	148.169
Bahrain Is (Sp Peseta)	0.6677	0.3752	0.2273	0.282	Iran (Rial)	2565.0+	1441.42	873.191	1083.42	Rwanda (Fr. CFA Frc)	218.50	122.787	74.3829	92.2914
Bangladesh (Taka)	384.00	103.4	62.6362	77.7191	Iraq (Iraqi Dinar)	0.5936	0.3335	0.202	0.2507	S. Christopher (Ec Carr.)	4.7995	2.6971	1.6338	2.0272
Barbados (Barb.)	67.45	37.9093	22.9617	28.4899	Ireland (Punt)	1.1020	0.6192	0.3751	0.4654	St. Helena (Ec Carr.)	1.00	0.5619	0.3404	0.4223
Belgium (Belg. Fr.)	60.50	33.9963	20.5957	25.5543	Israel (Shekel)	4.28	2.4051	1.457	1.8078	St. Lucia (Ec Carr.)	4.7995	2.6971	1.6338	2.0272
Belize (Bz \$)	3.5550	1.9977	1.2102	1.5015	Italy (Lira)	2207.50	1240.52	751.489	932.418	St. Pierre (French Fr.)	9.9075	5.5676	3.3220	3.7559
Belize (Bz \$)	495.375	278.379	168.638	209.24	Jamaica (Jamaican \$)	44.9710	25.2717	15.3092	18.9951	St. Vincent (Ec Carr.)	4.7995	2.6971	1.6338	2.0272
Benin (CFA Fr.)	1244.25	699.213	423.574	525.554	Japan (Yen)	236.75	133.043	80.5957	100	San Marino (Italian Lira)	2207.50	1240.52	751.489	932.418
Bermuda (Bermudian \$)	1.7795	1	0.6057	0.7516	Jordan (Jordanian Dinar)	1.2045	0.6768	0.41	0.5087	Scotia Ports In. (Sp Peseta)	184.00	103.4	62.6362	77.7191
Bhutan (Ngultrum)	50.8595	28.5807	17.3138	21.4823	Keaya (Kenya Shilling)	55.05	30.9354	18.7404	23.2523	N Africa (Sp Peseta)	184.00	103.4	62.6362	77.7191
Botswana (Pula)	6.7810	3.8106	2.3064	2.8642	Kiribati (Australian \$)	2.3635	1.3225	0.8011	0.994	Sri Lanka (Rupee)	76.6040	43.0508	26.978	52.556
Bosnia (Croat. \$)	3.8475	2.1623	1.3097	1.6251	Korea North (Won)	3.6945	2.0864	1.2457	1.5457	Surinam (Guilder)	159.975	89.8868	54.4955	67.774
Brazil (Brazilian \$)	4098.47	2303.16	1395.22	1731.14	Korea South (Won)	1378.55	773.55	466.613	581.436	Swaziland (Lilangeni)	3.1730	1.783	1.0601	1.402
Bulgaria (Bulg. L)	2.9435	1.6541	1.002	1.2452	Kuwait (Kuwaiti Dinar)	0.524625	0.2948	0.1785	0.2215	Sweden (Krona)	5.1225	2.8786	1.7438	2.1626
Burkina Faso (CFA Fr.)	495.375	278.379	168.638	209.24	Lao (New Kip)	1262.00	709.183	429.617	533.092	Switzerland (Fr. CFA Frc)	10.6025	5.9581	3.6093	4.4783
Burma (Kyat)	10.9542	5.6157	3.729	4.6269	Lebanon (Lebanese £)	2720.30	1528.69	926.06	1149.02	Taiwan (New Taiwan \$)	2.7225	1.5299	0.9216	1.4477
Burundi (Burundi Fr.)	351.95	197.78	119.813	148.659	Lesotho (Maloti)	5.1225	2.7878	1.7438	2.1626	Tunisia (Dinar)	35.9945	20.2273	12.2534	15.2025
Burundi (Burundi Fr.)	1244.25	699.213	423.574	525.554	Liberia (Liberian \$)	1.7795	1	0.6057	0.7516	Uganda (Shilling)	44.95	25.2599	15.3021	18.9862
Cameroon (CFA Fr.)	2.1250	1.1941	0.7234	0.8975	Liberia (Liberian \$)	1.7795	1	0.6057	0.7516	Uzbekistan (Ruble)	512.35	287.918	174.417	216.41
Canada (Canadian \$)	184.00	103.4	62.6362	77.7191	Liberia (Liberian \$)	1.7795	1	0.6057	0.7516	Venezuela (Bolivar)	45.55	25.597	15.5063	19.2397
Cap Verde (C\$)	67.6032	40.9531	25.813	30.813	Lithuania (Litas)	1.7795	1	0.6057	0.7516	Yemen (Yemeni Rial)	2.3535	1.3225	0.8011	0.994
Cayman Is (C \$)	1.4750	0.8268	0.5021	0.623	Lithuania (Litas)	1.7795	1	0.6057	0.7516	Zambia (Kwacha)	1.7795	1	0.6057	0.7516
Ceaf. Afr. Rep. (CFA Fr.)	495.375	278.379	168.638	209.24	Lithuania (Litas)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Chad (CFA Fr.)	616.42	346.401	209.845	260.367	Lithuania (Litas)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Chile (Chilean Peso)	9.6997	5.4508	3.302	4.097	Luxembourg (Lux Fr.)	50.50	31.9965	20.3957	25.5943	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Colombia (Col. Peso)	1106.94	622.051	376.831	467.556	Macao (Pataca)	14.2085	7.9845	4.8369	6.0014	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Comoros (CFA Fr.)	495.375	278.379	168.638	209.24	Madagascar (Mfd Fr.)	3172.85	1783	1080.12	1340.17	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Congo (Bea.)	234.50	132.902	80.5106	99.9944	Madagascar (Mfd Fr.)	249.10	139.938	84.8	105.216	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Costa Rica (Colón)	495.375	278.379	168.638	209.24	Malawi (Kwacha)	5.7680	3.2413	1.9635	2.4262	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Côte d'Ivoire (CFA Fr.)	495.375	278.379	168.638	209.24	Malaysia (Ringgit)	4.5267	2.5438	1.541	2.0225	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Cuba (Cuban Peso)	1.3465	0.7566	0.4563	0.5667	Maldive Is (Rufiyah)	17.7570	9.9786	6.0449	7.5003	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Cyprus (Cypres £)	0.8915	0.4672	0.283	0.3512	Macao (Pataca)	495.375	278.379	168.638	209.24	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Czechoslovakia (Koruna)	51.73c	29.0699	17.6102	21.85	Madagascar (Mfd Fr.)	0.5745	0.3228	0.1955	0.2426	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Danish Krone (DK Fr.)	49.90c	28.0415	16.9872	21.077	Mauritania (Ouguiya)	9.9075	5.5675	3.3727	4.1847	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Denmark (Danish Krone)	11.3575	6.3824	3.8663	4.7972	Mauritius (Mauri.)	29.6665	16.6712	10.0992	12.5307	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Djibouti Rep. (Djib Fr.)	31.00	174.206	105.532	130.94	Mexico (Mexican Peso)	5372.49	3019.1	1826.93	2265.27	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Dominica (Ec Carr. \$)	4.7995	2.6771	1.6338	2.0272	Micronesia (Local Fr.)	9.9075	5.5675	3.3727	4.1847	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Dominican Rep. (D. Peso)	22.6275	12.7155	7.7029	9.5575	Mongolia (Togrog)	71.10	39.955	24.2042	30.0316	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Ecuador (S. Central)	2382.33c	1338.76	811.006	1006.26	Morocco (Dirham)	4.7995	2.6971	1.6338	2.0272	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Egypt (Egyptian £)	5.83	3.2762	1.9846	2.4626	Mozambique (Metical)	4017.70	2257.77	1367.73	1697.97	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
El Salvador (Colon)	14.2346	7.7992	4.8458	6.0125	Namibia (Natal)	5.1225	2.8768	1.7438	2.1626	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Ecuador (CFA Fr.)	495.375	278.379	168.638	209.24	Nauru (Australian \$)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Ethiopia (Ethiopian Birr)	3.6455	2.0486	1.241	1.5398	Niger (Nigerian Naira)	3.0860	1.8573	1.1251	1.3959	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Falkland Is (Falk. D)	1.00	0.5619	0.3404	0.4223	Nicaragua (Cordoba)	3.1815	1.7678	1.083	1.3438	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Faroe Is (Danish Krone)	11.3575	6.3824	3.8663	4.7972	Nigeria (Nigerian Naira)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Fiji Is (Fiji \$)	2.6770	1.5043	0.9113	1.3227	Norway (Nor. Krone)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Finland (Markki)	7.9522	4.4912	2.7207	3.4587	Oman (Rial Omani)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
France (Fr.)	9.9075	5.5675	3.3727	4.1847	Pakistan (Rupiah)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Fr. Cty/Africa	495.375	278.379	168.638	209.24	Papua New Guinea (Kina)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Fr. Guiana (Local Fr.)	9.9075	5.5675	3.3727	4.1847	Papua New Guinea (Kina)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Fr. Pacific Is (CPA Fr.)	178.00	100.022	60.5957	75.1847	Papua New Guinea (Kina)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Gabon (CPA Fr.)	495.375	278.379	168.638	209.24	Papua New Guinea (Kina)	6.7609	4.4474	2.6447	3.0488	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Gambia (Gambian Dalasi)	16.0045	8.9983	5.4449	6.7609	Papua New Guinea (Kina)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Georgia (Georgian Lari)	1.7795	1	0.6057	0.7516	Papua New Guinea (Kina)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Germany (Deutsche Mark)	1.7795	1	0.6057	0.7516	Papua New Guinea (Kina)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Germany (Mark)	1.7795	1	0.6057	0.7516	Papua New Guinea (Kina)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Germany (Mark)	1.7795	1	0.6057	0.7516	Papua New Guinea (Kina)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Germany (Mark)	1.7795	1	0.6057	0.7516	Papua New Guinea (Kina)	1.7795	1	0.6057	0.7516	Zimbabwe (Dollar)	1.7795	1	0.6057	0.7516
Germany (Mark)	1.77													

**LIFFE EQUITY OPTIONS**

**TRADITIONAL OPTION** 3-month call rates

INDUSTRIALS		P	Charter Cons. ....	37	Ladbroke .....	14	Sears .....	9	OILS .....	
Allied-Lyons ....		49	Comm Union ....	34	Legal & Gen ....	22	SmKl Bchm A ....	60	Aviva Pet. ....	25
Amstrad .....		5½	Courtaulds .....	39	Lex Service .....	18	TI .....	48	BP .....	20
Astec (BSF) .....		3	Eurotunnel .....	28	Lloyd's Bank ....	32	TSB .....	11½	Burmah Castrol .	44
BAT Inds .....		10	FKI .....	6	Lonrho .....	12	Tesco .....	22	Gaelic Res. ....	½
SOC .....		53	FNFC .....	7	Lucas Inds ....	12½	Thom EMI .....	63	Conroy Pet. ....	7
STR .....		32	Forte .....	21	Marks Spencer .....	27	T & N .....	11½	Premier Cons. ....	2½
Barclays .....		26	GKN .....	30	Midland Bank ....	30	Unilever .....	70	Wellcome .....	80
Blue Circle .....		25	Gen Accident ....	38	NatWest Bank ....	26	Vickers .....	13	Shell .....	33
Gloots .....		39	GEC .....	15	P & O Dif. ....	37	Woolworths .....	50		

## **CONTRACTS & TENDERS**

## **International Public Tendering**

Companies which must be experienced in the construction of  
tions, can obtain tender conditions and the list of references at  
Secretariat in Childrens Hospital Košice from 11th till 15th

Address: Detská nemocnica  
Moysesova 9  
041 88 Košice  
Czechoslovakia

00 42 95 275

<b>LEGAL NOTICE</b>	
<p>Company No: 1405507  <b>QUALTEX PROPERTIES LIMITED</b>          Qualtex Properties Limited Registered Office: 64-69 Holwell Lane, London EC2A 3PQ</p> <p><b>NOTICE IS HEREBY GIVEN</b>, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cork Gully, Ground Floor, Shelley house, 3 Nobel Street, London EC2V 7DQ on 11 May 1992 at 10.00 am for the purpose of having laid before it a copy of the report prepared by the administrative receivers, under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors by or under the Act. Creditors are only entitled to vote if:</p> <ul style="list-style-type: none"> <li>(a) they have delivered to me at the following address: Cork Gully, Shelley House, 3 Nobel Street, London EC2V 7DQ no later than noon on 8 May 1992, written details of the debts they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986, and</li> <li>(b) there has been lodged with me any proxy which the creditor intends to be used on his or her behalf.</li> </ul> <p>Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned, photocopies (including fax copies) are not acceptable.</p>	<p>Company No: 1977864  <b>ROSCOE INDUSTRIES LIMITED</b>          Registered Office: 67 Westow Avenue, Upper Norwood, London SE19 3RW</p> <p><b>NOTICE IS HEREBY GIVEN</b>, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cork Gully, Ground Floor, Shelley House, 3 Nobel Street, London EC2V 7DQ on 11 May 1992 at 10.15 am for the purpose of having laid before it a copy of the report prepared by the administrative receivers, under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors by or under the Act.</p> <p>Creditors are only entitled to vote if:</p> <ul style="list-style-type: none"> <li>(a) they have delivered to me at the following address: Cork Gully, Shelley House, 3 Nobel Street, London EC2V 7DQ no later than noon on 8 May 1992, written details to the debts they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986, and</li> <li>(b) there has been lodged with me any proxy which the creditor intends to be used on his or her behalf.</li> </ul> <p>Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned, photocopies (including fax copies) are not acceptable.</p>
<p>Company No: 1595512  <b>LIGHT 'N' EASY (CONSUMER PRODUCTS) LTD</b>          Registered Office: 67 Westow Avenue, Upper Norwood, London SE19 3RW</p> <p><b>NOTICE IS HEREBY GIVEN</b>, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cork Gully, Ground Floor, Shelley house, 3 Nobel Street, London EC2V 7DQ on 11 May 1992 at 10.30 am for the purpose of having laid before it a copy of the report prepared by the administrative receivers, under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors by or under the Act. Creditors are only entitled to vote if:</p> <ul style="list-style-type: none"> <li>(a) they have delivered to me at the following address: Cork Gully, Shelley House, 3 Nobel Street, London EC2V 7DQ no later than noon on 8 May 1992, written details of the debts they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986, and</li> <li>(b) there has been lodged with me any proxy which the creditor intends to be used on his or her behalf. Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned, photocopies (including fax copies) are not acceptable.</li> </ul>	<p>Company No: 1595512  <b>LIGHT 'N' EASY (CONSUMER PRODUCTS) LTD</b>          Registered Office: 67 Westow Avenue, Upper Norwood, London SE19 3RW</p> <p><b>NOTICE IS HEREBY GIVEN</b>, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cork Gully, Ground Floor, Shelley house, 3 Nobel Street, London EC2V 7DQ on 11 May 1992 at 10.30 am for the purpose of having laid before it a copy of the report prepared by the administrative receivers, under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors by or under the Act. Creditors are only entitled to vote if:</p> <ul style="list-style-type: none"> <li>(a) they have delivered to me at the following address: Cork Gully, Shelley House, 3 Nobel Street, London EC2V 7DQ no later than noon on 8 May 1992, written details to the debts they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986, and</li> <li>(b) there has been lodged with me any proxy which the creditor intends to be used on his or her behalf.</li> </ul> <p>Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned, photocopies (including fax copies) are not acceptable.</p>

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CORPORATE GOVERNANCE

The FT proposes to publish this highly topical survey on

**June 3 1992.**  
The governance of publicly-owned companies has become a major business issue in recent years. This survey will be seen by 54% of Chief Executives in Europe's top companies. If you wish to reach this important audience, call Sara Mason on 071 873 3349 or fax 071 873 3064 for advertising details.

*Data source: Club Executives in February 1992*

**One airline you can count on**

## COMPANY NEWS: UK

**Blenheim advances 51% to £27.8m**

By Jane Fuller

**BLENHEIM GROUP**, the organiser of trade exhibitions and conferences, increased pretax profits by 51 per cent, from £18.4m to £27.8m, in the six months to February 29.

The share price gained 10p to close at a new high of 500p yesterday. The shares were trading at less than 500p little more than a year ago.

Mr Neville Buch, chairman, said the group had a diverse portfolio of exhibitions in each of the main countries in which it operated.

Turnover grew by 45 per cent to £103m (£71m). About half of it lay in France, while the UK and the US accounted for nearly 20 per cent each. German-language venues accounted for most of the rest.

Given in the recession-hit UK sales had increased by more than 16 per cent. Mr Buch said there had been a drift to quality - trade customers had con-

tinued to attend what they regarded as the definitive shows in their sectors.

So far this year, the total number of visitors at all the group's events had increased to 103,201 (881,000). The average per show had gone up to 1,216 (13,141).

Acquisitions accounted for about 10 per cent of turnover and profit. Since 1987, £27m has been spent on building up what the group sees as brands in the trade exhibition market and on overseas expansion. Mr Buch said the rate of company purchases had moderated.

"We are now in a phase of running the business better, making selective acquisitions, deriving full benefits from economies of scale and our databases and replicating events in different markets."

Goodwill write-offs left the group with negative net worth of nearly 275m at the half-way stage, about 215m down on the year-end. Net debt stood from

payments from customers accounted for this. The underlying trend was downwards. Operating profit of £30.7m (£20.5m) covered interest payments nearly 10 times.

Mr Crowcroft said the group was working on further improvements to operating margin by cutting its promotion costs and using its databases to refine the targeting of customers.

The change of year-end to December would even out the seasonal impact on the business. Under the old period, to August 31, both the autumn and January-February high seasons for exhibitions fell in the first half, giving it about two thirds of the profit. Under the new arrangement, each half would have one of the peaks.

Earnings per share advanced by 20 per cent to 20.5p (15.8p). The interim dividend goes up from 2.25p to 2.75p. See Lex



Neville Buch: there has been a drift to quality

just under 22m to 512.1m in the six months.

Mr Christopher Crowcroft, finance director, said acquisitions totalling 214m and variations in the level of advance

**Wellcome may seek listing in New York**

By Meggie Urry

**WELLCOME**, the drugs group, is understood to be planning a New York Stock Exchange listing as part of the sale by the Wellcome Trust of a large part of its shareholding.

Wellcome Trust, the medical charity, is reducing its stake from 74.8 per cent to a minimum of 25 per cent through a sale this summer. Later this week it is expected to get High Court clearance to take its stake below 50 per cent.

The issue is likely to be organised in a

similar way to a US-style initial public offering. The same structure will be used by the success of the sale is getting US institutional investors to buy.

Without strong demand from the US it could prove difficult to sell the full 35.6 per cent available at near the market price.

The final amount to be sold will not be determined until close to the price fixing. At yesterday's close of £10.15, down 17p, the 35.6 per cent is worth about £34.2bn.

The issue is likely to be organised in a

similar way to a US-style initial public offering. The same structure will be used by the success of the sale is getting US institutional investors to buy.

Although Wellcome's roots are in the US and nearly half its profits are made there, it is not well known on Wall Street.

Less than 2 per cent of the shares are held internationally, whereas about a quarter of Glaxo's are US held. While some 40 US analysts publish research on Glaxo, only six US houses write about Wellcome, and of these four have London-based analysts researching the company.

**IRH shares suspended**

By Peggy Hollinger

**TRADING** in International Resort Holdings, the golf course and property group, was suspended at 31p yesterday as the company announced that its net asset value had "seriously diminished".

IRH, which warned in January that the profits outlook of the main development division was uncertain, said the group had incurred losses for the year to the end of March 1992.

Trading in the US-quoted group will remain suspended pending clarification of its financial position.

It is believed that the net

asset value of IRH has fallen to less than half the 25.6m called up share capital, prompting the Stock Exchange announcement. At the end of March 1991 IRH had debt of about £17m and assets valued at £16m.

The group has been in talks with its lender, Comelstaden, which also holds 15 per cent of the equity. If a refinancing based on a debt for equity swap or a rights issue cannot be agreed, then IRH faces administration or receivership.

An extraordinary meeting is to be called to inform shareholders of the options facing the group. An announcement is expected by the weekend.

**Dares cuts loss to £28.5m**

By Jane Fuller

**DARES ESTATES**, the property company which only published its interim results having secured agreement with its banks a bare four weeks before the December 31 year-end, has reported pre-tax losses of £29.5m for the year, shaving £1.96m off last year's £30.5m.

Its banks gave Dares until the end of 1992 to match its interest costs with its rental income, but, in the year under review, the former rose to £12.2m (£10.5m) and the latter declined to £7.8m (£10.9m).

Losses on ordinary activities grew to £10.8m (£2.25m) mainly because of the widening gap

between rents and interest. Knocking the pre-tax figure further were exceptional charges of £17.8m (£27.2m).

As a result of its losses Dares has again passed the preference dividend. Losses per share were 15.75p (19.82p).

Post-tax losses were £2.4m (£31.9m). Net assets at the year-end were down at £7.4m (£10.4m), less than half the called-up share capital - a position that the Companies Act 1985 demands should trigger an extraordinary meeting.

During the year the disposal of properties accrued £79.9m - borrowings were reduced to £95.3m (£156.6m).

Asks whether the group was keen to buy a UK business in order to help with its advance corporation tax problems, Mr Bonham said: "That is to put the cart before the horse. Hanson must be run on commercial grounds first. Tax benefits then flow from a particular situation so much the better."

"..a healthy, vibrant and innovative force in the U.K. financial services marketplace."



Michael Goddard, European Radiocommunications Committee

Despite the difficult economic climate that faced us in 1991, I am delighted to report that Bradford & Bingley has shown yet another good performance. This was achieved against intense competition by providing quality products and service whilst remaining committed to offering independent financial advice on regulated investment products.

Achieving net profit in excess of £7.3m was something of which we can feel justly proud. During the year which saw the successful completion of three mergers with the Hendon, Hampshire and Leamington Spa Building Societies, our assets increased by over 31% and

**RESULTS FOR THE YEAR**

	1991 £m	1990 £m
Pretax after taxation	73.10	55.59
Total assets at year end	11,910.26	9,047.69
Capital	547.30	444.20

our gross capital by more than 15%. These were important achievements in the light of the economic climate.

The unprecedented fall in house prices during the year and the difficulties faced

by many borrowers with financial hardship were particularly significant symptoms of the recession.

Through a sympathetic approach to the plight of those in arrears and by being positive in reducing interest rates, we have endeavoured to take every practical step to continue our policy of enabling people to become and remain homeowners.

The Society's continued success is a reflection of the skills and dedication of our staff. I have every confidence that we can build on this success and that Bradford & Bingley is in good shape to face the future.

**BRADFORD & BINGLEY**  
BUILDING SOCIETY

Principal Office, P.O. Box 2, Bingley, W. Yorkshire BD16 2JW  
REGULATED BY THE COUNCIL OF INVESTMENT BUSINESS BY SISI

**Hanson plans disposals to cut debt**

By Roland Rudd

**HANSON**, the Anglo-American conglomerate, is to make a series of disposals to reduce net borrowings which have risen to £1.5bn following last year's acquisition of Beazer, the building and aggregates group.

Mr Derek Bonham, newly-appointed chief executive, yesterday said that he wanted the group to move back into a net cash position as soon as possible.

"There is a distinct possibility that there will be a series of disposals of some of our smaller businesses," said Mr Bonham.

Mr Bonham said that while the current debt position posed no immediate problem he preferred to adopt a cautious response which argued for net cash.

Hanson's overall debt is about £2.5bn against cash of £2bn. Borrowings increased after Hanson took over Beazer's £1.2bn debt and off-balance sheet debt which Mr Bonham has brought back on to Hanson's balance sheet.

The move to reduce borrowings is likely to heighten speculation that the group is further preparing to make a big acquisition.

However, Mr Bonham said the conglomerate was more likely to look for "distressed sellers" or embark on what he called "a bit of cherry picking" in buying divisions from other big companies.

He explained that Hanson planned to concentrate on the management of its six or seven businesses, including Peabody Coal in the US and Imperial Tobacco in the UK, which produced about 75 per cent of its £1.3bn pre-tax profits for the year ended September.

Asked whether the group was keen to buy a UK business in order to help with its advance corporation tax problems, Mr Bonham said: "That is to put the cart before the horse. Hanson must be run on commercial grounds first. Tax benefits then flow from a particular situation so much the better."

**Better second half helps limit fall at Moss Bros to £1.32m**

By Angus Foster

**MOSS BROS**, the menswear retailer and hire chain, yesterday announced slightly better-than-expected profits and said improved margins and cost controls helped it weather the recession in the high street.

Pre-tax profits fell to £1.32m (£2.35m) in the year to January 25. This followed a poor first-half performance when net cash fell from £1.1m to £102,000.

Mr Rowland Gee, managing director, said it was still too early to predict recovery in menswear retailing.

Turnover for the 109-store group fell to £51.8m (£54.6m). Cecil Gee, which mainly trades in London, was worst affected and saw a 10 per cent fall in sales. But London was now recovering more quickly than other regions, Mr Gee said.

Sub Co. spread throughout

the UK and, therefore better insulated from recession in the south-east, lifted turnover slightly. Its estimated share of the UK suit market grew from 3.2 to 5.5 per cent.

The hire division increased its market share from 26 per cent to 30 per cent with last year's purchase of Dormie from Sears Menswear for £75,000.

Gross profits increased slightly to £24.6m (£24.5m) due to better buying and stock control, and despite last April's 2.5 per cent VAT rise. This cost the company about £500,000.

Mr Gee points out, predicting of recovery is tricky because of distorting factors last year, such as the VAT rise and an earlier Easter. Even if confidence returns, consumers may prefer to buy new kit before new suits. Yet most of the rental reversions are out of the way, and the VAT losses will not have to be repeated.

Forecast profits of £1.6m put the shares on a multiple of about 19, in line with their sector. Given the company's affinity for the steady rather than the spectacular, the rating looks about right.

The directors are recommending a maintained final dividend of 3.5p, to make an unchanged total of 5p.

The shares gained 4p to 118p.

**• COMMENT**

Moss Bros' evidence strongly suggests half sugars well for the coming year. But as Mr Gee points out, predicting of recovery is tricky because of distorting factors last year, such as the VAT rise and an earlier Easter.

Even if confidence returns, consumers may prefer to buy new kit before new suits. Yet most of the rental reversions are out of the way, and the VAT losses will not have to be repeated.

There was a 2.5 per cent tax credit from reduced provisions for capital gains tax on the 1988 sale of its Covent Garden shop.

Earnings fell to 5.19p (5.43p) per share before the tax credit, but rose to 14.18p if it is included.

**French Connection bank deal**

By Jane Fuller

**FRENCH CONNECTION** Group, the USM-listed fashion manufacturer and retailer, after its founder added a further £2m to his loans to the company a total of £3.6m.

The company has been in discussions with its bankers, with Barclays as the agent bank, since last year.

During 1991 it dismissed its chief executive and its finance director and incurred a pre-tax loss of nearly £5m on turnover of £23.3m (£22.7m) in the first half.

Mr Michael Shen, former chief executive, has sued for wrongful dismissal.

Latest figures for net debt was on July 31, when it stood at £5.5m, or 84 per cent of shareholders' funds. With full-year figures to be announced next month, the company would give no further balance sheet details yesterday.

The business is being reviewed by a new management team headed by Mr

George Wardale, former chief executive of Highland Spring, the bottled water company.

His appointment and that of Mr John Ellis, formerly of George Wimpey, the builder, were also announced. Mr Marks continues as chief executive.

Mr Wardale led a turnaround in the fortunes of Highland Spring, which he joined from Lonrho in 1986. He said: "I

**DIVIDENDS ANNOUNCED**

	Current payment	Date of payment	Corres - pending dividend	Total for year
Asco Brit Foods Int	8.5	Sept 1	8.5	16.75
Blenheim	2.71	July 20	2.35	7.83
Dares Estates	n/a		n/a	0.25
Hornbeam	1.51	July 1	2.25	3.6

## COMPANY NEWS: UK

**Littlewoods scores 2% rise to £97m**

By John Thornhill

LITTLEWOODS, the retailing and football pools chain owned by the Moores family, last year succeeded in shrugging off the worst effects of the recession by reporting a 2 per cent improvement in pre-tax profits.

But the company sharply deflated repeated speculation that it might seek a public listing. "The family very much wish to retain their private company status," said Mr Leonard van Geest, chairman.

Mr Desmond Pitcher, chief executive, said it was too early to tell what effect the government's plans to create a national lottery might have upon Littlewoods' pools business.

But he said some "absurd" figures had been bandied about for how much it might raise and pointed out that Littlewoods already contributed £400m annually to various sporting and arts foundations.

In 1991 Littlewoods' pre-tax profits advanced from £94.8m to £97m as turnover grew strongly from £2.37bn to £2.55bn.

The company's star performer was its home shopping division, which lifted profits from £3.8m to £5.6m as it expanded its agency network by 200,000 to more than 3m. Littlewoods had been seek-



Desmond Pitcher: not enthusiastic about the economy

ing to sell the home shopping business to raise funds for the expansion of its other retail interests but decided to take it off the market earlier this month after it

received no suitable offers. The company's 124 chain stores increased profits from £29.4m to £30.3m. Its chain of 117 Index catalogue stores is expected to be profitable in the

current year after sustaining losses for several years. In 1991 Index lost £3.7m, a reduction on the £5.7m deficit recorded in the previous year.

Littlewoods said it had met with an encouraging response from the two stores it opened last year in St Petersburg. The double-currency store had traded successfully, creating a non-remititable surplus of £1m which will be reinvested in further growth should the opportunities arise. The company is investigating opening another four stores.

Its hard currency store traded less well because of the scarcity of convertible currency in Russia.

The company is also expanding its Littlewoods International business with the aim of buying goods in south-east Asia and wholesaling them to other retailers in Europe and North America.

The company's 32 family shareholders, who are all direct descendants of the two founders, shared about £400,000 in dividends. Littlewoods paid out a further £1m to its preferred shareholders.

Mr Pitcher said he was not a great enthusiast about the state of the economy. The current year had started well but March had been "awful" because of the uncertainty ahead of the election.

**ICI loses fight over US patent**

By Paul Abrahams

IMPERIAL Chemical Industries, the UK industrial group, has lost a battle to protect the US patent on Novadex, its best-selling breast cancer drug.

The patent for the drug has been successfully challenged by Barr Laboratories, an independent New York-based generic manufacturer, which said yesterday it expected to market a generic equivalent within a year.

Normally, sales of previously patented products fall by 40 per cent in two years when faced by generic competition.

Although ICI refuses to give details of product sales in specific geographical areas, analysts believe about half of Novadex's annual sales of £248m are in the US.

"ICI could lose about £20m from its bottom line from this decision," warned Mr Charles Lambert, a chemicals analyst at Smith New Court.

ICI said it planned to appeal against the ruling made at the southern district court of New York.

It is alleged to have submitted incomplete data when it filed patents in the US.

**Jupiter announces two disposals as profits hit £1.17m**

By Philip Coggan, Personal Finance Editor

JUPITER TYNDALL, the financial services group, announced pre-tax profits of £1.17m for the 10 months to December 31 and announced the sale of two trust companies to Westpac Banking Corporation (Jersey).

Consideration for St Heller Trust, which was engaged in trust and fund administration in Jersey, was £5.35m, plus repayment of £115,000 of inter-company debt.

Tyndall Bank and Trust (Bahamas) will be sold for just over £1m, if the Central Bank of the Bahamas approves the deal.

Jupiter Tyndall was assembled in the course of 1991. First, Jupiter Tarbutt Merlin, the privately-owned fund management group, reversed into Vantage Securities, an investment trust. Then Jupiter Tarbutt took over Tyndall Holdings, and the combined company was renamed Jupiter Tyndall.

As a consequence of these changes, the company has not produced comparable figures

for 1990. The 10 month results consolidate the results of Jupiter Tarbutt for nine months and those of Tyndall for the last three months of the year.

Net turnover for the 10 months was £50.01m. The pre-tax profit of £1.17m consisted of operating profits of £1.02m and other income of £150,000. Earnings per share were 4.4p. The final dividend is 3p, giving a total of 5p.

The company said the figures did not reflect the underlying trading performance. Profits were "significantly lower" than they would have been if Jupiter Tarbutt's profits had been consolidated for the full 12 months and if the expenses of the merger had not occurred. The profits of the trust companies (about £115,000 for the eight months to December 31) were excluded.

Mr John Duffield, chairman, said that "the full effects of cost savings and the increased business flow which will accrue to the combined group are now starting to show through in improved operating performance and the enlarged group is trading in line with the board's expectations."

**Iveco Ford Truck £39m in the red**

By Kevin Done, Motor Industry Correspondent

IVECO FORD TRUCK, the UK truck maker, plunged to a net loss of £38.6m last year from a deficit of £19.9m in 1990 and a profit of £9.6m in 1989.

In the past two years the UK truck industry has suffered the steepest decline in recession in the post-war period.

Iveco Ford Truck is jointly owned by Iveco, the commercial vehicles subsidiary of Fiat of Italy, and Ford of the US, with Iveco holding management control.

Last year's loss was exacerbated by redundancy costs as the workforce was cut by some 30 per cent. The loss before special items, such as restructuring costs, totalled £27.5m.

Truck production at Iveco Ford's Langley, Berkshire, plant fell by 32.7 per cent last year to 5,826, the lowest point for more than 10 years. The plant was on short-time working for much of the period.

The Iveco group, which includes Seddon Atkinson, saw a 39.9 per cent drop in UK new truck registrations last year to 7,555 in an overall UK truck market which shrank by 33.7 per cent to 32,184.

**Irish Life below forecast in dull equity markets**

By Tim Coone in Dublin

IRISH LIFE, the Republic's largest insurer in the life and pensions market and its biggest fund manager, reported embedded value for 1991 of £250m (£249m).

This is £5m less than forecast in the prospects at flotation last July, reflecting the general fall in equity and property markets since the group's value was valued at March 31 last year.

Embedded value – a financial yardstick increasingly used by life assurance companies to more accurately reflect their market worth and earnings – measures the net value of present and future surpluses expected to be generated on current business on the company's books. In Irish Life's case it includes income generated from both its investment and insurance arms.

These first full results since privatisation showed pre-tax profits of £640.5m. A dividend of 5.44p is recommended, payable from earnings of 10.23p per share.

Mr David Kingston, chief executive, said that embedded profits arising from investment business "were substantially

**EXTRACTS FROM THE CHAIRMAN'S STATEMENT**

The year 1991 was the worst in the history of British insurance. In the United Kingdom there has been the most damaging recession since the War. Whilst the Gulf crisis, the reshaping of Europe, world-wide debt problems and the US budget deficit have contributed to the weakness of the global economy, the sharpness of the setback in the UK economy is in some measure due to local causes. As a consequence, having the largest proportion of UK business among the British composite insurers, Sun Alliance has suffered most severely.

**UK Business**

The weakness of industrial output and retail trade put limits on premium income, and claims, both genuine and in some cases fraudulent, were recorded at a disproportionate rate. Irresponsible underwriting and cut-throat competition on the part of other insurers has also contributed to a state of affairs in which the cost of claims has moved far out of line with premium rates.

Some of these factors recur as a result of the well-recognised phenomenon of the insurance underwriting cycle. Our recent losses have also been compounded by the rapid growth of unemployment and the collapse of the housing market and, as a direct consequence, an epidemic of mortgage indemnity insurance claims. This is a class of business in which we have been involved for many years through our long and valuable connections with the principal building societies which in turn has enabled us to write a great deal of household and personal insurance.

There is no doubt that the relaxation of regulatory restrictions and an uncontrolled money supply led in recent years to a degree of competition amongst lenders in which many advances were made without sufficient care to assess the credit-worthiness of the individual borrower.

However, our premium rates for mortgage indemnity business have now been significantly increased. Changes are also being made by the Government in the payment of housing benefit. Various schemes to assist borrowers have been projected, in some of which the Group is involved, and the management of arrears by lenders has become more active and effective. The rate of repossession is already falling. All these factors will tend to mitigate the future rate of losses. It is nevertheless inevitable that we shall suffer further substantial losses from this class of business in 1992.

After another dry summer we have made provision for further losses arising from subsidence. Claims were down on the previous year but still amounted to £117m. Large areas, particularly in the South East of England, remain exceptionally dry and there is little doubt that significant subsidence damage will be a continuing feature of household insurance. We have introduced a system of differential premium rates which is more rational and fair than a level rating system so that areas of high risk make a greater contribution to the cost of claims.

**Overseas Business**  
Chubb once more produced an excellent result in the USA. Elsewhere in the world Europe

**SUNALLIANCE**

has been a difficult market, although our Danish subsidiary, Codan, has done well. We have made some selective acquisitions in Belgium and in New Zealand, where the purchase of the business of the Guardian Royal Exchange subsidiary has given us real substance.

**Current Developments**

Encouraging signs of global recovery are becoming apparent. Trading conditions are improving for insurers, rates are firming and we have taken strong corrective action to reduce our expenses. The completion of the reorganisation of our UK operating companies and a streamlining of our operations on a functional instead of a geographical basis will, over the years 1991 and 1992, reduce our core insurance workforce by some 8%.

We shall lose some business in the process of revising premiums and being more selective about risks, but such losses will mostly be in parts of the portfolio that show no signs of making profit.

**Financial Strength**

In the 1980s the Group, despite a variety of vicissitudes, gained in strength. The business of insurance is long term and we exist to help our policyholders through their own set-backs and calamities by being able to take the longer view and maintaining appropriate resources.

Underwriting losses have to be faced, but they

must be seen in the context of the total assets of the Group.

Our strength owes much to the continuing good management of the investment portfolio. After all the disasters of the past two years the Group solvency margin at 63% remains easily the most powerful among the composite companies.

The life funds produced another record return for the Group. The embedded value of our life business, which is not included in stated shareholders' funds, increased during the year.

I must pay tribute to all our staff for whom this has been a very tough year. They represent the assurance that the Group will prosper in the better times ahead.

**Dividend**

In the light of our financial, technological and human assets we are well placed to benefit from the improved business opportunities of 1992 and beyond. It is the Board's considered view that the relationship between Sun Alliance and its shareholders is fundamentally a long term one, to be rewarded by sound and prudent dividend growth, while maintaining ample funds to secure the interests of both shareholders and policyholders. Against this background your directors have decided to recommend that the same final dividend as in 1990 should be paid.

H.U.A. Lambert  
Chairman

RESULTS FOR 1991		
The audited Group results for 1991 are as follows:		
	1991 £m	1990 £m
<b>Premium income –</b>		
General insurance	2,677.9	2,512.7
Long-term insurance	1,017.7	861.2
	3,695.6	3,373.9
<b>Profit and loss account</b>		
General insurance underwriting result	(833.5)	(550.8)
Long-term insurance profits	54.3	47.7
Investment and other income	313.0	322.2
	(466.2)	(180.9)
<b>Profit/(loss) before taxation</b>		
Taxation	(2.7)	(82.5)
	(463.5)	(98.4)
<b>Profit/(loss) after taxation</b>		
Minority interests	8.2	7.8
	(471.7)	106.2
<b>Profit/(loss) attributable to shareholders</b>		
Dividend	113.9	111.1
	(585.6)	(217.3)
<b>Retained profits transfer</b>		
Share capital and reserves	1,684.0	2,033.6
Earnings/(loss) per share	(59.2p)	(13.4p)
Dividend per share	14.25p	14.0p

The above statement is a summary of the year's results and does not constitute the company's statutory accounts. Copies of the Annual Report and Accounts, including an unqualified Auditors' Report, were posted to shareholders on 27th April 1992 and will be delivered to the Registrar of Companies after the Annual General Meeting to be held at 12 noon on 20th May 1992 at the Registered Office. If you are not a shareholder and would like a copy please write to the Company Secretary at the address shown below.

Sum Alliance Group plc

Registered Office: 1 Bartholomew Lane, London EC2N 2AB

**BRITANNIA BUILDING SOCIETY**

£150,000,000 Floating Rate Notes Due 1996

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 23rd April 1992 to (but excluding) 23rd July 1992, the rate of interest will be 10.6 per cent. per annum. The relevant interest date will be 23rd July 1992. The coupon amount per £5,000 will be £131.78 and per £1,000 will be £23.63.52 payable against surrender of Coupon No: 23.

Barclays Bank Limited  
Agent Bank

**WOOLWICH BUILDING SOCIETY**

£150,000,000 Floating Rate Notes Due 1995

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 23rd April 1992 to (but excluding) 23rd July 1992, the rate of interest will be 10.6 per cent. per annum. The relevant interest date will be 23rd July 1992. The coupon amount per £5,000 will be £131.78 and per £1,000 will be £23.63.52 payable against surrender of Coupon No: 23.

Barclays Bank Limited  
Agent Bank

**Centenary Depository AG**  
Operated under the laws of Switzerland  
Title Depositor

**NOTICE OF ANNUAL GENERAL MEETING OF  
DE BEERS CENTENARY AG**

**NOTICE**

Holders of Centenary depositary receipts are hereby notified that De Beers Centenary AG ("the Company") has given notice to its shareholders convening its second Annual General Meeting which will be held at the Grand Hotel National, Lucerne, Switzerland on Wednesday, 13 May 1992 at 12.15.

The agenda for the meeting is as follows:

**AGENDA**

- To receive the report of the statutory auditors for the financial year ended 31 December 1991
- To receive and adopt the Statutory Report of the Directors for the year ended 31 December 1991, together with the balance sheet and income statement of the Company as at and for the year ended 31 December 1991
- To approve the appropriation of retained earnings as recommended in the Statutory Report of the Directors and to declare a dividend of SF 10.-per share (equal to 10 centimes per Centenary depositary receipt) to shareholders registered as such in the Company's register of shareholders on 27 March 1992
- To ratify and confirm the actions of all persons who held office as members of the Board of Directors during the year ended 31 December 1991
- To elect additional directors and to re-elect those directors of the Company retiring in accordance with the Articles of Association and regulations passed pursuant thereto
- To re-elect Deloitte Pinc Goudy GmbH as the statutory auditors of the Company

The Statutory Report of the Directors (including the proposals of the directors relating to the appropriation of retained earnings and the declaration of dividends) and income statement and the auditors' report will be posted to registered Centenary depositary receipt holders together with this Notice and will also be available to receipt holders at the Head Office of the Company and at the offices of the Transfer Secretaries of the Depository listed below, from 28 April 1992 onwards.

Each Centenary depositary receipt holder is entitled to attend and to speak at the Annual General Meeting either in person or represented by a duly authorized representative or proxy whose authority will be evidenced by a power of attorney or a power of attorney to attend and vote by proxy may obtain a power of proxy from the Depository or its Transfer Secretaries and proxy forms must be lodged with the Transfer Secretaries no later than 12.15 on Monday, 11 May 1992.

Each receipt holder is entitled to one vote in respect of each Centenary depositary receipt held. The votes attaching to the Centenary depositary receipts are not votes in respect of shares in De Beers Centenary AG but are instructions to the Depository as to how it is required to exercise the votes in respect of De Beers Centenary AG shares deposited with it and represented by the Centenary depositary receipts.

Voting instructions in the form accompanying this Notice must either be:

- deposited with or received by the Depository at the Depository's registered office or at the offices of the Transfer Secretaries no later than 12.15 on Monday, 11 May 1992;
- or delivered in person by the receipt holder or his said duly authorised representative or proxy to the Depository at the meeting.

Holders of Centenary depositary receipts in registered form wishing to attend the meeting may be required to produce their Centenary depositary receipt certificates or safe custody receipt issued by an approved bank at the meeting and to establish their identity to the satisfaction of the Depository.

Holders of bearer Centenary depositary receipts who desire to attend the Annual General Meeting or who wish to exercise their voting rights must comply with the conditions presently in force relating to the issue of bearer Centenary depositary receipts.

The register of receipt holders and the transfer registers will be closed from Wednesday, 6 May 1992 to Wednesday, 13 May 1992, both days inclusive.

Centenary AG  
The Board of Directors  
Lucerne  
28 April 1992

Transfer Secretaries:  
Consolidated Share Registers Limited  
First Floor, Edura  
40 Commissioner Street  
Johannesburg 2001,  
South Africa  
P.O. Box 61051, Marshalltown 2107

Agents of the Depository  
Barclays Bank plc  
Stock Exchange Services Department  
158 Finsbury Street  
London EC3R 3HP

Union Bank of Switzerland  
21 Rue La Fayette  
F-75424 Paris  
France

The 1991 annual report and accounts is being posted today and copies are available from the London office.



**ORDINARY GENERAL MEETING OF WILRIG AS**

Notice is hereby given that an Ordinary General Meeting of Wilrig AS will be held on 12th May 1992 at 1230 hours at the firm's offices, Strandveien 5, 1324 Lysaker (Oslo) in Norway for the purpose of considering and passing resolutions in respect of the following matters:

- Approval of the Directors' annual report for 1991, the Company's profit and loss account for 1991 and balance sheet as per 31st Dec. 1991. Auditor's report.
- Approval of the Group's profit and loss account for 1991 and balance sheet as per 31st Dec. 1991.
- Remuneration to the Board of Directors for 1992.
- Approval for the remuneration to the auditor for 1991.
- Election of the Board of Directors including the Chairman.
- The authority to the Board of Directors to issue up to 1,500,000 shares for consideration other than cash to be prolonged for one year until the ordinary general meeting 1993 for the unused portion of 970,529 shares.

Shareholders who wish to attend the Ordinary General Meeting are requested to inform Christiania Bank and Kreditkasse, Security Services, P.O. Box 1166 Sentrum, N-0107 Oslo 1, Norway, no later than Friday 8th May 1992.

Shareholders who can not attend the Ordinary General Meeting may appoint a proxy to attend and vote on their behalf.

Lysaker, 27th April 1992  
The Board of Directors

**CREDISUEZ**

**CREDISUEZ REPORTS TOTAL 1991 INCOME OF 414.9 MILLION**

The Board of Directors of Credisuez, meeting on 6 April 1992 under the chairmanship of Mr Bernard Egloff, examined the consolidated financial statements for the year ended 31 December 1991.

**GROUP BUSINESS VOLUME**

Total outstanding loans to customers increased 8.8% to FF 75.88 billion. Loan originations totalled FF 16.81 billion at Banque La Hénin, whose outstanding customer credit rose 11.9% to FF 42.14 billion, while Banque Sofinco's FF 16.8 billion in new loans increased that unit's outstanding credit 7.4% to FF 26.19 billion.

Net insurance premiums collected by Compagnie La Hénin Vie progressed by 64% to FF 1.84 billion.

Funds under management by Finigest increased by 11% to FF 23.5 billion.

Outstanding investments in the mutual funds marketed by Banque La Hénin average FF 3.66 billion in 1991, up 15% over the previous year.

At the close of 1991 Credisuez had total consolidated assets of FF 94.29 billion, a year-to-year increase of 6.6%.

**EARNINGS AND SHAREHOLDER'S EQUITY**

Reported Group revenues rose by 4% to FF 3.79 billion, although actual growth, excluding the purely book impact of a 1990 change in accounting methods at Sofinco, amounted to 11.8%. Total consolidated income amounted to FF 414.9 million, compared to FF 319.7 million in 1990. Nineteen ninety-one profit includes exceptional income of FF 120.1 million (versus FF 26.1 million in 1990), consisting essentially of the capital gain realised when Banque La Hénin received SILH. Ordinary income stayed level because of a decline in the contribution of Banque La Hénin, which was due to the weakening property market.

First-tier equity, after dividend payout, increased 23.5% to FF 2.81 billion, while total equity, including minority interests and subordinated debentures, progressed 24.8% to FF 4.53 billion. Return on equity averaged 11.6% in 1991.

**GROUP EXPANSION**

In line with its mission as the Suez Group's specialized-credit arm, since the beginning of 1992 Credisuez has held a 50% interest in Factofrance Heller, France's top-banking factor.

**BUSINESS OUTLOOK**

The outlook for 1992 is shaped by a weak overall economy characterized by low growth and a critical situation in the property market.

**COMPANY NEWS: UK**

**Sector surprised by such a move in current economic conditions  
Bank of Scotland expands in NZ**

By Terry Hall in Wellington

**BANK OF SCOTLAND** is increasing its involvement in New Zealand retail banking by acquiring a controlling interest in two banks, Countrywide and United, which are to merge.

The move has caused some surprise in banking circles as there had been speculation that Bank of Scotland, whose chief executive is Mr Bruce Patullo, might withdraw from New Zealand following intense competition in the retail banking sector in the current recession.

Countrywide is to buy the United Bank for NZ\$182.5m (£56.7m).

Bank of Scotland, which has owned 40 per cent of Countrywide for the past three years is to increase its stake to 60 per cent of the combined operation.

It is acquiring the 30 per cent shareholding in Countrywide owned by General Accident, the Scottish insurer.

Bank of Scotland will also fully underwrite the purchase of United Bank and provide bridging finance.

Countrywide is listed on the New Zealand stock exchange and is expected to make a cash issue to help fund the expansion.

The merger will create New Zealand's sixth biggest trading bank, with assets of \$NZ335m and a 150 strong branch network.



Bruce Patullo: buying out General Accident's share

Both Countrywide and United were previously building societies before they gained banking licences. Both have large mortgage portfolios, assets which made them attractive targets for takeovers.

United has been owned for the past two years by the financially troubled State Bank of South Australia, which bought it in July 1990 for

NEWS DIGEST

**Licence loss hits Serif Cowells**

SERIF COWELLS, the USM-quoted printing, publishing and leisure group, tumbled from profits of £1.34m to losses of £2.21m pre-tax in 1991, described by the company as "a traumatic year of change".

The final dividend is passed. Last time there was a final of 0.5p for a total of 2p.

Sales declined sharply to £24.4m (£23m), mostly because of the loss in 1990 of the licences to distribute Trivial Pursuit and Nintendo. On top of that, "the depressed economic conditions severely affected market demand and significantly reduced margins in all group companies", according to Mr John Pryke, chief executive.

Group operating losses emerged at £724,000 (profits £3.2m). Other income rose to £307,000 (£222,000), interest charges were sharply down at £748,000 (£20.8m) and there was a £1.6m exceptional charge relating to the reorganisation of continuing operations.

To cut gearing, the company undertook a programme of disposals - an extraordinary charge of £3.18m (£44,000) related to this, and in the year borrowings were reduced by £1.7m. Gearing is currently about 30 per cent; at the year-end it was 65 per cent. Losses per share worked through at 16.1p (earnings of 3.5p).

Earnings per share came to 5.1p (5p). The final dividend is 2.5p for a total of 3.75p (3.5p).

year with pre-tax profits halved. The dividend, however, is held at 2p.

Turnover of the company, which makes civil and military regalia and is involved in other craft industries showed some improvement to £12.9m (£12.4m), but profit worked through at £306,000 (£721,000) after holding at £373,000 in the opening six months. Earnings per share fell to 9.05p (20.02p).

Jas Smith Estates shows rental growth

James Smith Estates, the property company, lifted pre-tax profit from £1.6m to £1.19m in the year to March 24.

Mr Stephen Mulliner, chairman, said gross rents were £2m (£1.6m), the increase attributable to properties held throughout the year being £350,000, or 21.5 per cent.

Earnings per share came to 5.1p (5p). The final dividend is 2.5p for a total of 3.75p (3.5p).

JO Walker losses rise to £0.47m

JO Walker, the Leicester-based timber importer, reported increased losses for the 1991 year of £267,000, compared with £36,000. Turnover fell 8 per cent from £15.1m to £13.9m.

A tax credit of £165,000 (£5,000) left losses per share of 37.8p (3.8p). Directors are proposing not to pay a dividend against last year's 2p.

The fall would have been steeper but for a decline in net interest payable to £140,000 (£22,000).

Turnover fell to £28.25m (£25.5m) reflecting reduced selling prices resulting from the lower price of wool. But operating profit rose to £485,000 (£389,000) and interest costs were £17,000 (£23,000) to leave the pre-tax balance at £468,000 (£316,000) for the six months to December 31.

Earnings per share rose to 4.7p (2.64p) and the interim dividend is lifted to 1.5p (1.5p).

Com-Tek Resources \$1.12m in the red

Com-Tek Resources, the Denver-based oil and gas explorer, reported total revenue for the year to September 30 ahead 37 per cent, from \$44.961 to \$74.049 (£42.061).

However, after taking account of costs and other expenses, the company incurred a loss of \$1.12m (£11.335). Earnings came out at 3 cents per share.

Berry Starquest net asset value ahead

Berry Starquest, an investment trust managed by GT Management, had a net asset value per share of 181.2p at January 31 compared with 143.2p a year earlier.

Income totalled \$425,000 (£50,000) and net revenue for the year fell from \$217,000 to \$157,000 for earnings per share of 3p (2.4p). The proposed dividend is 2p (1.8p).

Thorn EMI's Virgin purchase approved

The European Commission has approved Thorn EMI's \$510m acquisition of Virgin Music, clearing the way for the creation of one of the world's largest music companies. The sale, announced at the beginning of March, is now expected to be

NZ\$150m.

The State Bank was advised to sell it among other assets by JP Morgan, the investment banker. Mr Ted Johnson, group general manager of State Bank, said he was "well pleased with the result which completed the downsizing of the bank".

United has traded profitably since the State Bank takeover and reported a NZ\$16m net profit in 1990-91.

The final dividend is cut to 1.5p to make an uncovered total of 2.5p (3.6p); earnings worked through at 1.82p (£5.94p). The shares gained 1p to 32p, compared to a net asset value per share of 56p.

Turnover fell to £223.5m (£236.5m). The group wrote off £1.5m for bad debts and made exceptional provisions of £1.02m for redundancies as the workforce was cut 18 per cent to 2,670.

Engineering services reported a loss before tax of £2.16m (£2.42m profit). Mr David Summerfield, chief executive, said order books fell 30 per cent year on year.

The maintenance division improved pre-tax profits from £259,000 to £1.27m. Fire services turned round to pre-tax profits of £504,000 (£56,000 loss) despite lower turnover.

However, last year NZI sharply reduced its losses and produced an "excellent result" in New Zealand, while NZI Bank, having cut its deficit to \$200,000 in 1991, pulled out of banking in February this year, giving up its license.

Year-end net cash was £1.2m (£3.8m) while net interest receivable increased to £246,000 (£388,000).

**How dives to £1.3m as recession takes toll**

By Angus Foster

**RECESSION** in the construction industry hit Bow Group, the Midlands-based building services contractor, which saw pre-tax profits for 1991 fall from £2.41m to £1.3m.

The final dividend is cut to 1.5p to make an uncovered total of 2.5p (3.6p); earnings worked through at 1.82p (£5.94p). The shares gained 1p to 32p, compared to a net asset value per share of 56p.

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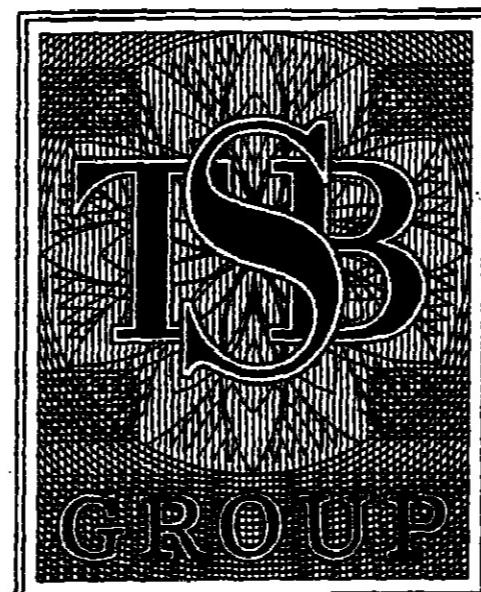
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to the  
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largest supplier of unit-

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# Equities poised to test all-time peak

By Steve Thompson

A SOLID and determined performance by London's equity market, prompted by a renewed flurry of takeover speculation, took the FTSE 100 share index to within 214 of its all-time closing peak.

A highly encouraging first trading session of the new two-week trading account saw the Footsie index close a further 15.2 points up at 2,688.2, compared with its closing high of 2,679.5, achieved on September 2 last year, and its intra-day peak of 2,683.7, which it touched on September 3.

It was not all easy going however. Early in the session the market struggled to keep its head above water, with dealers concerned about the

impact on international markets of public sector strikes in Germany, plus the resignation of its foreign minister.

Wall Street's weakness on Friday and yesterday as well as renewed concern about the impact on the Japanese banking system of the steep decline in Tokyo share prices were other factors causing unease in London.

Opening some two points easier, the Footsie embarked on a sustained recovery. Helped by another solid showing from sterling, which continued to improve against the dollar and more importantly in terms of the D-mark, the market moved into positive territory within minutes of the opening and gathered strength as the session progressed.

A surge in the Footsie future was said to have been responsible for the initial strong rise in the cash market, although a 50-point premium was soon whittled away – eventually closing at a 31-point premium – while the future settled at a 13-point premium over fair value as the market closed.

Dealers said trade responded to a growing belief that the next few weeks could well see

a flurry of takeover bids. They added that the market could easily cope with the worries about Germany and the G-7 meeting held over the weekend. "We never expected G-7 to be positive and the German story has been in the market for some time," said one. He said the institutions were happy with the feel of London's recent performance against a background of bearishness on Wall Street.

Strategists pointed out that the UK is viewed by international fund managers as probably the safest bet, politically, of all the industrialised countries.

"I wouldn't be surprised to see London shoot through its all-time high and test Footsie 2,700," said one.

Banking remained the focus

of attention with dealers bracing themselves for a counter bid for Midland Bank from fellow UK clearer Lloyds. Barclays attracted plenty of interest after confirmation that Sir John Quinton is to step down as chief executive of the UK's biggest bank. NatWest's annual meeting is set for today while Bank of Scotland reports full-year figures tomorrow.

Oil shares moved back into the limelight with US institutions chasing BP higher amid suggestions that the US authorities may adopt a tax regime more encouraging to the oil and gas explorers.

Tuesday was slightly disappointing at 518.4 shares. Stock Exchange figures revealed that the value of business last Friday was £1.33bn.

## US buyers return for BP

BRITISH Petroleum received a much-needed fillip to its dwindling share price as a number of stories circulated in the market. The stock bounced 9 to 2659 on 7.5m traded, with much of the interest said to be from the US. The buying was said to partly prompted by an optimistic report in a leading trade magazine about the prospects for the Cusiana oilfield in Columbia.

Another report, originating from an independent Russian news agency, said BP was negotiating the rights to participate in development of a large oil and gas field in Siberia.

There was also speculation that the US authorities might be about to introduce a more attractive tax regime for oil and gas explorers. However, most observers attributed the rise to a technical bounce, and one story, that Hanson might be preparing a bid, prompted cynical comments that some traders could be generating rumours in order to square their books.

A decision by Rank Organisation to put its hotel business up for sale lifted the leisure group's shares 13 to 785p. Analysts said the five London and 17 provincial hotels could have a potential price tag in excess of £300m, although in the current depressed market that figure is 'debatable'. However,

to upgrade Oman's Rapier anti-aircraft missile system.

Contributing to the increased turnover were underwriters of last year's failed rights issue releasing stock into the market, and profit-takers that had recently bought shares at lower levels.

Food retailer Asda lost 1% at 275p, after 264p, on turnover of 17m, continuing the buoyant trading seen in the stock during recent sessions.

The company is holding a series of meetings with securities houses at present, and yesterday's decline in the share price followed a downgrading by S.G. Warburg Securities, one of its brokers.

Growing belief that Lloyds Bank will bid for Midland, and that both banks will benefit, ensured that Lloyds firms 3 to 427p and Midland closed 6 better.

The market became aware that first-quarter figures from Sun Alliance were encouraging, particularly following disappointing new life figures last week from Legal & General, up 11 at 383p. Sun said its new single premium business was up by 150 per cent and its new annual premium business had improved by 20 per cent. The stock, which has been the best performer in the FTSE 100 index since the general election, gained a further 12 to 294p, still a long way below the 320p price the shares attracted in August last year.

Bargain-hunters for property

issues turned away from last week's star stocks and sought other perceived value shares.

Brixton Estates rose 7 to 176p, Frogmore 22 to 312p and Capital & Counties 26 to 221p.

Hopes of an economic upturn boosted stocks in heavy industry – although County Natural West said it felt the sector was becoming overvalued. Investors looking for recovery stocks were encouraged into Burton, which gained 3 to 501p on turnover of 10m.

Shares in TI Group, which

is involved in the manufacture of aircraft missle systems, were encouraging, particularly following disappointing new life figures last week from S.G. Warburg Securities, one of its brokers.

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Unit Trust	Name	Offer Price	bid	Offer + bid	Yield	Net	Offer Price	bid	Offer + bid	Yield	Net	Offer Price	bid	Offer + bid	Yield	Net
Stewart's Equity Unit Trust Mgt Ltd	032000H	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
Americas Fund	032001	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
Global Bond Fund	032002	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
British Investors Fund	032003	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
European Fund	032004	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
Japan Fund	032005	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
New Pacific Fund	032006	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund	032007	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 2	032008	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 3	032009	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 4	032010	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 5	032011	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 6	032012	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 7	032013	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 8	032014	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 9	032015	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 10	032016	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 11	032017	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 12	032018	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 13	032019	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 14	032020	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 15	032021	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 16	032022	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 17	032023	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 18	032024	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 19	032025	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 20	032026	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 21	032027	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 22	032028	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 23	032029	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 24	032030	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 25	032031	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 26	032032	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 27	032033	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 28	032034	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 29	032035	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 30	032036	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 31	032037	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 32	032038	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 33	032039	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 34	032040	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 35	032041	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 36	032042	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 37	032043	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 38	032044	1.25	1.25	2.50	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25	1.25	1.24	2.49	1.2%	1.25
PEP Fund 39	032045	1.25														

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## CURRENCIES, MONEY AND CAPITAL MARKETS

### FOREIGN EXCHANGES

#### Punishing day for D-Mark

GERMANY'S political and economic problems turned yesterday's foreign currency trading into a black day for the D-Mark, which lost out to nearly all the other major currencies. Its most punishing blows came in trading against sterling, the yen and the French franc as traders took a gloomy view of a wave of news coming out of Bonn, writes James Blitz.

The widening strikes in the German public sector, two resignations from the Bonn cabinet and remarks from Mr Thilo Walz, the German finance minister, all undermined the D-Mark yesterday. But traders also noted that sterling is continuing to make gains in its own right, propelled by confidence in Britain's government rather than mere disillusionment with the news from Bonn.

The pound ended in London at DM5.9975, up 1½ pence from its previous close. In morning trading it narrowly failed to reach DM2.9400, peaking at DM2.9388.

The D-Mark also suffered a sharp decline against the yen, finishing at Y80.5285. The German currency's only comfort was in trading against the dollar, where it ended at

DM1.6510, only a touch weaker than its previous close of DM1.6506. Dealers said this was partly because the US currency had itself weakened so much against the yen yesterday. But big interest rate differentials between Germany and the US would have made it difficult in any case for the dollar to make much progress. The dollar finished in New York at DM6.564.

Sterling was the main winner in London trading, up on both the dollar and French franc. It finished in London at \$1.7792, having opened at \$1.7715, and ended at FFr9.7075, up from the previous close of FFr9.8825. The pound moved up to fourth from bottom in the ERM grid, overtaking the French franc once again. It ended in New York at \$1.7665.

Traders now feel that the next big barrier for sterling to cross is \$1.78, its high in the

immediate aftermath of the Conservatives' general election victory in April. If it reaches DM2.95 in the next few days, it will also cross its current central rate in the ERM, increasing speculation that Britain will put sterling in the narrow band of the ERM.

The other big action yesterday came in yen trading, as the Japanese currency gained from comments made at the weekend's G7 meeting. The G7 communiqué said foreign exchange markets had been generally stable in recent months, but added that the decline of the yen was not contributing to the adjustment process.

The yen rose against most currencies. It closed against the dollar at Y133.10 (after starting at Y134.55) and in New York ended at Y133.01. Against sterling, it finished in London at Y236.75, having closed previously at Y238.50.

### EMS EUROPEAN CURRENCY UNIT RATES

	Fx Central Rate	Currency Appreciation/Ecu Apr 27	% Change from Central Rate	% Strong/ Weak Currency	Devaluation
Spain Pts	133.821	128.733	-1.67	5.10	43
Portuguese Esc	178.735	171.588	-2.88	4.25	2.75
Belgian Franc	2.11615	2.1255	+0.45	1.49	25
D-Mark	0.65686	0.65735	+0.10	1.35	11
French Franc	0.67671	0.67690	+0.23	1.02	7
Sterling	0.69694	0.69692	-0.29	0.95	24
Irish Punt	7.84015	7.83997	-1.25	0.00	34

Estimated rates set by the European Commission. Increases in a decreasing exchange strength. Percentage change for the day's opening rate. Increases show the value of the stated currency over the percentage difference between the actual market and Ecu central rate for a currency, and the maximum permitted percentage deviation of the currency's market rate from its Ecu central rate.

Adjustment calculated by Financial Times.

### E IN NEW YORK

Apr 27	Close	Previous Close
1.7766 - 1.7770	1.7720 - 1.7730	1.7767 - 1.7769
1 month ...	1.7617 - 1.7620	1.7617 - 1.7619
3 months ...	1.7567 - 1.7570	1.7565 - 1.7567
12 months ...	1.7508 - 1.7510	1.7486 - 1.7500

Forward premiums and discounts apply to the US dollar

### STERLING INDEX

Apr 27	Aug 27	Prvds
8.30 am ...	9.24	9.22
10.00 am ...	9.26	9.23
11.00 am ...	9.26	9.23
1.00 PM ...	9.25	9.23
4.00 PM ...	9.25	9.23

Estimated rates taken towards the end of London trading. 12-month forward dollar £24.519m. 12 hours

9.05-9.07pm.

### CURRENCY MOVEMENTS

Apr 27	Bank of England Index	Moyers Index	Moynihan Changes %
Sterling ...	92.6	92.4	-1.9
U.S. Dollar ...	100.0	100.0	0.0
Canadian Dollar	104.6	104.6	0.0
Austrian Schilling	110.1	112.4	+2.3
Swiss Franc	112.2	112.4	+2.0
Danish Krone	108.6	108.6	0.0
Irish Punt	118.3	118.4	+0.9
Sw. Krona	118.3	118.4	+1.1
French Franc	104.0	104.0	0.0
Italian Lira	120.8	120.8	0.0
Yen ...	120.8	120.8	0.0
Peso ...	107.6	107.6	0.0

Moynihan: Average changes over 1980-1982-1983. Bank of England Index / Rate for April 24.

### CURRENCY RATES

Apr 27	Bank of England Index	Special Bank Rate	European Currency Unit	Commercial Rate
Sterling ...	92.6	92.4	1.7700	1.7700
U.S. Dollar ...	100.0	100.0	1.7700	1.7700
Canadian Dollar	104.6	104.6	1.7722	1.7720
Austrian Schill	110.1	112.4	1.7745	1.7745
Swiss Franc	112.2	112.4	1.7755	1.7755
Danish Krone	108.6	108.6	1.7755	1.7755
Irish Punt	118.3	118.4	1.7755	1.7755
French Franc	104.0	104.0	1.7755	1.7755
Italian Lira	120.8	120.8	1.7755	1.7755
Yen ...	120.8	120.8	1.7755	1.7755
Peso ...	107.6	107.6	1.7755	1.7755

\* Basis rate refers to central bank deposit rates.

These are not used by the UK, Spain and Ireland.

\* European Commission Calculations.

All SWF rates are for April 24.

### OTHER CURRENCIES

Long term Eurobonds: Two years 5.0-5.3 per cent; three years 5.4-5.6 per cent; four years 5.5-5.8 per cent; five years 5.6-5.8 per cent. Short term rates are for US Dollars and Japanese Yen; others, one day rates.

Forward premiums and discounts apply to the US dollar and not to the individual currency.

### EURO-CURRENCY INTEREST RATES

Apr 27	Short Term	7 Day	One Month	Three Months	Six Months	One Year
Sterling ...	10.75%	10.75%	10.75%	10.75%	10.75%	10.75%
U.S. Dollar ...	10.75%	10.75%	10.75%	10.75%	10.75%	10.75%
Canadian Dollar	10.75%	10.75%	10.75%	10.75%	10.75%	10.75%
Austrian Schill	10.75%	10.75%	10.75%	10.75%	10.75%	10.75%
Swiss Franc	10.75%	10.75%	10.75%	10.75%	10.75%	10.75%
Danish Krone	10.75%	10.75%	10.75%	10.75%	10.75%	10.75%
Irish Punt	10.75%	10.75%	10.75%	10.75%	10.75%	10.75%
French Franc	10.75%	10.75%	10.75%	10.75%	10.75%	10.75%
Italian Lira	10.75%	10.75%	10.75%	10.75%	10.75%	10.75%
Yen ...	10.75%	10.75%	10.75%	10.75%	10.75%	10.75%
Peso ...	10.75%	10.75%	10.75%	10.75%	10.75%	10.75%

Estimated rates taken towards the end of London trading. 12-month forward dollar £24.519m. 12 hours

9.05-9.07pm.

Commercial rates taken towards the end of London trading. 1 UK, Ireland and US are quoted in US currency.

Forward premiums and discounts apply to the US dollar and not to the individual currency.

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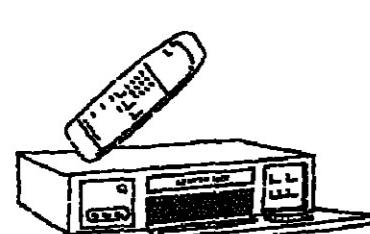
Commercial rates taken towards the end of London trading. 1 UK, Ireland and US are quoted in US currency.



## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

*4:00 pm prices April 27*

**Samsung 4HD Hi-Fi VCR:**



Jog & Shutt

**Auto Tracking**  
 **SAMSUNG**  
Electronics

Technology that works for life



## AMERICA

# US equities depressed by supply worries

## Wall Street

US SHARE prices fell across the board in quiet trading yesterday as concern about supply pressures, and economic statistics expected later this week, kept buying to a minimum, analysts said.

At the close the Dow Jones Industrial Average was down 19.90 at 3,304.56. The more broadly based Standard & Poor's 500 lost 5.95 to 566.94, while the Nasdaq composite index slipped 2.01 to 570.88. NYSE turnover was 173m shares, and declines outpaced rises by 888 to 773.

Last week's news that General Motors plans a worldwide offering of common stock that could raise as much as \$2.3bn has prompted the question whether there is sufficient demand from investors to soak up newly issued stock without sending share prices lower.

The market was also wary of the approaching economic data, which should provide an indication of how fast the recovery is progressing. Today is the busiest day for numbers, with first-quarter gross domestic product, March new single-family home sales, and the Conference Board's April consumer confidence index all due for release.

General Motors fell at first but recovered to end S'up on balance at \$39.74 in turnover of 2.2m shares as investors continued to react to last Friday's announcement of a planned offering of 50m shares.

Compaq dropped 3.1% to \$23.34 on 2.2m shares traded after the computer company reported first-quarter profits of only 53 cents a share, well down from the \$1.26 share earned a year ago.

The weakness in Compaq spread through the sector, with Hewlett-Packard falling 1.1% to \$3,386, while the gold index rose 11 to 1,017. Industrials put on 9 to 4,225. Angios rose R1 to R111.75.

On press reports that it could be faced with serious logistical problems if the European Community introduces quotas restricting imports of shoes made in China. Although exact figures are not available, a significant proportion of Nike's sports shoes are made in the Far East, including China, South Korea, Taiwan and Thailand.

On the Nasdaq market, US Healthcare climbed 8.2% to 474 in heavy trading in response to first-quarter net income of 63 cents a share, above both last year's figure and the range of analysts' estimates.

In the same sector, Basic American Medical jumped 8.2% to \$18.4 on news that Columbia Hospital (down \$1.4 at \$18.4) will take over the company in a \$185m stock swap.

Medical Care International declined 3.1% to 57.7% after announcing first-quarter profits below market expectations.

## Canada

THE TORONTO market weakened throughout the session in thin trading as nervousness over the extent of Olympia & York's debt troubles continued to depress the real estate and banking sectors.

The composite index ended 2.2 lower at 3,326.4 and falls led by 1.35 to 172 after a low of 18.7m shares.

Lenders to O & Y gave the cash-strapped property giant less than requested. The bankers provided O & Y with only enough funds to keep Canary Wharf operating until the end of the week.

## SOUTH AFRICA

A WEAKER financial rand boosted shares in companies with overseas income. The overall index added 15 to 3,386, while the gold index rose 11 to 1,017. Industrials put on 9 to 4,225. Angios rose R1 to R111.75.

## EUROPE

# German uncertainty casts shadow on bourses

POLITICAL and industrial uncertainty in Germany cast a shadow on continental trading. Zurich was closed for a half-day, writes Our Markets Staff.

FRANKFURT took the start of the public service workers' strike in western Germany and the sudden resignations in Chancellor Helmut Kohl's cabinet in its stride. The DAX index closed down 3.45 at 1,742.22 while the FAZ index, calculated at mid-session, shed 2.35 to 708.46. Turnover fell to DM4.4bn from DM5.6bn.

Some analysts said that the market's reaction to the strike had been positive so far since the government had demonstrated that it was not prepared to concede to union pressure over pay claims. However, a prolonged strike would erode share prices, they said.

Chemicals stood out in a dull day for corporate news. Bayer gained DM1.90 to DM228 ahead of its dividend payout later this week while Hoechst fell DM1.20 to DM222.30. Basf was 40 pgs lower at DM249.90.

In the same sector, Basic American Medical jumped 8.2% to \$18.4 on news that Colum-

bia Hospital (down \$1.4 at \$18.4) will take over the company in a \$185m stock swap.

Medical Care International declined 3.1% to 57.7% after announcing first-quarter profits below market expectations.

## ASIA PACIFIC

# Arbitrage unwinding breaks Nikkei's three-day gain

## Tokyo

ARBITRAGE unwinding and declines in the US on Friday pushed the Nikkei average down in thin trading yesterday after three consecutive gains, writes Neil Weinberg in Tokyo.

The composite index lost 91.93 to 17,450.52 after reaching a low of 17,450.52 after a low of 17,301.08.

The Topix index of all first section shares eased 1.06 to 1,312.45, but rose 1.22 to 1,312.45 after a low of 1,311.75.

With the market trading at a premium to futures, investors took to selling shares and buying futures to unwind arbitrage positions, pushing the index to an intraday low in the first hour.

Prices then recovered on investment trust and pension

FT-SE Eurotrack 100 - Apr 27									
Hourly changes									
Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm	close		
1164.76	1168.13	1167.31	1167.47	1168.43	1170.13	1169.88	1169.59		
Day's High	1170.33								
Day's Low	1164.72								
Apr 24	Apr 23	Apr 22	Apr 21	Apr 20	Apr 19	Apr 18			
1167.02	1169.11	1171.34	1166.73	1169.83	1169.59	1169.59			

Source value 1000 GBP/1000

Siemens rose 90 pfg to DM87.90. After the close it announced an 8 per cent increase in six-month net profit.

Berliner Bank closed DM2.50 higher at DM269.50 after announcing a 23 per cent rise in 1991 net profit. The three major banks were weaker, with Deutsche Bank down DM2.50 to DM17.13. Elsewhere, Hortsen, which said that it was to increase its 1991 dividend by DM1 to DM5, shed 70 pfg to DM17.20.

PARIS came close to breaking above the elusive 2,000 barrier on the CAC-30 index in late trading, spurred by a recovery in bond prices and a

strong franc. The CAC-40 index ended 10.81 higher at 1,995.72, just below the day's high of 1,998.45 and well up on the day's low of 1,973.72. Turnover was thin at FF1.8m.

Michelin ran into profit-taking after last week's gains, losing FF4.70 to FF204.70 in heavy volume of 450,450 shares, but Peugeot continued its advance, buoyed up by news that it planned to increase its dividend payout in coming years. The stock added DM1.22 to DM7.70.

Eurotunnel remained weak, losing FF1.35 or 3.6 per cent to FF35.65 with a heavy 2.3m shares traded. The tube maker Vallourec lost another FF1.13 to

FF1.04.

STOCKHOLM weakened at the start on interest rate worries but steady gains by Astra,

FF1.23 after a negative annual meeting last Friday. Mulinex had a volatile day, falling as low as FF1.12.50 after the company turned less positive on 1992, but ended just FF1.12 lower at FF1.12 with 70,000 shares traded.

MILAN closed unchanged, as continued strength in the car sector offset weaker prices elsewhere. News that President Francesco Cossiga had resigned had little impact on the market. The Comit index fell 0.43 to 503.43 in turnover estimated at less than Friday's 1.5m.

Volvo B shares rose SKr6 to a new year's high of SKr46 ahead of the annual meeting on Friday.

BRUSSELS saw its recent favourite Delhaize fall BF1.80 to 8.6 per cent to BF1.80, while 15,570 shares traded following worse-than-expected results from its US division.

The Bel20 index dropped 0.1 to 2,109.38 in turnover of BF10.30. Petroplus lost BF1.50 to BF10.20 after news that its US division had recorded a first quarter loss.

AMSTERDAM's CBS-Tennet index lost 0.7 to 1,279.9 in turnover of F1.437.1m. Begelemann rose F1.80 or 1.5 per

cent to F1.112.50 on strong retail buying. This followed a newspaper interview with the chairman at the weekend in which he said that the group's market value was too low.

ING, which reports 1991 earnings today, was 50 cents down at F1.50.30. Nedlloyd declined 90 cents to F1.37.40 after Mr Torstein Hagen, a major shareholder, confirmed that he has an option on a further 5 per cent of the stock.

MADRID fell in dull trade. The general index shed 0.1 to 1,249.93 in turnover of Pta8.4bn. Repsol gained Pta5 to Pta2.840 on expectations of good first quarter results, due early next month.

OSLO's all-share index gained 1.38 to 427.33 in turnover of Nkr1.26m. Norsk Hydro, due to announce first quarter results tomorrow, advanced Nkr1.5 to Nkr1.61.

ISTANBUL fell following a number of disappointing first quarter results. The index was down 9.8 or 2.6 per cent at 371.78.

finished a net 4.75 ahead at 581.02 in turnover of Mts9.5m.

BANGKOK was lower as opposition groups called for a protest rally against the government. The SET index weakened 20.29 to 774.52 in turnover of Bt1.452.60. Declines led advances by 209 to 25.

Bangkok Bank lost Bt16 to Bt634 and Thai Farmers Bank was Bt10 down at Bt494.

AUSTRALIA lost ground on profit-taking and caution ahead of tomorrow's release of the CPI figures for March.

The All Ordinaries index slipped 6.7 to 1,602.9 in turnover of A\$146.2m.

BFI was 10 cents down at A\$13.34. BTR shed 5 cents to A\$2.61 and Pacific Dunlop was 7 cents cheaper at A\$5.31.

WESTERN Mining declined 6 cents to A\$5.02 after reporting on Friday that production at its operation in Western Australia had been affected by industrial action.

NEW ZEALAND was easier. The NZSE-40 index shed 1.32 to 1,453.97 in turnover of NZ\$15.6m.

for the year and closed off Y1100 at Y820 and Y40 at Y1,100 respectively.

In Osaka, the OSCE average put on 83.40 to 12,753.13 in volume of 11.7m shares.

## Roundup

IN A MILD day for Pacific Rim markets, Hong Kong climbed for the fifth consecutive session. Bombay reached Y1,450 with NEC firming Y90 to Y1,450.

Pharmaceuticals also fared well, with Daiichi gaining Y40 to Y1,480 and Yamazouchi advancing Y20 to Y2,600.

Motorcycle makers have also garnered buying interest in recent sessions, with Honda adding Y90 to Y1,450.

HONG KONG extended its gains in spite of some profit-taking early in the day. The Hang Seng index rose 4.60 to 5,371.77. Turnover dipped to Y1,000 up at Y1,000.

Financial shares were widely lower, with Tokio Marine & Fire receding Y12 to Y980 on a weak earnings outlook and Mitsubishi Bank declining Y40 to HK\$3.16bn from HK\$4.22bn.

Chimeung Kong was the most active stock, gaining 2 cents to HK\$22.50, while Jardine Matheson was 50 cents stronger at HK\$1.40.

The composite index rose 16.19 to 1,190.87 in combined turnover of 150,760 pesos. The market was led by PLTV, up 20 pesos at 905 pesos.

KUALA LUMPUR fell following disappointing February trade figures which were released on Saturday. The Straits Times Industrial index

finished a net 4.75 ahead at 1,413.11 in turnover of RM83.7m.

SEOUL gained on buying of manufacturing and financial stocks. The composite index added 13.18 at 606.06 in turnover of Bt1.452.60. Declines led advances by 209 to 25.

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## FINANCIAL TIMES SURVEY

# POLAND

Tuesday April 28 1992

**Poland's ambitious drive to become a prosperous, capitalist democracy has run into political problems, writes Anthony Robinson. But the country remains basically stable, strategically secure and strongly pro-European. In spite of its economic difficulties, it boasts a dynamic entrepreneurial culture and a lively civil society which is determined to succeed**



Photo: Anthony Robinson  
Poland's long history of grandeur, courage in defeat and eventual re-birth is recorded at the tomb of the unknown warrior on Warsaw's Victory Square. The country has regained its sovereign independence and the last Russian soldiers are due to leave shortly. Control over the army is at the centre of a power struggle between President Lech Walesa and the centre-right coalition government led by Mr Jan Olszewski. But few Poles want a replay of the inter-war period when Marshal Józef Piłsudski staged a military coup against a weak democracy

## Reforms hit turbulence

**THE UPHILL** nature of Poland's struggle to turn itself into a moderately prosperous, tolerably democratic and stable member of the European Community by the end of the decade has been underlined over the past six months by economic retrenchment and political manoeuvring.

The goal remains clear. But all winter long Poles lived with a dispiriting government crisis as inexperienced politicians, elected at last October's first free elections since the Second World War, struggled to form a government and draw up a budget consonant with the limited resources of the post-communist state.

As feared, the elections, which were conducted on a complex proportional representation system, returned a plethora of parties. In marked contrast to the passionate interest with which Poles participated in the events which led to the end of communist rule in summer 1989, only 42 per cent of the electorate bothered to turn out. The outcome was a confusing and fragmented parliament with 29 par-

ties represented in the Sejm, the 460-seat lower house of parliament.

Without a clear mandate from the electorate for any party or leader it was two months before Mr Jan Olszewski, a former Solidarity stalwart, accused of being a right-wing Catholic party, managed to put together a coalition capable of gathering enough support in parliament. He then spent much of his time trying to put together a broad coalition capable of providing a stronger political base for the painful economic sacrifices.

Such hopes were dashed last week when Mr Tadeusz Mazowiecki, the first post-communist prime minister and leader of the Democratic Union, the largest single party, said the three opposition parties he represented in the talks would not join the government. This left the government unsure of its ability to push through parliament the cuts in social welfare spending deemed essential to keep the budget on target and restrain inflation.

Worse, the blow to Mr Olszewski's government was

accompanied by a fierce press attack on President Lech Wałęsa, which underlined the depth of the political crisis facing the country. The attack in Gazeta Wyborcza, whose editor Mr Adam Michnik is a former Solidarity stalwart, accused the president of surrounding himself with advisers linked to the Soviet KGB and being unable to rise to the level of his responsibilities.

The tension between President Walesa and most of his former Solidarity allies, including the prime minister whose appointment he opposed, underlines not only the fragility of Poland's post-communist institutions but also the ambiguous relationship between the newly-elected parliament and the president who was elected a year earlier.

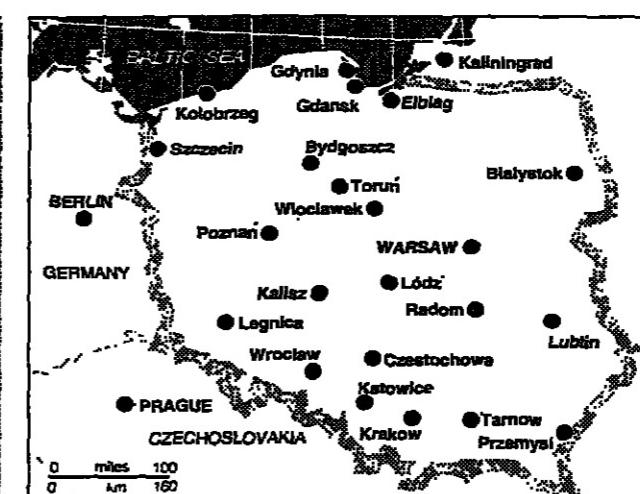
The unresolved constitutional and political issues, partly inherited from the communist period and partly a product of Mr Walesa's own complex personality and leadership ambitions, have diverted attention from economic and institutional problems and now threaten to

aggravate them. of those who form the new government had criticised during the election campaign.

The decision to bite the bullet came in mid-March after Mr Andrzej Olechowski, one of Poland's most experienced trade and central bank officials, became finance minister. After a quick visit to Washington for informal talks with the IMF and the World Bank he came back to Warsaw to secure government approval for a revamped budget. This established a limit of \$6,000m zlotys, or 5 per cent of gross domestic product, to the permissible budget deficit.

Privatising the still largely state- or municipally-owned industrial sector is proving much more difficult than expected. Cutting government spending and closing bankrupt state companies has also been affected by the political atmosphere and doubts over the government's ability to stick to tough economic targets.

The result was a fast-rising budget deficit last year which faced the new government with an unavoidable but painful need to cut spending, raise taxes and revert to the tough monetarist policies which most



reform programme. The World Bank, along with other institutions such as its affiliate the International Finance Corporation, has earmarked well over \$2bn for Polish projects. But the bank and the IMF need reassurance that government spending is under control before the IMF agrees to resume payments from its three-year, \$1.7bn extended loan facility.

A green light from the IMF, in turn, should open the way for negotiations later this year with the London Club of commercial bank creditors. Here, Poland is seeking a reduction of the \$11bn bank debt similar to the 50 per cent reduction in the \$33bn official debt already agreed last year with the Paris Club.

The close attention to Polish events being paid by western institutions reflects the awareness of Poland's strategic importance as the largest of the former Soviet satellites, and the post-communist country which embarked most enthusiastically on market-oriented reform in 1990. Poland's success or failure will have a profound effect on the stability of a region racked by political uncertainty, ethnic strife and economic recession.

The omens are better than the present crisis would allow. In spite of the current malaise this ethnically homogeneous country of 38m people remains fundamentally stable. Most

Poles are enjoying their regained liberties and recognise that they are infinitely better off than their neighbours in the former Soviet Union. They are also vividly aware of their good fortune in escaping the ethnic tensions which have provoked such bloodshed in Yugoslavia and which threaten the stability of other countries in the region.

Ideally Poles would like to be fully-fledged members of Nato and the European Community. But realistically they acknowledge that the collapse of Soviet power and this year's association agreement with the EC have given them greater security and independence than they have enjoyed for decades, if not centuries.

Living conditions have also improved substantially for many, in spite of the seemingly catastrophic collapse in state sector output over the past two years. Decades of empty shops are just a bad memory while millions have found new jobs in the most dynamic entrepreneurial culture of post-communist Europe.

All this, of course, has been watched enviously by Russian and other reformers. The essence of a country poised between two worlds is well summed up in a joke doing the Warsaw rounds. It tells of two travellers, one from Paris and one from Moscow, who alight by mistake at Warsaw. The traveller from Paris takes one

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Jan 92: \$ = 11,247 zlotys

Editorial production: Roy Terry

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## POLAND 2

Anthony Robinson examines the fragile economic situation

## Little room to manoeuvre

After months of increasingly irrelevant debate in Poland about the virtues of more or less expansionary monetary and economic policies the World Bank issued a report on the Polish economy earlier this year which made brutally clear how limited the room for manoeuvre was and is.

"The fiscal situation has worsened to the point where hyperinflation is an immediate danger. Unemployment has reached a level that cannot be tolerated for long. Investment in infrastructure and human resources development has shrunk to levels that, if maintained, will undermine the prospects for sustained growth," the report says.

In blunt words addressed to politicians even more than economists it added: "None of the long-term supply side reforms stands any chance of success if Poland slides back into hyperinflation, or if its economy continues to decline as dramatically as it has in the last two years."

At the heart of the problem lies the nature of the state-dominated economy inherited from 45 years of Soviet-style central planning. In spite of the explosion of private enterprise concentrated mainly in retailing, trade and construction where only small amounts of capital are required, the bulk of economic activity is still carried out by state or municipally-owned enterprises.

Privatisation, in a country where private savings were virtually eliminated by hyperinflation and the 1990 economic stabilisation programme, is proving more difficult than anticipated. Allowing bankrupt state enterprises to close is also difficult when entire communities and their infrastructure often depend on one or two large plants where workers' councils exert strong influence on management unversed in the ways of the market.

But the continuing existence of large numbers of bankrupt state enterprises exerts large negative pressures on the economy, adding to inflation and absorbing productive resources which could be better used elsewhere. Thousands of state-owned enterprises have survived by not paying their bills and building up inter-enterprise credits or debts to a banking system overburdened with non-performing and non-



Jerzy Eysymontt critic of the former finance minister

collectable loans and in need of reform and re-financing.

The overall picture is not quite as bleak as suggested by the nearly 40 per cent drop in industrial output and 20 per cent decline in official GDP over the past two years. The official statistics fall to take fully into account dynamic growth in the private sector and much of the output no longer produced by the state sector was of poor quality or unsellable. Furthermore, some state-owned enterprises have managed to increase their exports to the west and cut costs by shedding labour and selling assets. Even so the overall crisis of the state sector is the crucial factor behind a fiscal crisis which underlies the narrow margin of manoeuvre for policy-makers.

This is because the 8,000 state sector enterprises traditionally provided around 80 per cent of government revenue. The collapse in their profitability caused government income to plummet from 44.5 per cent of GDP to 33.6 per cent last year. At the same time, unemployment rose from virtually zero to more than 2.1m people, or 11 per cent of the workforce. Social security costs were further blotted by highly advantageous early retirement and disability pension regulations. The scissors effect of declining revenue and rising spending risked pushing the budget deficit up to 11 per cent of GDP this year if unchecked.

It was with this prospect in mind that the international institutions issued their warnings about the dangers of hyperinflation - as well as their strictures on the need for

a better taxation system to bring the private sector more securely into the tax net. The government is already shifting the balance from income to consumption taxes; it plans to introduce a Value Added Tax at the beginning of next year.

The signal that fiscal rectitude had taken priority over selective stimulation of state industry, as originally advocated by the prime minister, Mr Jan Olszewski, and his economic policy chief, Mr Jerzy Eysymontt, came in March with the appointment of Mr Andrzej Olechowski.

After visiting Washington, Mr Olechowski pushed through cabinet a commitment to social security and other spending cuts designed to keep the budget deficit to a limit of 65,500m złotys or 5 per cent of GDP. Subsidies to enterprises will be cut in real terms by 46 per cent to 1.7 per cent of GDP and farmers, another vociferous group well represented in government, will also see their aid further cut in real terms.

It will not be easy to keep to the new policy anchor, not least because the projected tight rein on government spending will see a continuation of the recession and a remorseless climb in unemployment. Morgan Guaranty recently forecast a further 6 per cent decline in GDP this year accompanied by a rise in unemployment to 17 per cent of the workforce against the background of high inflation and a deteriorating current account deficit.

This is hard to swallow for a fragile coalition government which gained power largely through its criticism of the allegedly tough monetary policies associated with Mr Leszek Balcerowicz, finance minister in the first two post-communist governments.

Mr Eysymontt, who was a leading critic of the former finance minister for not paying sufficient attention to the impact of his policies on the state enterprises, still hopes that growth in the construction, trade and service sectors will help to bring the economy out of its tailspin. Ideally he would like to see 1992 end as a year of zero growth and poised for recovery in 1993. But with a 14 per cent decline in output over the first two months of this year he concedes that

reaching this target "will not be easy" in spite of the boost to exports hoped for by allowing the exchange rate to fall more closely in line with domestic inflation this year.

Real incomes actually rose last year in spite of the drop in GDP, largely because the złoty did not depreciate less than last year's 60 per cent inflation. The currency's appreciation against the dollar resulted in a flood of western consumer imports, including more than 300,000 new or used cars. This put further pressure on domestic producers and reinforced that contrast between the glittering shops and depressed factories which is proving so politically unsettling.

Mr Olechowski, who appears to have established a good working relationship with Mr Eysymontt, has no illusions about the difficult economic times ahead and fears that further cuts in government spending may be required. "I can't exclude that there'll be strains, demands for higher wages, capital flight. It could become a real problem. Then we might have to cut back further."

Poland is already suffering a capital flight of several tens of millions of dollars a month, he adds, and will need substantial foreign funding to finance the projected 5 per cent budget deficit and prevent the economy falling further. "We expect to finance about one third of the deficit from the central bank and about a sixth from capital markets but we'll have to get capital from abroad or we'll crowd out the private sector," he warns.

Until now, in spite of last year's Paris Club agreement to write down over 50 per cent of the \$33bn official debt, loan commitments of more than \$2bn by the World Bank and associate membership of the European Community, post-communist Poland has not been able to attract private equity investment consonant with its strategic importance.

The danger, underlined by the World Bank, is that without greater efficiency in the public sector and higher investment in the private sector the recession will deepen to create politically destabilising unemployment and levels of debt in the public sector which would make enterprises impossible to privatise. The next few months will be critical.

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Christopher Bobinski and Anthony Robinson on the banking system

## Reconstruction is a priority

CLEARING the Polish banks of the bad loans from the old communist system and building up a modern banking system is high on the list of Polish priorities.

Handlowy which still handles the greatest share of Poland's trade financing, and the PKO SA which has in the past been the repository of Poles' private hard currency savings.

This sector also contains the PKO BP bank which traditionally attracted the bulk of domestic savings but is burdened with the legacy of once heavily subsidised housing loans which now threaten to engulf it.

The Food Economy Bank (BGZ), which traditionally channelled loans to farmers under the simple communist banking system, is also now listing under the burden of farm debt which continues to rise while real incomes remain at 1989 levels. The BGZ also once co-ordinated hundreds of small local co-operative banks but some of these are now striking out on their own.

The youngest of the state-owned specialist banks - Bank Rozwoju Exportu (BRE), set up

in 1986 to finance export-related projects - is due to be privatised.

The first signs of change came in 1988 when nine "commercial" banks were hived off from the Narodowy Bank Polski

in 1986 to finance export-related projects - is due to be privatised.

The inherited problems of the state sector demand a huge investment in training and re-equipping. Training is being provided under a "twinning" arrangement initiated by the International Finance Corporation and financed by the World Bank.

Banco San Paolo from Turin, for example, is twinned with Powszechny Bank Kredytowy (PBK) in Warsaw and banks from the UK, Ireland and most other EC countries are involved in similar schemes.

The most difficult task is building up the commercial banking system around the core formed by the nine commercial banks which formerly acted as the provincial branches of the central bank.

The danger, underlined by the World Bank, is that without greater efficiency in the public sector and higher investment in the private sector the recession will deepen to create politically destabilising unemployment and levels of debt in the public sector which would make enterprises impossible to privatise. The World Bank is concentrating the bulk of the \$200m set aside for developing Poland's financial institutions on improving the efficiency and skills of these core banks.

An important role is also played by the state-owned specialist banks, especially Bank

To bring Poland up to international standards Telbank, a

company set up by the NBP

and presented in balance sheets as "income accruing in future periods". As such it was treated by the "taxman" as a current profit and taxed accordingly.

The pressing need for tax income also acted as a powerful incentive to keep loss-making enterprises alive because allowing them to go under would eliminate them as a source of taxable "paper" profits.

This year the situation is to change. The government, supported by the World Bank, is working on a scheme to restructure bank and inter-company debts and clear corporate balance sheets to allow the cash-strapped arms factories concentrated in the south-east.

In 1990, when Poland embarked on its shock anti-inflation programme with high real interest rates, it was those companies which had been investing in modern equipment who were suddenly caught and hit hardest with a soaring debt service bill and little prospect of covering it.

It was a process the banks found themselves helpless to prevent. They did not have the expertise to advise the companies or the political clout to cut credit to ailing enterprises and risk accelerating unemployment. On the contrary, at times they found themselves under pressure from sections of Poland's new Solidarity government to keep their debtors at

afford.

Poland's pressing budget

problems have also helped to obscure the situation. Banks

which sought to make reserves

against bad debts were discouraged from doing so by the tax authorities as this would have lowered taxable profits. Instead

unpaid interest was capitalised and presented in balance sheets as "income accruing in future periods". As such it was treated by the "taxman" as a current profit and taxed accordingly.

The pressing need for tax income also acted as a powerful incentive to keep loss-making enterprises alive because allowing them to go under would eliminate them as a source of taxable "paper" profits.

This year the situation is to change. The government, supported by the World Bank, is working on a scheme to restructure bank and inter-company debts and clear corporate balance sheets to allow the cash-strapped arms factories concentrated in the south-east.

In 1990, when Poland embarked on its shock anti-inflation programme with high real interest rates, it was those companies which had been investing in modern equipment who were suddenly caught and hit hardest with a soaring debt service bill and little prospect of covering it.

If, on the other hand, the round table concludes that the enterprise is a "basket case" the decision should be taken to close it. Appeals against the decision, it is suggested, would be decided by a separate tribunal.

Loans of up to \$300m from the World Bank would help finance the scheme which looks good on paper but will require steady nerves on the part of the government to implement. The first blow of the executioner's axe has yet to fall on Poland's hapless debtors. The credibility of bank reform awaits that event.

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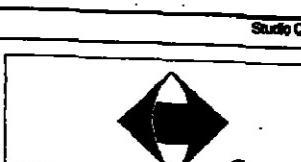
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## POLAND 4

Anthony Robinson criss-crosses small-town Poland and finds the spirit of enterprise still very much alive and well

## Profile: ZBIGNIEW SOCHA OF BRODNICA

**Survivor prosers**

BEFORE the Balcerowicz plan came into effect in January 1990, Brodnica, a small market town near Bydgoszcz founded by the Teutonic Knights in the 12th century, boasted 700 small private enterprises and shops. Only 230 still exist.

But those which do have demonstrated their durability under harsh, and often unpredictable, economic and political circumstances.

Zbigniew Socha, the 41-year-old owner-manager of ZSJM engineering company, is one of the survivors. After slowly building up production in a converted glasshouse full of second-hand machines behind his smart front office, he saw his order book for simple metal bending machines melt away in 1990 as customers, mainly state-owned enterprises, revoked their contracts in the face of sky-high interest rates and falling demand.

After months desperately seeking new clients and new products he finally received a European Community loan to build a bakery but was unable to equip it when interest rates rose to new highs in early 1991.

In the nick of time he found

a German joint venture partner and began making illuminated advertising panels, using cheap Polish labour to assemble panels from imported aluminium and plastic.

He also found German and Danish partners to market his metal-bending machines throughout the EC and Scandinavia and set up a joint venture in Minsk to produce wood-cutting machinery.

Now his 35-man business is divided 50-50 between panels and simple metal-bending and wood-planing machines with 70 per cent of production for export. "But my German partners know my costs down to the nearest pfenning, and they won't let me raise my prices even though they sell at a 650 per cent mark-up," he complains.

In the long run, he is convinced that economic recovery in the former Soviet republics will provide an important market for Polish companies. But right now he concedes "the quality of the Minsk machines is terrible. We suggested they start with 10 machines and then build up. But they decided to order enough parts from various local factories to

make 1,000 machines".

When the parts came, however, nothing fitted and they could only assemble 20 working machines. "Now I have nine people there helping to sort out the mess. I don't want to get a bad name for our products. But they kept us alive by sending cheap basic parts for the frame of our machines and that helped us to keep our costs low," Mr Socha said.

In spite of sleepless nights and long hours, Mr Socha is determined to remain an entrepreneur and be his own boss. "I have no ambition to become a Rockefeller. This is not the time for ambitious schemes, but I do want to keep running my own small business."

What he worries about is non-payment or delayed payment from customers, the difficulty of raising credit and the unpredictable changes in government economic policy.

"What we need is a decent banking system and modest government that sets clear rules and enforces the law," he says. "But it is over four months since the elections and we still don't even know what the government's economic strategy is."



Zbigniew Socha in the converted glasshouse where he manufactures metal-bending machines

Picture: Anthony Robinson

THE president of the PLEXIS precision engineering company in Bydgoszcz, Maciej Skarbkiewicz, runs his diversified enterprise from an elegant panelled office attached to his precision plastic extrusion factory. He started building his company in the early 1980s after studying English in England for two years. In 10 years he has built the company up to a \$4m a year turnover, adapting quickly to changed

## Profile: MACIEJ SKARBONKIEWICZ OF BYDGOSZCZ

**A man of diverse parts**

circumstances. Latterly, he has built an atelier to produce high-quality, women's fashion clothing in the attic of the die factory and branched out into importing liqueurs, and consumer electronics. He has also entered a joint venture with OET of Germany, renting the storage hall of a nearby state-owned bakery to produce a few years ago.

POLAND may insist that it wants "big bang" privatisation, but all it has produced thus far is a protracted whimper.

The country's much-heralded Mass Privatisation Programme (MPP), conceived as an effort to kick-start the transfer of large state enterprises into private hands, was supposed to be well advanced by now. Instead, it has been bogged down for months in legalistic quibbling and political disagreement. And while the government is trying to get the process moving by issuing invitations to western companies it wants to involve, it could still be knocked off course by an adverse vote in parliament.

The MPP - an ingeniously complex scheme under which up to 400 of the more attractive state-owned companies are to be parcelled up and transferred to investment funds managed by western banks and finance houses - admittedly represents only part of the government's privatisation efforts. But it was designed to be the showcase. Western economists, private Polish businessmen and government officials all worry that with the loss of momentum in its mass scheme, Poland is in danger of squandering a key opportunity to transform its economy.

"Although efforts at liberalising and stabilising the Polish economy have been largely successful, privatisation, especially of the large enterprises, lags dangerously," wrote Jeffrey Sachs, the Harvard profes-

wide variety of plastic household products.

The imported German machines, easily serviceable by the skilled engineers from the PLEXIS factory, run 24 hours a day producing the kind of bright, cheap kitchen utensils simply unobtainable in Polish and eastern European shops a few years ago.

This summer he will start producing high quality plastic furniture under an agreement with Flair Plast of Holland. "We have developed many legs, to help us keep afloat in fast changing times. But the most difficult thing is to build up capital when interest rates are so high and government policies keep changing all the time."

He worries that few in government have any idea of the real needs of businessmen. He plans to enter parliament with the Liberal Congress Party, whose leader Jan Krzysztof Bielecki found himself up against a rubber wall when he tried to close loss-making state enterprises.

Even when "commercialisation" takes place, there is no guarantee that the management of a state corporation will improve sufficiently to make it attractive to investors. The idea is that in a state-owned joint stock company, workers' councils should not have such a decisive influence over management. But in practice that form of constraint tends to be replaced by another. As one privatisation official put it:

"The change of status doesn't seem to mean much. In fact the management of a commercialised corporation tends to be more constrained by a politicised board of directors and ministry clerks."

To prepare a state enterprise for privatisation through a

trade sale, public offering or participation in the mass programme, it first has to be transformed into a corporation with stock controlled by the Ministry of Ownership Changes. This process, known in Poland as "commercialisation", requires the consent of workers' representatives, and such consent is not always given because restructuring and job cuts are often a prelude to privatisation.

Even when "commercialisation" takes place, there is no guarantee that the management of a state corporation will improve sufficiently to make it attractive to investors. The idea is that in a state-owned joint stock company, workers' councils should not have such a decisive influence over management. But in practice that form of constraint tends to be replaced by another. As one privatisation official put it:

"The change of status doesn't seem to mean much. In fact the management of a commercialised corporation tends to be more constrained by a politicised board of directors and ministry clerks."

In effect, the government is trying to satisfy a number of disparate objectives with its privatisation effort, and it

## Profile: HENRYK WINKLER OF KATOWICE

**Veteran capitalist**

Picture: Anthony Robinson

IN THIS country of instant entrepreneurs Henryk Winkler is a veteran. Like his father, who was deprived of his property and sentenced to 18 years' jail in 1957 as a capitalist parasite, he has always been a private businessman. He started with a small fish-curing business in 1970. But the past two years open encouragement of free enterprise have given him a free rein to do what he does best - which is to create wealth.

First, he developed his fish-curing business and built it into a wholesale operation which turned over \$15m last year. Then, in co-operation with his Hamburg-based brother, he paid \$1.5m at an auction for a state-owned bakery 15km outside Katowice, the capital of heavily industrialised Upper Silesia.

Like so many of the plants built with foreign loans during the regime of Mr Edward Gierak in the 1970s, it was used only at a fraction of its potential capacity. Even now, after heavy investment in German and Italian machines to produce and package chocolate biscuits, swiss rolls, potato chips and other luxury food items, including coffee, the bakery still uses only one third of its production potential.

Two years ago, such products were virtually unobtainable in Poland's cheerless and empty shops. Since then the market has been flooded with luxury imports - more than \$4bn was spent on goods out of the total \$14bn spent on imports last year.

Winkler is one of a growing number of consumer companies which have been quick to spot a profitable opportunity in substituting for imports by producing similar high quality goods out of the lower cost Polish base.

But pioneering the return of private enterprise has not been easy. Four months after raising the equivalent of \$1.5m from Polish banks to finance the purchase of his bakery a combination of high domestic inflation and soaring interest rates doubled the zloty cost of the investment.

Mr Winkler then switched to foreign funding. But in the meantime the zloty fell 47 per cent against the dollar. The currency factor, when added to the 12 per cent nominal interest rate on the loan, translated into a total \$9 per cent annual servicing charge.

Poland's cheap labour costs are also often more apparent than real. "I know the unemployment problem around here

and when I bought the bakery I took on the people as well. But that means I employ 230 people where a Swedish competitor using the same equipment would employ only 30," he says with a shrug.

Even so, Mr Winkler reckons that his potato chips are 50 per cent cheaper than those of imports and costs will come down further when he manages to triple output with only minor new investment and the same labour force. Meanwhile, he complains: "I have to spend more time worrying about changes in tariffs, duties and interest rates than developing production."

Last March, for example, when he imported a German

food machine, he had to pay an import duty of DM225,000. "Since then the government has abolished duties on these machines so my competitors are able to buy them more cheaply. I wish they would make up their minds."

Since buying the factory he has also seen his property tax payments rise from 80m zlotys to 450m zlotys as the cash-strapped local authority zeroed in on the prosperous-looking new venture. "I don't mind. I can see how desperately they need the money. But my satisfaction is in producing. Just want the government to let me get on with the job and not throw obstacles in the way."

**Lessons in Polish business**

**PACIFIC-TORUŃ**, a joint venture between the Baring company of San Francisco and the Toruń city council, is another food company expanding fast to satisfy the new market for good quality foods.

But the US shareholder

recently faced an uphill task to persuade the cash-strapped town council to accept addition of its shareholding recognition of a \$4.5m investment by the US partners which would greatly increase capacity and profitability.

The municipality, whose contribution to the joint venture was the land and the factory, wanted as much profit

as possible as quickly as possible. While understanding that investment in new plant by the US partner would raise future profits it was reluctant to see its overall share in the company drop from 49 to around 20 per cent.

Without the investment, however, the plant would soon have been unable to compete against imports and upgraded local producers.

For the US shareholder, this provided valuable experience of the non-economic, cultural and political factors which can make investment in Poland a tricky business.

ministry. "It's a logical combination of local possibilities with ideas from western capital markets."

So much for the theory. In practice, the process has yet to get off the ground. Although the initial announcement attracted lively interest from some 50 potential fund managers, the launch date has repeatedly slipped as the government has hesitated to put it to parliament. At the end of March, Warburg's contract with the government to assist with the scheme expired, and the UK's Knowhow Fund, which was funding the project, refused to provide another injection of cash unless it received a letter from Mr Jan Olzowski, the prime minister, formally restating his government's commitment to the MPP.

As a result, Mr Tomasz Gutekunst, the privatisation minister, has had to write what amounts to holding letter to his potential western partners, inviting them to tender but warning them that at a later stage the government or the parliament might change the terms. It remains to be seen how many western banks and fund managers are bold enough to wade into such shifting sands.

To some exasperated Polish businessmen, and to outside observers, it looks as if the mass privatisation programme, far from eliminating red tape, could continue to tie the government in great knots of it for some time to come.

The privatisation programme has been bogged down, says Andrew Gowers

**'Big Bang' is a damp squib**

shows. According to ministry documents, it wants to use privatisation to inject market forces into the economy, improve the performance of enterprises, prevent the sale of state assets to foreign investors at unduly low prices; generate funds from the sale of enterprises; ensure a wide diffusion of ownership; provide an effective system of corporate governance; start encouraging Poland's foreign debt into equity in privatised enterprises; and meet the needs of social justice. Arguably, these aims cannot all be met at once.

This is where the Mass Privatisation Programme was supposed to come in. It was dreamed up as a mechanism for squaring the circle: for drawing in western management expertise without provoking accusations that the government was selling its asset to foreigners. The trouble is twofold: it is proving complicated to implement, and the politicians are showing signs of dragging their feet.

The scheme - prepared by the ministry with the assistance of SG Warburg, the London merchant bank, and formally unveiled in December - is eventually expected to involve up to 400 state facto-

ries, accounting for some 25 per cent of the country's industrial sales and 12 per cent of total employment. The government wants to transfer 60 per cent of the equity of these companies to a number of closed-end investment funds known as National Wealth Management Funds; the remainder, 30 per cent would continue to be held by the Polish government and up to 10 per cent given to employees.

These groups, the first of which, running up to 200 enterprises, are supposed to be set up in the autumn - would have Polish chairman and partly Polish boards, but would be managed by western banks and other financial institutions for a fee. They would subsequently be privatised, with shares in them distributed for a nominal sum to every Polish citizen over 18. Over time the authorities would have initiated a Polish version of popular capitalism, with a batch of well-managed companies traded on an active Warsaw stock exchange and enriching the portfolios of a new breed of local institutional investors.

"This is really very innovative. It hasn't been tested anywhere in the world," enthuses an adviser to the privatisation

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\*Arthur Andersen is advising three companies in this sector. Please contact Mr Neil Yeomans, Arthur Andersen Sp. z o.o., ul. Nowy Świat 6/12, 4th floor, 00-920 Warsaw, Poland, Tel: 48 39 12 05 65, Fax: 48 39 12 05 73

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- Krakszkido Sp. z o.o.  
Manufacturer of mirrors, secondary edge polishing;  
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Turnover 1991 \$ 28 million  
Volume 1991 14,200 tonnes  
Contact: Ernst & Young
- Ostroleka S.A.  
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Turnover 1991 \$ 60 million  
Volume 1991 23,629 tonnes  
Contact: Arthur Andersen
- Pozmeat S.A.  
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canned ham and shoulders  
Turnover 1991 \$ 63 million  
Volume 1991 38,056 tonnes  
Contact: Arthur Andersen
- Tormies S.A.  
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Volume 1991 16,530 tonnes  
Contact: Arthur Andersen

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Interested parties should respond initially by sending an expression of interest to the relevant transaction manager. They will be sent a confidentiality letter for execution, a condition precedent to their receiving an Information Memorandum. The Ministry of Privatisation and its transaction managers reserve the right to proceed to negotiation of a purchase contract at any time, on the basis of a suitable offer submitted in response to this Invitation to Negotiate and to the Information Memorandum. The Ministry of Privatisation also reserves the right to revoke this Invitation to Negotiate and not to enter into negotiations without giving any reason.

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Manufacturer of grinding machines  
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- Fabryka Przyrządów i Uchwytów Bison-Bial S.A.  
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## POLAND 6

Christopher Bobinski investigates the rise in foreign trade

## New era dawns for consumers

LONG lines of lorries at Poland's western frontiers bear eloquent testimony to the increasingly important role foreign trade is playing in the country's economy. Over the past two years the availability of formerly unimaginable foreign goods in Polish shops has been one of the most important tangible signs for ordinary Poles that a new era has dawned.

Exports, too, have taken on a new vitality and export promotion is now at the heart of the government's strategy for economic growth aided by last December's association agreement with the European Community. The EC agreements should see the removal of remaining trade barriers for industrial goods by the end of

the century and easier access for farm goods.

Trade growth has been impressive since the first post-communist government lowered trade barriers, devaluated the zloty and made it internationally convertible in January 1990. The share of imports in GNP grew from 13.6 per cent in 1989 to 22.8 per cent last year while the share of exports almost doubled from 9.2 per cent to 15.3 per cent in 1991.

The first half of 1991 saw an explosion of private sector trading. Half of last year's \$16.8bn imports were brought in by private individuals and companies and 22 per cent of the \$14.6bn exports were sold by the private sector.

Germany, an easy car or

truck ride away from most Polish cities, was the source of two-thirds of the private sector's imports and the market for 50 per cent of its exports.

At the other extreme the collapse of the Soviet economy, together with the demise of the transferable ruble and its replacement by dollar pricing, led to a collapse in trade with the former Comecon countries to around 10 per cent of turnover last year from 50 per cent.

Such a rapid collapse has been painful and disruptive. Poland still needs to import gas and oil from Russia and last year continued to run a deficit with the former Soviet Union while industries such as textiles, pharmaceuticals and engineering were left gasping at the disappearance of a market they had been wedded to for more than 40 years.

Even private manufacturers such as Mr Andrzej Czernecki, managing director of medical instruments company HLT, accuse the post-communist governments of not doing enough to support trade with the east. Poland's share of the former Soviet Union's imports shrank from 9 per cent in 1990 to 4 per cent last year, the largest fall among the former Comecon partners, while the US, Turkey and even Thailand increased their share of the Soviet market.

The loss of the Soviet market has been partially compensated for by trade with the EC which bought more than half last year's exports. Thanks to a 29 per cent rise in exports to \$3.8bn, Poland ran up a \$650m surplus with the EC although imports rose 8.4 per cent to \$7.7bn.

But the unprecedented sharp rise in imports contributed to Poland's overall \$822m trade deficit last year and provided the background to a debate about the wisdom of keeping a fixed exchange rate for the zloty in spite of rising inflation. The resulting zloty appreciation contributed to an unprecedent influx of foreign consumer goods worth \$4.8bn, 157 per cent more than in 1990.

The flow was partially stemmed by a 17 per cent devaluation in May and higher customs tariffs in August. In the autumn Mr Leszek Balcerowicz, the then deputy premier in charge of the economy, was persuaded to introduce a "crawling peg" devaluation.

The result was a 17 per cent

### KEY FACTS

Area: 312,683 sq km

Population: 37.85m

Head of state: Lech Wałęsa

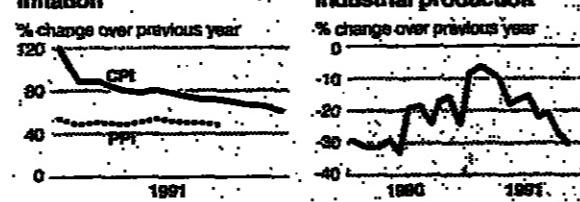
#### Economy

	1990	1991 <sup>1</sup>
Balance of payments (\$bn)		
Merchandise trade balance	-0.1	-0.5
Exports	13.3	14.4
Imports	13.4	14.9
Net services & transfers	-2.0	-1.8
Current account balance	-2.1	-2.3
% of GDP	-2.6	-2.8
International reserves (\$bn)	3.6	3.4
Import coverage of reserves	2.5	2.2
number of months	48.3	47.7
Total external debt (\$bn)	1.1	1.0
Short term	1.1	1.1
Medium & commercial banks	6.1	5.3
Total external debt % of GDP	31.4	29.9
Total external debt % of exports <sup>2</sup>	18	14
Interest payments, % of exports <sup>2</sup>	23	16

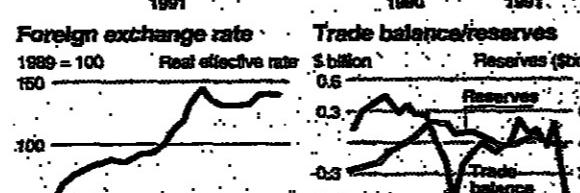
<sup>1</sup>Forecast. <sup>2</sup>Exports of goods, services and net private transfers. <sup>3</sup>Scheduled interest and amortization payments as a percentage of exports of goods, services and net private transfers

Source: Morgan Guaranty Trust Company

#### Inflation



Source: Morgan Guaranty Trust Company



Source: Morgan Guaranty Trust Company

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• A Political and Economic Challenge - A Modern Base for the Export of Foodstuffs to the East

A political, but primarily an economic, problem facing the nations of the CIS is the privatization of the economy - especially agriculture - in order to resurrect production capacity. This period should be turned to the advantage of Poland's economy by achieving a position of the main exporter of foodstuffs and consumer goods to eastern markets within the framework of international aid programs.

Poland's favored position, and in particular that of the Mazowsze Region, on the crossroads of international east-west and north-south transit routes, and Poland's still underutilized agricultural potential, make up an attractive investment offer for foreign capital in order to create a modern base for the export of foodstuffs to the East.

• The Expansion of Modlin Airport - The Prime Catalyst for the Region's Economic Development

Forecasts for the year 2000 predict a growth in freight turnover by a factor of eleven on east-west routes and by a factor of nine north-south routes. Passenger travel to countries of the former Eastern Block is expected to increase five times by the year 2010.

Analysis of the potential for using Europe's largest airports for freight transport up to the year 2010 show that only four of the twenty-seven airports have development reserves.

A pre-feasibility study carried out by the British consulting firm of W. S. Atkins International demonstrates that the expansion of Modlin Airport (38 km north of Warsaw) can play an important role in serving freight and passenger traffic this part of Europe. The project assumes the following parameters by the year 2000: freight 120,000 tons per annum, scheduled flights 3.8 and charter flights 3.7 million passengers per annum.

• The Mazowsze Economic Zone - The Battle With Recessions

It is hoped that expansion of Modlin Airport will form a basis for the activation of economic activities which would make use of regional potential, including: Agriculture, Transportation infrastructure, Concentration of highly qualified personnel.

The creation of an economic zone whose task would be the forming of a technical, production and distribution base for commerce with the East is one of the main regional policies. What will be created are preferential conditions for foreign capital and companies ready to invest in agricultural and food processing complexes, high technology industries, telecommunications, and warehousing and storage.

• An Offer for Cooperation

The regional economic activation project creates a solid offer for cooperation in terms of capital for companies, banks and economic organizations wishing to invest in the development of a trading infrastructure between the East and the West.

Please contact the Warsaw Regional Foundation  
al. Miodowa 6/8, Warsaw, Poland, Fax 635-11-95, phone 635-54-85  
and/or W.S. Atkins International Ltd. (Mr. Peter A. Brown), Woodcote Grove, Ashley Road  
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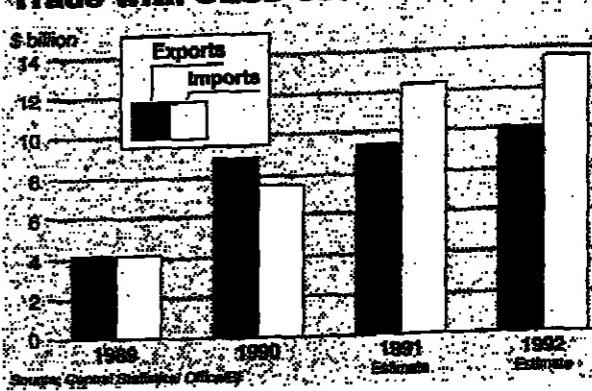
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## POLAND 6

Trade with OECD countries



## STOCK EXCHANGE

## Happy returns on first birthday

WARSAWS stock exchange, which celebrated its first birthday this month, remains small, albeit perfectly formed.

It is based on the French order driven system, with shares rising and falling within a 10 per cent band at any one session.

It is computerised and its modern book entry system is designed to protect investors.

Pioneer International Corp from the US, the first foreign investment fund to get a licence to operate in Poland, say that this was an important factor which prompted them to get involved.

The exchange and the brokers are policed by the Polish Securities Commission, which is a full member of the International Organisation of Securities Regulators and has adopted a US regulatory model.

The commission, headed by Mr Lesław Paga, demands the highest standards in company prospectuses and has already suspended several stockbrokers found guilty of contravening trading rules.

For the moment the exchange trades in 12 stocks including breweries, clothes and electronics manufacturers.

Another 10 are expected to join

the list this year with the first bank; the Export Development Bank (EDE) among them.

Mr Wiesław Roznicki, chairman of the stock exchange, is disappointed at the slow pace of privatisation but the few stocks traded have a high turnover ratio with 30 to 40 per cent of the stock of most companies changing hands over the year.

This means that quite a lot of money has been made and lost in the exchange on the fifth floor of what was the Communist party headquarters in downtown Warsaw.

## POLAND 7

The initial ardour of many would-be investors has cooled

## Paradise for consultants

POLAND has become a consultant's paradise as legions of accountants, merchant bankers, lawyers, company doctors, would-be fund managers and the like have swarmed all over the country's 8,000 state-owned enterprises and fledgling financial institutions offering advice - but little money.

Meanwhile, the disruption caused by three governments in quick succession, bureaucratic delays caused by lack of expertise in a former communist bureaucracy made worse by low salaries and poaching of talent by foreign companies and the private sector, have cooled the initial ardour of many would-be investors.

The government's own figures show that 5,000 joint ventures and foreign-owned projects with a declared investment value of \$690m were in place by the end of the year.

This is only a third of the Hungarian level - and Hungary has only a quarter of Poland's nearly 40m population.

Most investments have been small or medium, with none of the megadeals such as Volkswagen's takeover of the Skoda car company in Czechoslovakia.

Much painstaking ground work has been done, however,

and this year the pace should speed up. Much will depend on the outcome of the mass privatisation scheme due to be launched mid-year.

The rag-tag portfolio of state or municipally-owned enterprises have been sorted into 36 separate industrial sectors. They are being carefully analysed by western accountants and merchant bankers before their sale, privatisation, reorganisation or closure.

More than 30 foreign investment projects are at an advanced stage of negotiation. In the automotive industry alone, for example, GM Europe is finalising details of its planned \$750m investment at Warsaw's FSO car plant as is Fiat with its \$200m auto project at FSM in southern Poland.

Volvo is also negotiating to assemble trucks at the Jelca plant also in southern Poland and Peugeot is also negotiating to assemble 405 models in Lublin.

Poland is also attracting the multinational food and consumer goods corporations busy carving out market share in everything from packaged foods to detergents and baby goods.

Strategic investors such as the Swiss-Swedish ABB are also busy building up capacity and skills for the heavy energy and other infrastructure

Principal foreign investments 1990-1991 (\$m)			
Name	Capital	Investment commitment or project cost	Total
ABB		200	
Marriott (US)		120 (Hotels)	120
Radios (US)		120 (Hotels/offices)	120
PepsiCo (US)	25	55 (Food)	81
Coca Cola (US)		60 (Food)	60
Philip (Dutch)	15	30 (Lighting)	48
Philips (Dutch/UK)	20	24 (Domestic)	44
Thomson (Fr)		35 (TV tubes)	35
Trust H Forte		35 (Hotels)	35
Ihau (Austrian)		30 (Offices)	30
Vivens Int		30 (Hotels)	30
Henkel (Germany)	10	18 (Detergents)	28
Gerber (US)	11	14 (Food)	25
Beloit (US)	7	15 (Machinery)	22
Rogner (Fr)		20 (Hotels)	20
Proctor & Gamble (US)		15 (Distribution)	15
Siemens (Germany)	5	12 (Telecom)	12
Bancass (Germany)		4 (detergents)	9

Source: Midland Montagu Financial Services, Warsaw

investments which will have to take place in the latter part of the decade and well into the next century.

For all the delays and frustrations, a rapid, if apparently chaotic transformation of the economy is taking place. The old communist economy with its heavy emphasis on heavily polluting, inefficient, coal-fired power plants, iron and steel, heavy engineering, basic chemicals and trade with eastern Europe and the Soviet Union is in profound crisis.

But some sectors are doing better than others. It still makes sense, for example, when skilled labour is paid only \$200 a month, to build ships for export and invest in modernising and raising productivity of the Baltic shipyards.

A big problem here, in spite of fast-rising official unemployment, is shortage of labour willing to work under harsh conditions for such wages deliberately kept low by government policy.

Anthony Robinson and Christopher Bobinski

### Profile: GEORGE BONAR

## A hunter of business gems

IN SPITE of its problems Poland still has its fans who insist that, while not always easy, the country well merits closer attention.

Mr George Bonar, a Polish-born Canadian entrepreneur who is chairman, president and chief executive officer of International UNP Holdings Ltd, a Toronto-based, Polish investment fund with C\$85m capital and an impressive list of blue-chip international financial shareholders, is one of its keenest fans.

Over the past few months he has examined around 250 medium-sized Polish companies. Out of a preliminary short list of 50 he has selected 15 for "due diligence" examination.

His board has also recently approved taking a controlling stake in the first two companies. "It is our policy to take a

stake of over 50 per cent so we control the shareholders' meetings and the supervisory board can change the management if we like." But, Mr Bonar adds: "If we didn't like

The first two acquisitions produce basic consumer goods

Polish management we would not have come this far."

Significantly, the first two acquisitions are companies producing basic consumer goods which are also dominant in their industry - a common characteristic of enterprises under the highly monopolistic communist system.

IBIS in Bydgoszcz, for example, the first of UNP's acquisitions is Poland's largest bakery

equipment maker while Blawar is the largest producer of water heaters.

To those who despair that Poland's several thousand state-owned manufacturing companies can ever be turned into modern, profitable, capitalist enterprises, Mr Bonar, from first-hand experience retorts: "I think there are gems among those middle-sized companies with up to 1,000 employees and sales up to \$8-10m."

Convinced that many of these companies are capable of producing the 35 per cent return on capital which justifies such a venture capital approach, Mr Bonar adds: "There are several hundred of these companies and we are going out to find them. They will be the micro-economic success stories of the future."

For Mr Bonar, Poland is

going through the sort of historic transition which opened up such profitable opportunities for post-war investors in Germany, Japan, Korea and Taiwan. With a highly-skilled

and literate labour force, and a relatively low wage structure, the infusion of capital, technology and management skills will make almost any business highly competitive, he adds.

Anthony Robinson



Old-fashioned peasant farming lives on in this still largely rural country, writes Anthony Robinson. In spite of the presence of two peasant parties in the governing coalition, however, farm incomes have been blocked at 1989 levels due to slashed subsidies and increased competition from EC imports. Farmers have reacted to lower prices by cutting their consumption of fertilisers, herbicides and pesticides. Fertiliser use per hectare, for example, has fallen from 198kg in 1989 to a forecast 75kg this year.

### The impact of private banks on the economy is still very small

## Signs that all is not well

DAVID BOGATIN, the Russian-American owner of the First Commercial Bank in Lublin, recently proved that being a banker in Poland requires special skills. Recently, for several anxious moments he had to harangue a crowd of anxious depositors from the windows of his head office. Using all his powers of persuasion he succeeded in calming the crowd and stopping the run on the bank which was started by newspaper reports that he was being sought by New York state for tax avoidance.

But subsequent revelations about Mr Bogatin's alleged links with the Mafia and his incarceration pending extradition to the United States provide a clear sign that all is not well with Poland's private banking.

The bank supervision department is seriously understaffed with just over 60 people to keep an eye on the 80 or so private banks.

This may not yet be as serious as it seems. The impact of the private banks on the economy is still very small. They handle only 5 per cent of total personal deposits. But they also sometimes act as "money shops" for small groups of people, Mr Bereza says.

In some cases private banks have been involved in transferring funds abroad. The Art-B company, for example, is estimated to have transferred some \$200m which the banking authorities are now trying to get back. The private BHK bank, recently closed down by the central bank, also helped Art-B conduct its cheque-kiting operation. (This type of operation involves drawing cheques on an account which does not have sufficient funds and banking them in a second account. The account-holder then makes use of the "non-existent" funds in that account before the

cheques can be cleared and dishonoured.)

For the moment, though, it is up to the foreign banks in Poland to create competition for the state sector as well as training staff for Polish banks.

Among foreign banks Citi-

bank and the Dutch NMB bank

concentrate on serving the larger foreign companies as

well as Polish corporate clients

while Amerbank, a joint venture

run by Banker's Trust, has

developed a retail banking

operation to individual clients.

The Austrian Creditanstalt

seems to be following suit

while Raiffeisen, also from

Austria, is providing a mixture

of services. These operations

are small and some are waiting

for the telecommunications

infrastructure to be put into place.

The foreign banks are grateful for the new state-owned Polish Development Bank, which channels World Bank and other foreign funds through to other banks, because this is helping to develop a money market. But before Poland has a full-blown private banking sector worthy of confidence it seems likely more bankers will find themselves like Mr Bogatin, having to plead from window sills.

Christopher Bobinski



### POLSERVICE is adapting to change in the Polish economy

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POLSERVICE has been performing contracts in numerous countries of Europe, Africa, South East-Asia and the Middle East. It acts both as a main contractor and sub-contractor executing defined tasks and/or supplying materials and equipment. Bearing in mind great changes in the Polish economy POLSERVICE has started its operation on the domestic market too.

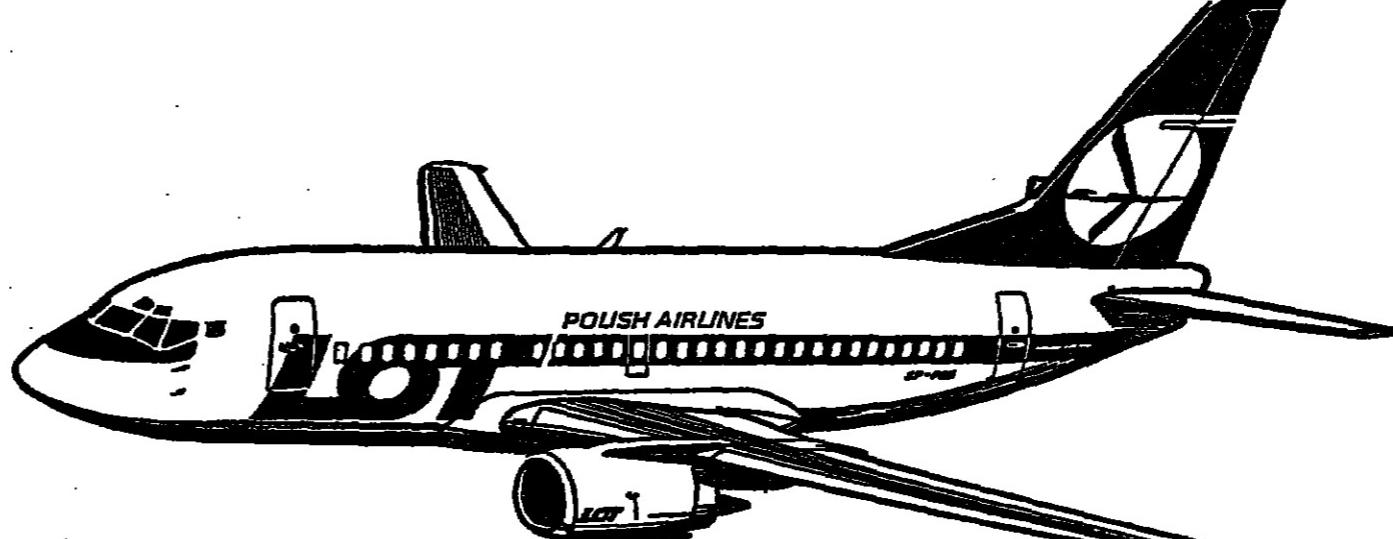
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## POLAND 8

Tangles arise in dispute over car quotas

## Fierce competition for big market

POLAND'S mini dispute over car quotas with the European Community is an example of the tangles that arise when people say one thing and then demand to be allowed to do another.

In this case it is the western multinationals' lack of commitment to free trade that seems to have given rise to the problem.

Last year, just as Poland was negotiating its Association Agreement with the EC aiming at a gradual dismantling of trade barriers in industrial goods, General Motors Europe, which was negotiating a joint venture with Warsaw's FSO car plant, was asking the Poles for high customs tariffs as a condition of going ahead with their investment. As the Poles need both sides, they persuaded Brussels to accept the 35 per cent tariff on imported cars which would gradually be removed till the year 2002 but accepted Brussels's suggestion that 30,000 cars a year would be permitted to come in duty

buoyant Polish market which imported more than 300,000 mainly used cars last year.

Finally, the Poles decided to treat the quotas as an added investment incentive. Thus, those who invested at least \$300m in Poland would get their quota divided. That may take some time and the first meeting in Warsaw was held

free from the EC. That seemed to satisfy GM Europe who are on the verge of agreeing to install an Astra assembly line at FSO. Fiat Auto of Italy who are negotiating a joint venture with the FSO plant in southern Poland, and Volkswagen who are talking seriously of assembling the Toyota pick-up truck they now make in Hanover in Poznan.

Each, the Polish trade ministry announced, would be able to import 10,000 vehicles duty-free, a concession which could be worth up to \$25m each a year.

The decision, though, hit the French manufacturers, with Renault, for example, protesting that it had invested \$50m in its sales network in Poland, and they got their government to have the car part of the Association agreement which came into force on March 1 suspended. They also asked Brussels to talk to the Poles about redesigning the way the quota is divided. That may

take some time and the first meeting in Warsaw was held



Fiat Cinquecento: now being manufactured in Poland

almost in secret. Meanwhile, Peugeot has gone ahead and signed an agreement with the FSC truck factory in Lublin for assembly of their 405 model beginning in mid-1992.

Christopher Bobinski

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## POLAND 10

Profile: LECH WALESZA

**Hero's popularity wanes**

THE Polish presidency sits increasingly uncomfortably on the shoulders of Lech Walesa, the working class hero of the 1980s. As the man who arguably did more than any other individual to spur the collapse of the Soviet empire his place in recent history is assured. But assessment of his role in the post-communist Poland he helped to bring about is likely to be much less flattering.

His insistence on holding elections in the autumn of 1990 to replace the communist-era president, General Wojciech Jaruzelski, has proved a mixed blessing.

The elections further distanced Poland from its communist past. But in the process he broke what remained of the old Solidarity alliance of workers, intellectuals and church at a time of considerable political stress. The election revealed growing popular disillusion with the new democracy and the economic sacrifices it demanded. It was also difficult to distinguish between political arguments in favour of a democratically elected presidency and the ill-concealed personal ambition of Mr Walesa himself.

The electorate's reluctance to give a blank cheque to such

a mercurial character of great, if erratic, political intuition but limited formal education, was reflected in a low turnout and unexpectedly strong showing for his dark-horse rival, the populist Polish-Canadian businessman, Mr Stan Tyminski.

Mr Walesa's original hopes of being swept into the Belvedere presidential palace by a virtual plebiscite were also dashed by growing concern, especially among Solidarity intellectuals, at his growing self-identification with Marshal Józef Piłsudski, the Polish强man of the inter-war period.

Once elected, President Walesa embarked on a series of foreign state visits to raise Poland's profile abroad and drum up foreign investment. But his ambivalent attitude towards the economic sacrifices demanded by the IMF-backed economic stabilisation strategy undermined the efforts of his finance minister to push for the radical market reforms which attracted investor interest.

His proposal, for example, that all Poles should be lent the equivalent of \$10,000 through the privatisation of state enterprises did much to

confuse an already difficult debate and has resurfaced recently to further complicate the privatisation process.

But the confusion of roles between parliament, the government and the president really came to a head after the October elections last year which resulted in an atomised parliament of 29 parties and a shaky coalition government headed by a man with a proven track record of non-compliance with presidential wishes.

Mr Walesa's awkward relationship with the popularly elected parliament is reflected by the seating arrangements of the Sejm, the lower house. Mr Walesa sits, surrounded by a handful of advisers, on a sort of throne up in the balcony above the chamber. Up to now he has never participated in any debate but alternately glowers or stares in a bored fashion on proceedings.

Surrounded by a narrow group of advisers and deprived of the influence he exerted on the previous government, which was essentially chosen by him and made up largely of men from his Gdańsk power base, Mr Walesa has appeared increasingly frustrated. He was, for example, kept in the

dark about a series of personnel changes among senior military officers. Pending finalisation of a new constitution, however, Mr Walesa still formally retains many of the powers of his communist predecessor, including commander-in-chief of the armed forces.

In this capacity he organised meetings between his advisers and senior military officers. This provoked an angry response from the minister of defence, Mr Jan Parys, who warned publicly of a coup.

In a conciliatory move prime Minister Jan Olszewski packed his defence minister off "on holiday" but the incident sparked off a wave of press criticism which revealed the strength of opposition to Mr Walesa's efforts to remain a major player in his own right.

The coming months will probably see continuing efforts to persuade the president to accept a more limited figure-head role. But it will not be easy. He still has faith in his historic role and is concerned that western Europe is not showing enough foresight in its approach to eastern Europe, economically and militarily.

"I fear we won't always be



Lech Walesa: kept in the dark about military changes

Profile: JAN OLSZEWSKI

**Little-known premier**

POLAND'S Prime Minister Jan Olszewski is little known outside his country's borders. The rather crumpled-looking, 61-year-old lawyer, with bushy eyebrows spent most of his life doggedly opposing communism and defending as best he could the civil and human rights of those condemned in the courts of the communist regime. It was thanks to people like him that Poland managed to blunt the impact of Soviet domination after the war.

His biography is a very Polish one, even to the extent that until his first visit to Italy shortly after becoming prime minister he had never travelled abroad. He was born in Warsaw, the son of a railwayman in a home whose traditions were strongly linked to the country's socialist movement. During the war he joined the scout-based resistance and went on to study law.

In 1958, during the "October liberalisation" which followed

the death of Stalin he wrote for the *Po Prostu* weekly, the reform movement's mouthpiece. In the 1960s he embarked on a career as a lawyer. He defended a long list of dissidents, many of whom are now his political opponents.

In those years he brought his natural eloquence to bear with equal passion on judges in city courts and minor officials in dusty local tribunals in cases where sentences were fixed in advance and the defence spoke more to succour the accused than to affect the verdict.

This impressively single-minded pursuit of justice in what seemed hopeless circumstances was the domain of only a handful of the legal profes-

sion at the time. In 1968, after the student riots, it led to Mr Olszewski's temporary suspension from the bar.

His determination was accompanied by a passion for politics. His secret vehicle was the Polish Independence Agreement, a small think-tank he helped run between 1975 and 1980 with Mr Zdzisław Najder, now his closest adviser.

When the Solidarity alliance of workers, intellectuals and church burst upon the scene in 1980, Mr Olszewski helped to write the movement's statute and became an adviser during martial law. He also worked for the Polish bishops, forging links which mean that the influential Polish church is

happy to support him at the head of the government.

In 1984, he represented the family of the dissident priest Father Jerzy Popiełuszko, murdered by secret police, at the trial of the killers. But in 1989, when Solidarity sat down with the communists to negotiate what later turned out to be a peaceful transfer of power, Mr Olszewski was critical of what he thought were too intimate links with the country's rulers.

He argued that communists should be removed from positions of influence wherever possible and came to power with that demand at the top of his programme. But that promise, like the pledge that energetic steps would be taken to

counter the economic recession, has been blunted by the realities of government.

Once in power Mr Olszewski accepted that economic policies had to be conducted in agreement with the International Monetary Fund, which had at first been critical of his programmes. He also showed a pragmatic streak in dropping demands for widespread purges, arguing instead for a reform of the structures of power to eliminate the last vestiges of the communist system.

Mr Olszewski can be tough when he chooses to be. He refused to continue efforts to form a government early in 1991 when it became clear that President Walesa wanted to have a final say over every ministerial appointment. Now he faces another tussle with the President over who has authority over the armed forces.

Christopher Bobinski

islaw Gomulka.

His climb up the career ladder has given him unmatched experience. He stands out among most of Poland's political establishment for whom honours won in struggles with the communists still count more than competence.

He is politically unattached. His views are a mixture of conviction that monetary controls must be tough to check inflation, and a pragmatism which recognises that change in the efficiency of government and in the state industrial sector will come faster if pushed from above.

A patriot with a keen sense for Poland's history, Mr Olechowski shares the belief of most Poles that the west must forge close links with the west if modernisation is to be achieved.

**Christopher Bobinski and Anthony Robinson**

PROFILE: ANDRZEJ OLECHOWSKI

**Minister in the hot seat**

POLISH politics is full of ambitious men, but few mask their intentions better than Mr Andrzej Olechowski, 44, the new finance minister. Tall, good-looking and with an irreverent sense of humour, Mr Olechowski slipped into the hot seat two months ago.

The appointment transformed the government's image at a difficult moment. His predecessor, Karol Lutkowski, had just resigned amid desperate calls for further cuts in spending.

An academic by nature, Mr Olechowski had felt unsure of curbing the spending instincts of his cabinet colleagues and keeping the budget deficit within acceptable limits.

Ahead, his resignation was taken as a signal that the monetary floodgates were about to burst and that Poland's free market reforms were fated to founder in waves of inflation.

Mr Olechowski moved fast to control the damage. He quickly

established a rapport with Mr Jerzy Ewyman, the chief economics minister. This meant accepting the latter's priority of halting Poland's recession at the cost of achieving single-digit inflation before 1994. In Washington, he persuaded the International Monetary Fund to accept a budget deficit pared to 5 per cent of the GDP.

Next, with the strong backing of Mr Jan Olszewski, the prime minister, he persuaded the cabinet to accept the structures of the new budget. The greatest test is ahead as the budget still has to be implemented and more painful spending cuts may be necessary.

In his youth Mr Olechowski was as passionate about western pop music as he later became about western economics. He became a disc jockey on a Warsaw radio programme while studying at Warsaw's school of economics in the later years of party boss Wladyslaw Gomulka.

Leszek Balcerowicz: Poland's iron man of economics

Christopher Bobinski and Anthony Robinson

Profile: LESZEK BALCEROWICZ

**Miracle-maker**

THE START of Poland's bold attempted leap from central planning to market discipline was linked to the name of one man - Leszek Balcerowicz. After more than 45 years of communist distortion, this lean, intense, academic economist became finance minister in autumn 1989 and was suddenly given the chance to put theories of economic transition into practice.

For the first six months of 1990 his IMF-backed stabilisation policies performed miracles. Hyperinflation was blocked in its tracks, a huge monetary overhang was eliminated, the zloty was made internally convertible and regained its lustre, private and enterprise blossomed.

Even so, Poland has not done

badly, he argues, when compared to more fortunate Hungary and Czechoslovakia. They embarked on reform with lower inflation, fewer shortages and, in Hungary's case, a strong head start thanks to earlier reforms of crucial areas such as banking and taxation.

Anthony Robinson

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